



AGENDA OF THE FINANCE COMMITTEE

TUESDAY, NOVEMBER 30, 2021, 4:30 PM

**Virtual Meeting. Public may join via Zoom.
Immediately following Personnel.**

A. Zoom Meeting Information.

1. This item contains documents which provide call in information and instructions for the Zoom meeting.

B. Roll Call.

1. Members: Ald. Barbara Dorff, Ald. Veronica Corpus-Dax, Ald. Bill Galvin & Ald. Brian Johnson.

C. Approval of the Agenda.

D. Approval of Minutes.

1. Approval of the Joint Finance/Personnel Committee minutes from the November 3, 2021 meeting.

E. Regular Business.

1. For discussion and possible action regarding funding resolution and sole source purchase of Priority Based Budgeting.
2. For discussion and possible action regarding funding resolution for the City of Green Bay's branding initiative.
3. Report out the 2022 budget tire order for the Fire department.
4. Discussion with possible action regarding purchase an additional E-One fire engine.
5. Discussion with possible action regarding purchase of 2022 DPW capital equipment.
6. Discussion and possible action regarding a resolution adopting the City's plan for expenditures of funds received pursuant to the American Rescue Plan Act of 2021 and

survey results.

7. Consideration with possible action on the Agreement between the State of Wisconsin Department of Administration and City of Green Bay, CDBG CV 21-34.

The Committee may convene in closed session pursuant to Section 19.85(1) (g), Wis. Stats., for the purpose of conferring with legal counsel for the governmental body who is rendering oral or written advice concerning strategy to be adopted by the body with respect to litigation in which it is or is likely to become involved. The Committee will thereafter reconvene in open session pursuant to Section 19.85(2), Wis. Stats., to take action on items discussed in closed session, if appropriate, and to consider the remainder of the agenda.

F. Informational.

1. 2021 Contingency Account: \$104,650.00.
2. The next Finance Committee meeting will be held on Tuesday December 14, 2021 at 4:30 PM.

G. Adjournment.

- 1) THIS MEETING IS RECORDED: THE VIDEO OF THIS MEETING AND MINUTES ARE AVAILABLE ONLINE AT www.greenbaywi.gov
- 2) ACCESSIBILITY: Any person wishing to attend who requires special accommodation because of a disability, should contact the City Safety Manager at 920-448-3125 at least 48 hours before the scheduled meeting time so that arrangements can be made.
- 3) QUORUM: Please take notice that a majority or quorum of the Common Council will attend this Finance Committee meeting and will constitute a meeting of the Common Council for purposes of discussion and information gathering relative to this agenda.
- 4) REPRESENTATION: The party requesting the communication, or their representative, should be present at this meeting.

Virtual Meeting Instructions



Finance Committee

Zoom Meeting Information

Join Zoom Meeting

<https://us02web.zoom.us/j/88142524379?pwd=ekliUHNVYTJ1RFpOUHVubTdXOHZYZz09>

Meeting ID: 881 4252 4379

Passcode: 846368

One tap mobile

+13126266799,,88142524379#,,,,*846368# US (Chicago)

+19292056099,,88142524379#,,,,*846368# US (New York)

Dial by your location

+1 312 626 6799 US (Chicago)

+1 929 205 6099 US (New York)

+1 301 715 8592 US (Washington D.C)

+1 346 248 7799 US (Houston)

+1 669 900 6833 US (San Jose)

+1 253 215 8782 US (Tacoma)

Meeting ID: 881 4252 4379

Passcode: 846368

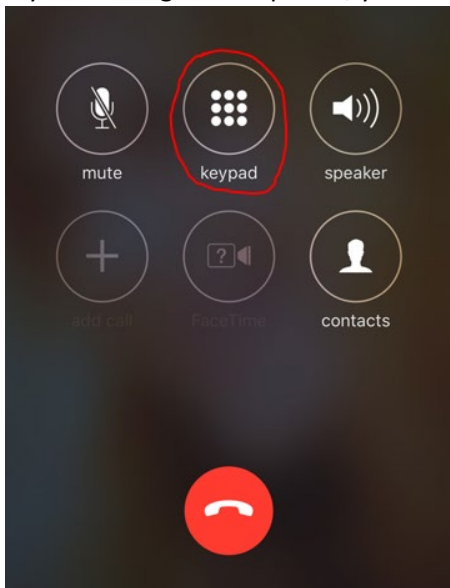
Find your local number: <https://us02web.zoom.us/j/kc5lh2mAwj>

Additional Information

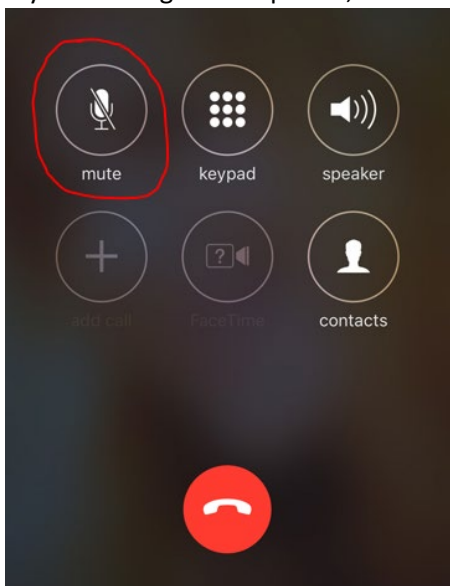
1. Wisconsin Open Meetings Law still applies
 - a. Persons interested in speaking to an item must give their name and address
 - b. Committee/Commission/Board members will still follow *Roberts Rules of Order*
2. All zoom meetings will have a password in the instructions. Please enter when prompted.
3. Please log into the Zoom meeting 10 minutes before the meeting starts to ensure proper technology is working.
 - a. If you are a Board Member, please log into [CivicClerk](#) with a computer, laptop, or tablet device.
4. Once you are in the meeting please mute yourselves.
 - a. You may unmute yourself when you are called upon to speak.
5. Waiting room
 - a. When you call in, all callers/participants will be placed in a “waiting room.”
 - b. Persons on the agenda will be admitted to the meeting, and then once the item is concluded, the host will permanently mute you from the meeting (you can still hear the meeting).
6. Using Zoom with a tablet or computer
 - a. Tablet—you will be asked to sign in. Download the app either with the Apple Store or the Play Store
 - b. Computer—you will be asked to sign in. You may download the app or click on the link to open Zoom in your browser.
7. Registering
 - a. The host may ask you to register for the meeting. A registration link will be sent to you along with the invite. You’ll receive another email confirming that you’re registered for the meeting.
 - b. If you’re using a phone, your registration will still be tied to an email.
8. Raising your hand
 - a. Committee members—you can either use CivicClerk and request to speak or you can “raise your hand” in the zoom meeting (you’d need to use a computer or tablet) to let the host know you’d like to speak. You can also un-mute yourselves and start speaking.
 - b. Persons on the agenda—you can “raise your hand” but you’d need to use a computer. You will be allowed to speak, per Wisconsin Open Meetings Rules, once the committee has “opened the floor for interested parties to speak.” Once the committee is finished with your agenda item, the host will mute you permanently, unless the committee opens the floor again.
9. What devices should I use?
 - a. Smart phone (please see more detailed instructions on page 3)
 - b. Land line
 - c. Tablet—well in advance of the meeting, please download the Zoom Meeting app before you join a meeting by using either the Apple Store or the Play Store. You will be asked to input your name, thus identifying you for the meeting. You’ll also be asked to verify your email.
 - d. Computer—well in advance of the meeting, please download the Zoom Meeting app, but you can also click on a link to open the Zoom Meeting in your browser. You will be asked to input your name, thus identifying you for the meeting.
 - e. For tablet and computer users—if you download the app you will be asked to verify your email.
10. Zoom etiquette
 - a. Muting yourselves when you’re not talking will prevent your background noise from interfering with others’ ability to listen to and participate in the meeting.
 - b. If you’re using a telephone, please identify yourself with your phone number and name before you speak. Zoom meeting hosts can see only your telephone number and will ask you to identify yourselves.
11. Closed session
 - a. Persons in the Zoom meeting will be put into a waiting room while the committee meets in Closed Session. Participants will be admitted back into the Zoom meeting once the committee reconvenes in Open Session.
 - b. Persons watching live on YouTube will see a gray screen with the City logo during closed session.
12. Persons interested in attending anonymously or listening to the meeting may call in by dialing *67 followed by the phone number above.

Calling into the Zoom meeting using a smartphone

1. Dial the phone number listed at the beginning of this document.
2. When prompted, enter the Meeting ID number followed by #
 - a. If you're using a smartphone, you can access the keypad by clicking "Keypad" on your screen



3. Once you are in the meeting, notify the meeting host that you are in and state your name.
4. If you do not need to talk, please make sure your phone is on **Mute**
 - a. If you're using a smartphone, look at your screen and click the Mute button



- b. If you're using a computer, you should see a Mute button in the Zoom application





Report to the
Finance Committee
of the City of Green Bay

MEETING DATE

November 30, 2021

PREPARED BY

AGENDA ITEM # E.1

For discussion and possible action regarding funding resolution and sole source purchase of Priority Based Budgeting.

BACKGROUND

Use unbudgeted revenues from 2021 to move forward with funding and sole source purchase of Priority Based Budgeting software.

RECOMMENDATION

Approve budget amendment resolution to use unbudgeted 2021 revenue to proceed with Priority Based Budgeting.

FISCAL IMPACT

ATTACHMENTS

- I. Finance Committee - Priority Based Budgeting budget amendment resolution-compressed



Human Resources Department
100 North Jefferson Street - Room 500
Green Bay, Wisconsin 54301-5026
www.greenbaywi.gov

Phone 920.448.3147
Fax 920.448.3128

MEMORANDUM

To: Finance Committee

From: Mayor and Administrative Services

Re: Request to Approve Sole Source Purchase of Resource X – Priority Based Budgeting

Date: November 30, 2021

RECOMMENDATION

- I. The Mayor and Administrative Services are requesting that the Finance Committee approve the sole source purchase of the Priority Based Budgeting consulting and software program from ResourceX. The implementation cost and cost for the first year is \$65,000 and then \$25,000 per year for subsequent years. See the attached proposal.

BACKGROUND

- II. Priority Based Budgeting (PBB) through ResourceX is a consulting service and software based platform that aims at improving the local government budgeting experience. The essence of PBB is to evaluate City resources at the program level to determine the best way to allocate City resources. This is done by evaluating the values and needs of the City and determining whether new programs should be implemented to take on new challenges and/or enhance current programs. The overall goal is to make the budget process efficient, scalable, and accessible for the organization to implement and use.

The Government Finance Officers Association, the National League of Cities (NLC) and the Innovation in Public Administration—the Alliance for Innovation have identified Priority Based Budget as a best practice. Over 300+ local governments have implemented PBB and the top performers using PBB have reallocated 10-15% of the budget.

Funding for the 2021-2022 implementation cost will be covered by \$65,000 from 2021 unbudgeted revenues through resolution presented to you today.

Attached to this memo is a Request for Approval of “No Substitute” Purchase Specification Form, a customer list of ResourceX users, and the ResourceX City of GB proposal.

City of Green Bay, Wisconsin
REQUEST FOR APPROVAL OF "NO SUBSTITUTE" PURCHASE SPECIFICATION

TO : Purchasing Division/Administrative Services
FROM: Department/Division *Administrative Services*

DATE: *11/17/20*
REQUISITION #

List "No Substitute" Item(s) here:
Priority Based Budgeting/Resource X

Select One:

- ☒ 1) One Time Purchase Estimated Cost: \$ *\$65,000*
☐ 2) Annual Commodity purchase: Estimated annual cost: \$
☐ 3) Item may be purchased again: Indicate term: Estimated Annual Cost: \$
Example: 1 year, indefinite, etc. Long term requests will be reevaluated periodically)

We request approval of a "NO SUBSTITUTE" specification for the purchase of the subject item(s)
Check appropriate justification(s). Provide DETAILED explanation(s) below.

- ☒ 1. Sole Source – The below signed has searched the market and verified that no comparable item is available.
☐ 2. Single Source – Although comparable items are available, THIS is the only brand/model that will work.
☐ 3. Item(s) is (are) only acceptable replacement part(s) known for _____ (Identify)
☐ 4. Continuity of design is overriding consideration (ex: playground equipment or street furniture)
☐ 5. Safety:
☐ 6. Other:

*Explanations shall contain sufficient information and justification for the items to be considered and approved as "NO SUBSTITUTE" items. Failure to do so will result in the request being denied and returned to the originator.

*Recommending Department Head will be available to defend said recommendation to the appropriate City Committee and/or Common Council.

PLEASE EXPLAIN YOUR REASONS FOR THIS REQUEST (additional info may be attached on a separate sheet):

Resource X provides consulting services and ongoing software license support and maintenance for priority based budgeting. Resource X's service is considered a sole source because the service includes consulting expertise and proprietary software and ResourceX is the only vendor that offers software solution for the recognized best practice of Priority Based Budgeting. See additional documentation from ResourceX.

Approvals:

Requestor: *JOE FAULDS*

Date:

Department Head:

Diana Ellender

Date:

11/23/21

Purchasing Manager:

Date:

Priority Based Budgeting, OnlinePBB Online Software and Services

Background: Priority Based Budgeting is a methodology created by Chris Fabian, and set of data-analytics tools created by Michael Seman and Chris Fabian. Chris Fabian founded the Center for Priority Based Budgeting (CPBB) in 2008, and co-founded Resource Exploration ([ResourceX](#)) with Michael Seman in 2015. ResourceX acquired the Center for Priority Based Budgeting in 2017.

First Appearance: Priority Based Budgeting was first recognized and written about in the International City/County Management Association's (ICMA) [Public Management Magazine, in June 2008](#). Since then PBB has been the subject of a [Government Finance Officer's Association \(GFOA\) White Paper](#) and several Government Finance Review (GFR) journal articles.

Agreements - "no equivalent" justification: as of 2020, 159 local government organizations across thirty-three states in the United States, and two provinces in Canada have sole-sourced the implementation of Priority Based Budgeting to the Center for Priority Based Budgeting and/or ResourceX. These agreements are for Priority Based Budgeting consulting services, software implementation and ongoing software license, support and maintenance services. ResourceX is the only vendor that offers a software solution for the recognized best practice of Priority Based Budgeting. Based upon their documented due-diligence, there is no equivalent.

Washington (6) 1. City of Bainbridge Island 2. City of Kenmore 3. City of Tacoma 4. City of Tukwila 5. Clark County 6. Town of Maple Valley	Nevada (3) 1. Washoe County School District 2. Douglas County 3. City of Henderson	Idaho (5) 1. City of Boise 2. City of Meriden 3. City of Twin Falls 4. City of Idaho Falls 5. Clark Post Falls	Minnesota (2) 1. City of Duluth 2. Scott County	Pennsylvania (4) 1. City of Allentown 2. Lehigh County 3. City of Duquesne 4. City of Pittsburgh
Oregon (5) 1. City of Salem 2. City of Tualatin 3. City of Springfield 4. City of Klamath Falls 5. City of Newberg	Colorado (32) 1. City & County of Denver 2. City of Aurora 3. City of Littleton 4. City of Englewood 5. City of Boulder 6. City of Ft Collins 7. Town of Parker 8. City of Wheat Ridge 9. City of Longmont 10. City of Greeley 11. City of Loveland 12. Highlands Ranch Metro District 13. Town of Fruita 14. Pueblo West Metro District 15. Clear Creek County 16. Moffat County 17. Routt County 18. Mountain View Fire Protection District 19. City of Thornton 20. Town of Jamestown 21. Town of Johnstown 22. Denver Int'l Airport 23. St Dominic Catholic Parish 24. Jefferson County 25. Town of Buena Vista 26. Town of Mead 27. City of Trinidad 28. Town of Manitou Springs 29. Jefferson County Schools 30. Aurora Academy 31. Town of Victor 32. City of Windsor	Montana (1) 1. City of Billings	Wisconsin (5) 1. Jefferson County 2. Washington County 3. Marathon County 4. Town of Janesville 5. City of Monroe	Massachusetts (1) 1. Town of Bourne
California (18) 1. City of Riverside 2. City of Benicia 3. City of Oxnard 4. City of Sacramento 5. City of Walnut Creek 6. City of Pacifica 7. City of Fairfield 8. City of Monterey 9. City of Salinas 10. City of Seaside 11. City of Mission Viejo 12. City of San Jose 13. City of Hermosa Beach 14. City of Temple City 15. City of Palo Alto 16. City of Brisbane 17. Town of Placentia 18. City of Tracy		Utah (1) 1. City of South Jordan City	Michigan (6) 1. City of Ann Arbor 2. City of Lansing 3. City of East Lansing 4. City of Kalamazoo 5. City of Battle Creek 6. City of Ferndale	Virginia (3) 1. City of Alexandria 2. City of Chesapeake 3. Town of Christiansburg
Arizona (8) 1. City of Flagstaff 2. City of Scottsdale 3. City of Goodyear 4. City of Chandler 5. Town of Queen Creek 6. Alliance for Innovation 7. City of Lake Havasu City 8. Navajo County		New Mexico (3) 1. San Juan County 2. City of Rio Rancho 3. Village of Los Lunas	Indiana (1) 1. City of South Bend	North Carolina (5) 1. City of Asheville 2. Gaston County 3. Town of Cary 4. Town of Garner 5. Town of Weaverville
		Iowa (1) 1. City of Ottumwa	Ohio (4) 1. City of Cleveland Heights 2. City of Blue Ash 3. City of Toledo 4. City of Monroe	South Carolina (3) 1. City of Columbia 2. City of Charleston 3. Town of Beaufort
		South Dakota (1) 1. City of Rapid City	Illinois (1) 1. City of East Moline	Florida (7) 1. Town of Lakeland 2. Town of Jupiter 3. Pasco County 4. Broward County 5. City of Delray Beach 6. City of New Smyrna Beach 7. City of Plantation
		Nebraska (1) 1. City of Grand Island	Missouri (5) 1. City of Lee's Summit 2. City of Kansas City 3. KC Parks 4. City of Branson 5. City of Joplin	Canada (10) 1. City of Ft Saskatchewan AB 2. City of Edmonton, AB 3. City of Grande Prairie 4. Town of Beaumont, AB 5. Strathcona County, AB 6. City of St Albert, AB 7. City of Lethbridge, AB 8. Town of Humboldt, SK 9. Alberta Health, Alberta Prov 10. Edmonton Police Services
		Kansas (4) 1. City of Shawnee 2. Finney County 3. City of Lawrence 4. Unified Government of Wyandotte and Kansas City	Alabama (1) 1. City of Birmingham	
		Oklahoma (1) 1. City of Tulsa	Georgia (4) 1. City of Roswell 2. City of Chamblee 3. Cobb County 4. City of East Point	
		Texas (6) 1. City of Rowlett 2. City of Addison 3. City of Plano 4. City of Corpus Christi 5. City of South Lake 6. Woodlands, TX sp. district		

Helpful examples of sole source justification from our clients:

- City of Boise, Idaho boisecityid.igm2.com/Citizens/FileOpen.aspx?Type=4&ID=11784
- Clark County, Washington [https://www.clark.wa.gov/sites/default/files/dept/files/contracts-grid/PriorityBasedBudgeting\(1\).pdf](https://www.clark.wa.gov/sites/default/files/dept/files/contracts-grid/PriorityBasedBudgeting(1).pdf)

Establishment of Industry Leading Practice: In 2012, in response to the Great Recession, the Association that represents city and county managers from across the US and Internationally (the International City/County Management Association), in partnership with the Alliance for Innovation (a research-based “think tank” who studies emerging innovations across all sectors of local government) identified [Priority Based Budgeting as a Leading Practice](#) in local government – encouraging every local government to migrate towards the implementation of PBB. This was based on 3 criteria:

- **1.) Repeatable methodology** to follow – PBB has a step by step process that any organization can follow, and expect to achieve the same results as another implementer.
- **2.) Scalable process** – PBB doesn’t just work for large organizations (like those who have implemented in Edmonton Alberta, Cincinnati Ohio, or Sacramento CA) or small organizations (like Victor Colorado, population 300 people), but any organization of any size, type, political complexity, or demographic.
- **3.) Measureable outcomes** – any community can look back on their work and actually measure what has changed as a direct result of implementation.

Since then, Priority Based Budgeting has become a recognized “best practice” by the leading professional associations who credential and educate local government practitioners:

- Government Finance Officers – the Government Finance Officer’s Association (GFOA)
- Elected Officials – the National League of Cities (NLC)
- Innovation in Public Administration – the Alliance for Innovation

Priority Based Budgeting in Professional Literature – Journal Articles and White Papers Published:

- [Public Management Magazine, in June 2008](#)
- Government Finance Officer’s Association, White Paper, <https://www.gfoa.org/materials/anatomy-of-a-priority-driven-budget-process>
- Master’s Thesis, Sheryl Mitchell, “An Exploratory Study of Priority Based Budgeting” 2014, https://books.google.com/books/about/An_Exploratory_Study_of_Priority_Based_Budgeting.html?id=UbgDoAEACAAJ

Differentiation of Software Tools: Online Priority Based Budgeting software has been characterized as:

- Business Intelligence (BI) software
- Decision Support System (DSS) software
- Budgeting software

While there are other BI, DSS and budgeting software tools, as the City of Boise, Idaho publicly reported in their [due diligence report](#) this is the only software specific to the best practice of Priority Based Budgeting:

This is the only vendor that offers a software solution for priority based budgeting. Priority based budgeted is a recognized best practice by several organizations across the nation included the Government Finance Officers Association, and ICMA. Both of these organizations refer companies to the Center for Priority Based Budgeting for the software and implementation to execute this recommended best practice.

Key differentiators of the best practice of Priority Based Budgeting process include the following:

- **Integration of Programs/Services** – in PBB, the organization identifies it's individual programs and services. In it's unique database, ResourceX has identified over 90,000 individual government programs.
- **Pricing of Programs/Services** – the software integrates data from the organization's financial systems and human resources systems (or ERP) and allows for resource allocation of budget and actual data, to programs and projects.
- **Integration of Results and Result Definitions** – the software integrates the organization's PBB Results and Result Definitions. In it's unique database, ResourceX has accumulated key Result areas from over 170 organizations, as well as the key performance metrics that help an organization define their Results.
- **Scoring Evaluation of Programs/Services** – the software facilitates a unique evaluation process whereby programs are numerically scored relative to the organization's Results, as well as key "Basic Program Attributes" (degree of mandate, size of population served, cost recovery, reliance upon the organization by it's citizens, etc).
- **Ranking Algorithm** – the software applies a unique scoring and ranking algorithm that places programs in priority levels (four specific "quartile rankings"), based on the programs influence on societal objectives and basic program attributes.
- **Resource Alignment Diagnostic (RAD) Modeling** – the software facilitates exploration of the data based on unique analytics drawn from the scoring process, allowing the organization to understand and act upon insights such as: which programs are ideal for public/public partnership; which programs are ideal for public/private partnerships; which programs are charging a fee, where the fee is less than the true cost of providing the program; which programs are best served by another source; which programs are the organization's most influential to achieving Results, etc

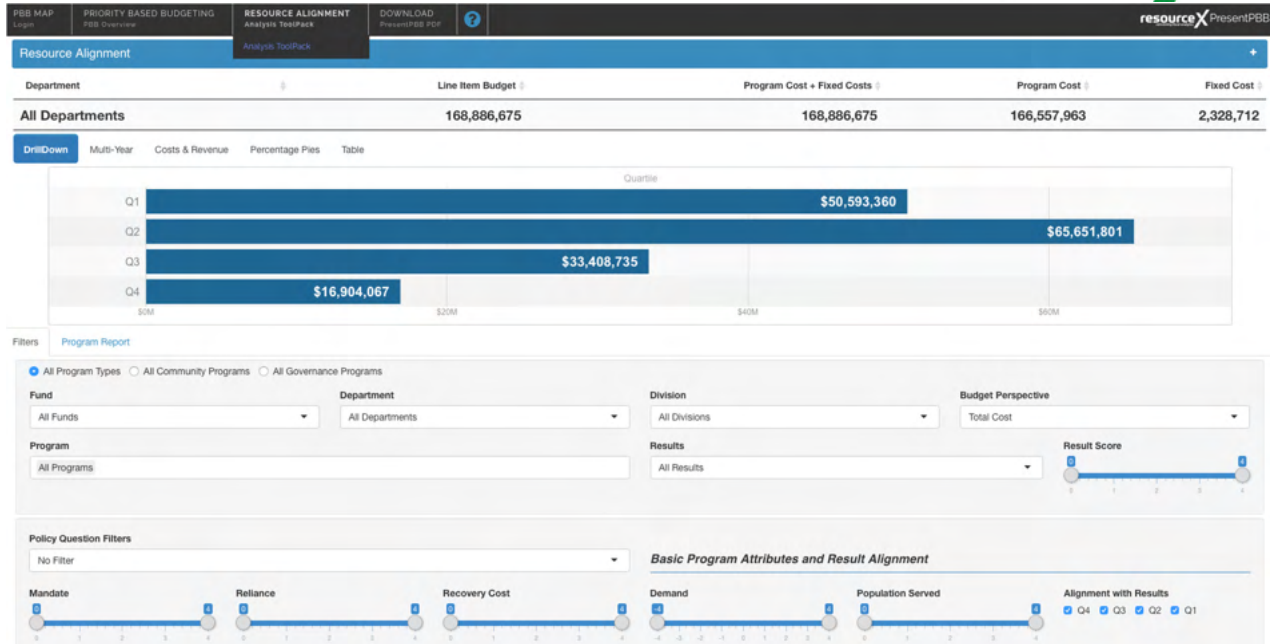


Figure 1: the City of South Bend, Indiana’s Resource Alignment Diagnostic (RAD) model, showing total resource allocation by quartile, across the City

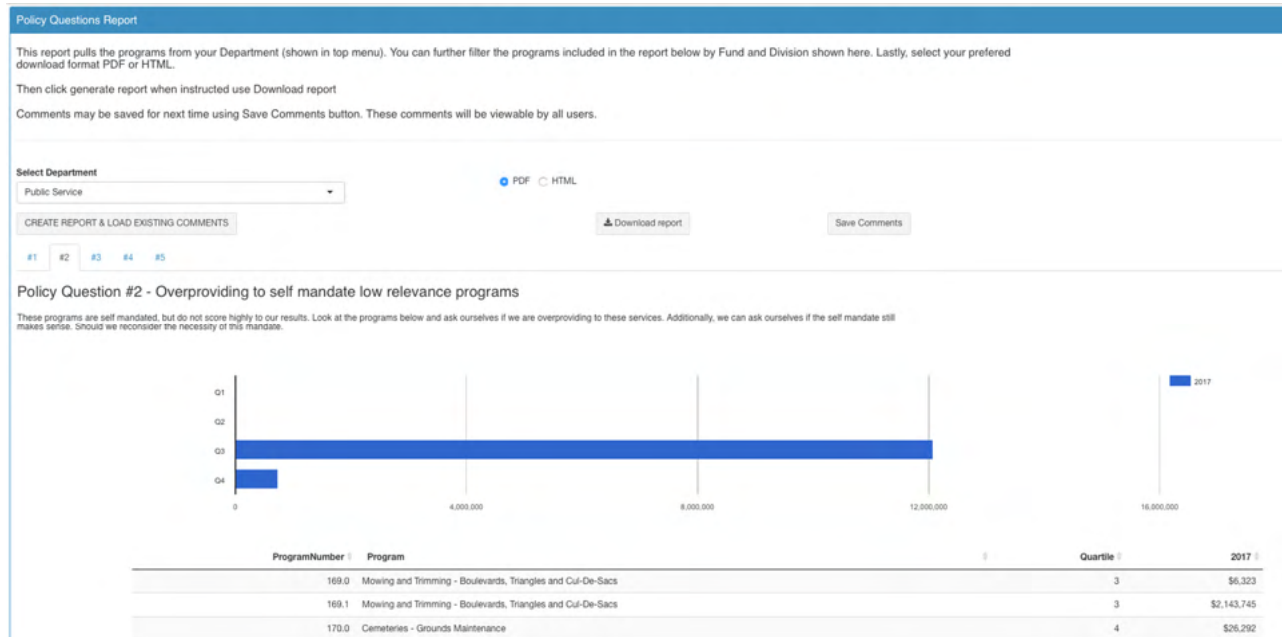


Figure 2: the City of Toledo, Ohio’s Policy Question report, within the Department Dashboard, pointing the Department of Public Services to resource reallocation opportunities where the City’s self-imposed policies may be outdated, as they are requiring the department to provide programs of low influence on the City’s Results. This is one of the “5 Policy Questions”



ONLINE PRIORITY BASED BUDGETING
POWERED BY:
resourceX
reinventing fiscal analytics

Priority Based Budgeting Tools and Implementation

Document Overview:

- I. Agreement Summary and Contact Information
- II. Scope of Work
- III. Contract Terms, Setup, Renewal Period and Signatures
- IV. Timeline and Work Plan + Taking Action on the Data
- V. Appendix A: End User License Agreement

I. Agreement Summary, Contact Information, and ResourceX Specialists

BASIC INFORMATION	
Organization name:	Green Bay, Wisconsin
Project Lead:	Eric Genrich, Mayor
Telephone number/email:	eric.genrich@greenbaywi.gov
Start Date	November 2021
Target Completion Date	February 2022
Total Project Cost Year 1.	\$ 65,000.00
Subsequent Annual Support Cost	\$ 25,000.00
ResourceX Implementation Specialist:	Santina Reichow, sreichow@resourcecx.net
ResourceX Support:	Brad Steckart, bsteckart@resourcecx.net
ResourceX VP of Client Success:	Eric Keck, ekeck@resourcecx.net

II. Scope of Work

CHOOSE FROM SEVERAL IMPLEMENTATION OPTIONS + BUNDLE YOUR SOFTWARE

WHICH PBB IMPLEMENTATION IS RIGHT FOR YOU?

	A. Project Preparation, Data Loading, and Kick-off		Fiscal Health	Program Budgeting	Full PBB
✓	Virtual Project Kick-off (including project prep, data loading)	Free w/ Project		X	X

	B. Ongoing Support and Training		Fiscal Health	Program Budgeting	Full PBB
✓	<u>50-hr Package of On-going Support*</u> Bi-weekly project implementation support meetings, user training and access, training webinars and implementation support	\$25K		X	X
	<u>Additional 50-hr Package of On-going Support</u> Bi-weekly project implementation support meetings, user training and access, training webinars and implementation support	\$	X	X	X
✓	<u>On-going Webinars + Slack</u> Classroom Style Group Webinars of Ongoing Training & Quarterly Contact	Free w/ Project	X	X	X

	C. Software Tools**		Fiscal Health	Program Budgeting	Full PBB
	Fiscal Health Diagnostic	\$	X		
✓	Online Priority Based Budgeting	\$ 40k		X	X
	Bundle: Fiscal Health + Online Priority Based Budgeting	\$	X	X	X

	D. Additional Software Applications		Fiscal Health	Program Budgeting	Full PBB
	OpenPBBDData	\$			X
	Program Metrics	\$	X	X	X

	E. Optional Consulting Engagements		Fiscal Health	Program Budgeting	Full PBB
	On-site Visit for Staff, Council, Citizens (per day)	\$	X	X	X
	Advanced Consulting: Partnerships, Rate Evaluation, Sourcing	TBD***		X	X

* 50 hours of support is recommended for full PBB implementation. Additional support packages available.

** Ongoing annual renewal rates are offered at the rate of your software subscription

*** Advanced consulting quotes may be developed for your organization upon request.

III. Contract Terms, Setup, Renewal Period and Signatures

COST SUMMARY	
Implementation Set-up Total – Breakdown described in section II	\$ 65,000.00
Software Renewal Rate – Fixed for 3 renewals	\$ 25,000.00
Subscription Period – Reoccurring annually	November 1 st to September 30 th
Initial Invoice Amount – Software + one-time set up.	\$ 65,000.00
Initial Invoice Date – Due net 30 Days	November 1st, 2021
Renewal Invoice Amount	\$ 25,000.00
Renewal Invoice Dates – Due net 30 Days	September 1 st , 2022 September 1 st 2023 September 1 st 2024

Initial Setup & Ongoing Management: Initial implementation can be divided into two parts, the setup and ongoing management. Both efforts are detailed below.

ResourceX Obligations

As part of the setup, ResourceX will:

- A. Discussing the project scope and overall plan;
- B. Assisting with the creation of the project charter;
- C. Uploading annual budget and personnel data to the online tools;
- D. Provisioning users in the online tools;
- E. Provisioning users into custom priority based budgeting interactive Learning Management Systems (LMS) training software;
- F. Providing standardized community results and definitions (with opportunity to customize).

As part of ongoing management, ResourceX will provide training and LMS (Learning Management System) software support in the development of the following deliverables:

- A. Creating program inventories;
- B. Allocating costs to programs;
- C. Scoring programs against results and definitions;
- D. Peer reviewing program scores;
- E. Validating costs and scores;
- F. Training staff on how to utilize the analysis tools.

LAUNCH PREPARATION

Phase	Task	Description	Milestone	Deliverable
Launch Preparation	Planning Meeting	Discussion of project scope, Project Charter, Communication Plan, and implementation schedule.	Scope and schedule are established	Project scope, schedule, Project Charter and Communication Plan are created
Launch Preparation	Super User 101	High level overview of the tools and methodology for Super Users.	Super User team trained	Training specific to the Super User team
Launch Preparation	PBBi 101 & More	Overview of the Program Based Business Intelligence (PBBi) methodology and introduction to the concept of a program inventory.	Program Inventory created	Training on PBBi as well as the creation of program inventory. Insights will also be introduced.

DATA CREATION

Phase	Task	Description	Milestone	Deliverable
Costing	Program Costing Workshop	Introduction to Cost Allocation and how to allocate costs to programs.	Organization trained on the allocation of costs	Training will enable the organization to allocate costs to their program inventory. Insights created for the cost allocated programs
Scoring	Program Scoring Workshop	Introduction to Program Scoring and how to evaluate programs against results and additional descriptors.	Organization trained on the scoring of programs	Training will enable the organization to create scoring of programs. Insights created for the scored programs
Peer Review	Peer Review	Training is split up into two sections, one meeting on how to create teams, and the other on the process of peer review.	Organization trained on peer review	Training will enable the organization to complete the peer review of all programs

POST LAUNCH

Phase	Task	Description	Milestone	Deliverable
Post Launch	Final Review	Training will be provided on how to review program data to ensure data reasonability.	Organization trained on data fidelity	Training will enable the organization to ensure that data and programs entered are accurate
Post Launch	Next Steps	Organizations will discuss next steps on how to use the analysis tools.	Next Steps Discussion	The organization will now have the complete picture on how to move forward with the methodology and tools
Post Launch	Post Implementation Check-in	ResourceX staff will check in with the organization to assess health and direction of implementation. A review of charter goals, troubleshooting of issues, addressing concerns and the identification of renewal goals will occur.	Post implementation Check-in	The organization will have the opportunity to share wins and seek advice and strategies for challenges. Establishment of renewal year goals

Client Requirements

Client agrees to the following terms for delivery and review of materials.

- A. Client shall complete the ResourceX Project Charter.
- B. Client shall provide budget and personnel data for the implemented fiscal year.
- C. Client shall provide a list of employees that will need access to the online tools.
- D. Client shall commit to adhering to mutually agreed upon implementation schedule.

Communications

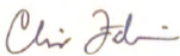
Client agrees the communication is to be via email or Xpress support through Slack only. If the Client wishes to speak on the phone, the Client should send an email to ResourceX stating that you would like to schedule a phone call and ResourceX will work with the Client to arrange a time. ResourceX typically responds to email within 24 hours excluding weekends and standard public holidays.

Annual Renewal Terms: Annual renewal rate of \$25,000.00 will be set for 3 years. Each year an invoice will be sent September 1st for continued access to the Online Priority Based Budgeting tools. Either party may terminate this agreement, at any time, with a minimum of a written 30-day notice (with the ability to re-subscribe again at any time, subject to the current subscription rates at that time).

THIS AGREEMENT is made and effective as of **September 14th, 2021**, between **Green Bay, Wisconsin and Resource Exploration, LLC**. The parties agree as follows:

Resource Exploration

Green Bay, WI


_____ Date: 9-14-2021

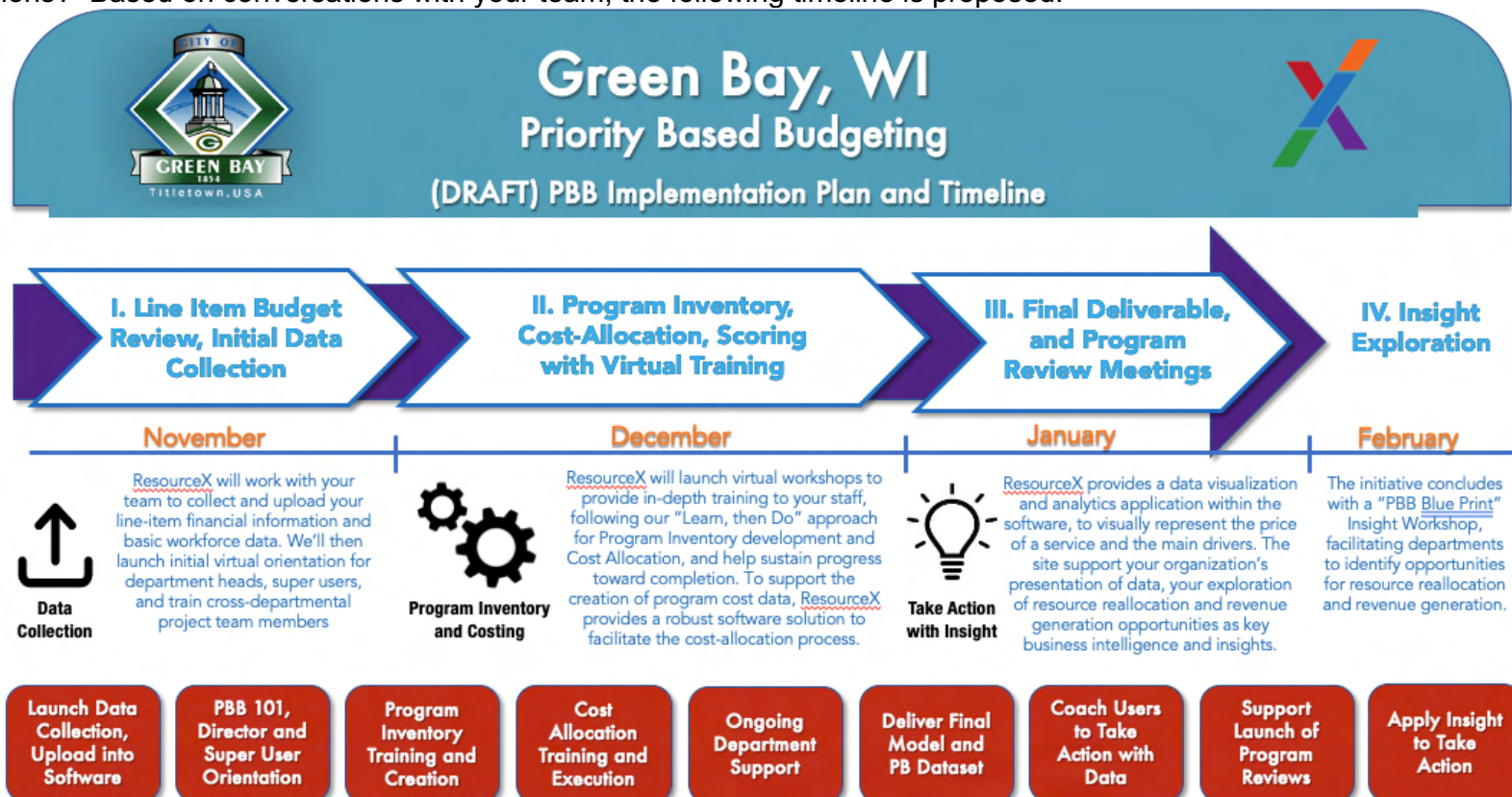
By: Chris Fabian
Co-Founder

IV. Timeline

Timeline Considerations

Your organization's timeline for implementation is in your control. ResourceX will help you design your timeline to meet the needs of the organization. Overall, your PBB training and roll-out can be completed in a 3-month period, from beginning to end. If you have a more pressing need to implement PBB in less time, please let us know and our team will help design a path that will accommodate your schedule.

Ideally, your organization will want to set a goal for Model Completion that synchs with your budget process. ResourceX will begin our timeline discussion by asking: "by when do you want your PBB model complete, in order to influence budget decisions?" Based on conversations with your team, the following timeline is proposed:



Identifying Super Users

One of the key objectives of our first meeting will be to identify the “Super User(s)” in your organization who will be the primary resource to coordinate with our team for the management of the project. The Super User(s) will gain the benefit of being trained on all aspects of the OnlinePBB software, and achieve mastery of Priority Based Budgeting concepts, sufficient to lead the process in future years.



Milestone Review:

Identification of Programs/Services – in PBB, the organization identifies its individual programs and services. In its unique database, ResourceX has identified over 220,000 individual government programs. Programs are the foundational unit for decision-making, and every program has a “future” – a future where the plan for the organization is either to increase investment in the program, to divest itself of support for the program, or perhaps status quo.

Costing of Programs/Services – for every program, a price for delivery is determined. PBB software integrates data from the organization’s financial systems and human resources systems (or ERP) and allows for resource allocation of budget and actual data, to programs and projects. Personnel costs are allocated based on the amount of time that the organization’s human resources support the program, and non-personnel line-item costs are also allocated for a true cost of doing business.

Integration of Results and Result Definitions – the software integrates the organization’s PBB Results and Result Definitions. In its unique database, ResourceX has accumulated key Result areas from over 250 organizations, as well as the key performance metrics that help an organization define their Results.

Scoring Evaluation of Programs/Services – the software facilitates a unique evaluation process whereby programs are numerically scored relative to the organization’s Results, as well as key “Basic Program Attributes” (degree of mandate, size of population served, cost recovery, reliance upon the organization by its citizens, etc).

Prioritization Ranking Algorithm – the software applies a unique scoring and ranking algorithm that places programs in priority levels (four specific “quartile rankings”), based on the programs influence on societal objectives and basic program attributes.

Resource Alignment Diagnostic (RAD) Modeling – the software facilitates exploration of the data based on unique analytics drawn from the scoring process, allowing the organization to understand and act upon insights such as: which programs are ideal for public/public partnership; which programs are ideal for public/private partnerships; which programs are charging a fee, where the fee is less than the true cost of providing the program; which programs are best served by another source; which programs are the organization's most influential to achieving Results, etc.

Work Plan Overview:

Program Inventory and Program Budget Development

ResourceX provides a “starter program inventory” for the departments to work from and a training on how to identify “programs” at a level most effective for PBB. The “starter program inventory” is built from the PBB Database of over 220,000 programs, customized to match with their department, and significantly easing the workload for departments to complete this first task. Each department will be responsible for refining and completing their Program Inventory through LMS training and support and submitting this to ResourceX.

MAIN MENU Site Navigation City of Alexandria, VA 2020 - PBB Budget 2020 All Available MODEL EDITOR Edit Program Inventory resourceX

Program Inventory

Edit Program Inventory Add a Program from SEARCH Combine Programs

Search from a list of programs used by others in the PBB community. Then select programs to add to your inventory. The Program's name and description will be added to your inventory where you may further update the program fields. Scores listed here will NOT be transferred to your organization.

Add highlighted Programs to selected User Group

18th General District Court Add Programs

Show 100 entries Search:

Org	RX_Department	Department	Division	Program	Description
All	All	All	All	All	All
Joplin, MO	Finance	Finance	Accounting Services	1099 Processing	Prepare and balance 1099's annually.
Battle Creek, MI	Parks and Recreation	16 - P&R	7050 - Bailey Park	13's World Series	Provide facilities to AABC for the 13 and under age group World Series.
Kenmore, WA	Capital Projects	CAPITAL PROJECTS	Sidewalk	181st Sidewalk 65 -67th Streets	none
South Bend, IN	Citizen (Public) Engagement	Community Investment	Administration	1st Time Homebuyer Assistance Program	Assist first time homebuyers with mortgage financing as directed by Community Homebuyers Corporation Board
Plano, TX	Non Departmental	Non-Departmental	None	2012 Texas Utilities (TXU)/Oncor Standing Committee-	A group of cities which monitor rates and rate increases made through Oncor.
Cary, NC	Legal	Legislative	4130-Town Clerk	2013 Staff Development Project (And, yes)	none

Differentiating programs and services offered by the organization to the community, as opposed to drawing only a comparison between each of the individual departments that provide services to the community, builds a common understanding of exactly what the entire organization offers to its constituents (and what those programs cost) and leads to a more effective means of making discrete resource allocation decisions through the Priority Based Budgeting process.

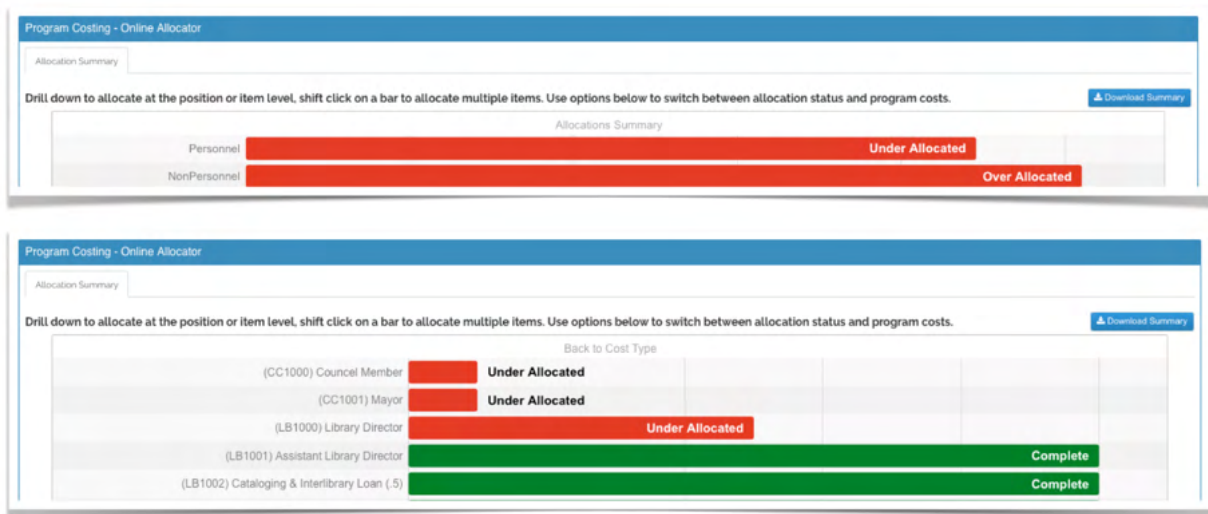
One of the key objectives that your organization will achieve with this process is the identification of programs and services it offers, as well as the cost for these programs. The “Program Inventory” will clarify the breadth of services provided by your organization, and highlight key characteristics of each program (e.g., the full cost of providing the program and level of revenues that program directly generates to support its operations). The inventory is a tremendously valuable tool in and of itself, but is also the basis for discussion of prioritizing resources – programs are prioritized based on their influence on Results.

Many organizations attempt to “prioritize” their spending by comparing one department or division against another rather than determining which of the typically hundreds of programs and services offered across the organization are more highly valued than others. By developing a comprehensive list of programs offered by the organization and identifying the costs of those services, your organization will be able to better understand at a more discrete level what programs it provides and how much it costs to provide them.

ResourceX wrote the guidelines for developing a “Program Inventory”, as published by the Government Finance Officers’ Association (GFOA) white paper on Priority Based Budgeting, entitled **“Anatomy of a Priority Based Budgeting Process” (GFOA, 2011)**. These guidelines form the basis for developing a “Program Inventory”. Critical to this process is finding the right level of detail when identifying discrete programs. If a program is too big or encompasses too much, it will not provide sufficient perspective and information – that is, it will be very difficult to describe the precise value the program creates, or to use program cost information in decision making. However, if program definitions are too small, decision makers can become overwhelmed with detail and be unable to see the big picture. ResourceX will work with your organization to establish the right level of discretion in the creation of “Program Inventories”.

With respect to identifying costs for each of the programs identified, ResourceX will provide LMS training and support in order to train staff on how to derive these program costs, as well as serve as an ongoing resource to staff in providing assistance in the estimation of these costs. ResourceX will provide LMS guidance and coaching that will offer your organization techniques and methodologies used in calculating indirect and direct program costs and identifying the number of staff associated with each program offered.

ResourceX will provide customized Program Costing templates for each of the organization's departments (or divisions).



Lansing

2020 - Final

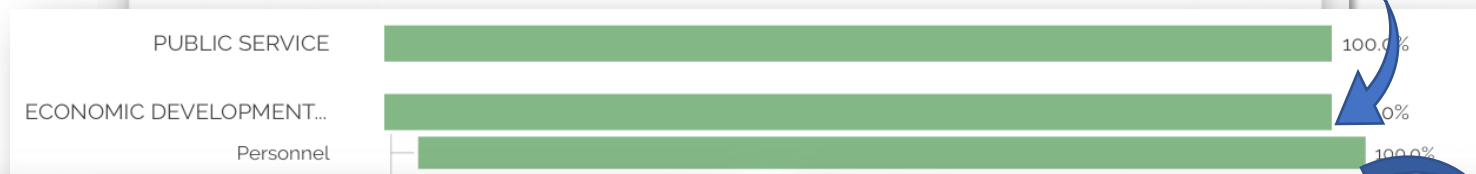
All Available

MODEL EDITOR
Edit Program Inventory

resourceX

Complete Program Costing using the Online Allocator or Downloadable Template.

Select User Group for Program Costing

All Available

Allocate Personnel

Selected	Current Allocation	Position Description	Employee ID	Cost Center	Obj4	Name	Account
☒	100.00	0 BUILDING INSPECTOR SUPERVISOR	0 14838	0 2492610	0	STEVEN SWAN	2492610

Update Personnel Allocations. For multiple selections the average allocation is shown

Programs to include: ☒ Check All ☐ Uncheck All

Allocations Method: Current Reset Evenly UPDATE

☐ Include additional programs

Include	ProgNum	Program	Allocation	Comments
☒	75	Abatement of tall grass and weeds on residential and vacant lots in the City	0	N
☒	128	Act 285 Reviews	0	N
☒	205	Administer and enforce state construction codes, including Building, Electrical, Plumbing and Mechanical	70	N
☒	107	Brownfield Remediation Fund Administration	0	N
☒	101	Business Retention Program with Ingham County	0	N
☒	90	CDBG Grant Administration & Program Delivery	0	N
☒	71	Chair the Demolition Board for the removal of distressed properties in the City	0	N
☒	212	Citizen Interactions	0	N
☒	87	City Licensing Inspections	0	N
☒	120	Comprehensive Planning	0	N
☒	118	Downtown resident parking program	0	N
☒	207	Economic Development assistance	0	N
☒	85	Enforcement of City Sign Ordinance as required by City Ordinance (Chapter 1440)	10	N
☒	86	Enforcement of Floodplain regulations as they pertain to building construction	10	N

Allocate NonPersonnel

Selected	Current Allocation	Cost	Account Description	Object	Account
☒	100.00	3.00	0 TRAINING	0101172601747000 00000	101172601747000 00000
☒	100.00	25.00	0 TRAINING	0101172610747000 00000	101172610747000 00000
☒	100.00	0	0 TRAINING	0101343535747000 00000	101343535747000 00000
☒	100.00	7500	0 TRAINING	0249172610747000 00000	249172610747000 00000
☒	100.00	20.00	0 TRAINING	0585453640747000 00000	585453640747000 00000

Update Expense or Revenue Allocations. Check Programs to include, then select an allocation method

Programs to include: ☒ Check All ☐ Uncheck All Allocations Method: Current Reset FTE Evenly Percent UPDATE

☐ Include additional programs

Include	ProgNum	Program	FTE	Alloc
☒	75	Abatement of tall grass and weeds on residential and vacant lots in the City	2.35	1749.0
☒	128	Act 285 Reviews	0.11	74.45
☒	206	Administer and enforce state construction codes, including Building, Electrical, Plumbing and Mechanical	10.77	7944.0
☒	107	Brownfield Remediation Fund Administration	0	0
☒	101	Business Retention Program with Ingham County	1	744.5
☒	90	CDBG Grant Administration & Program Delivery	78.5	5509.0
☒	71	Chair the Demolition Board for the removal of distressed properties in the City	0.05	37.22
☒	212	Citizen Interactions	0.75	568.4
☒	67	City Licensing Inspections	0.86	632.8
☒	120	Comprehensive Planning	0.45	336.0
☒	118	Downtown resident parking program	0.45	336.0
☒	207	Economic Development assistance	0	0



Specifically, ResourceX will help your organization IDENTIFY and COST ONGOING PROGRAMS and SERVICES by:

- Providing LMS training and support to help department heads and other identified staff gain a better understanding of how to define and identify the individual programs and services that are offered by each individual department and to provide guidance in distinguishing between a task (too small to be considered a program) and a department/division (oftentimes too large to be considered a program).
- Sharing access to the Program Inventory data-mine, with program examples gathered from other organizations that have worked with ResourceX to use in developing and/or refining its own "Program Inventory".
- Providing LMS training to help department heads and other identified staff utilize the [OnlinePBB](#) cost allocation software to determine program costs.
- Training the organization to perform revenue allocation within [OnlinePBB](#) software for all fees, charges for service and even grants in order to measure cost recovery and evaluate the degree to which any program is subsidized by general government resources.
- Providing LMS guidance and coaching to department heads, division directors, managers and/or supervisors to train them on techniques and methodologies used in calculating program costs (including direct and indirect costs) and identifying the number of staff associated with each program offered.

Results Setting and Result Definitions

ResourceX will provide standardized results and result definitions (with a customizable option), or to validate "Results" that the organization has already established. Priorities establish the foundation for Priority Based Budgeting.

Results help to identify the very fundamental reasons that a local government exists – articulating all the ways it serves the needs of the community (*as opposed to a list of specific projects or initiatives that need to be considered during the next budget cycle*). They are meant to answer the questions, **"Why do we, as an organization, exist in the eyes of the community" and "What are we in business to do?"** *Results* are more overarching in nature and will *"stand the test of time,"* as opposed to more short-term needs or tasks that normally have a targeted *"finish-line."* Finally, *Results* are truly unique to your community, in that they attempt to determine the role of your local government to determine **"why"** it exists and **"why"** it offers the types of unique services it does to the community.

As *Results* are identified, there is a distinction made between **"Community-oriented Results"**, which help define why certain programs are offered directly to the community, and **"Governance-oriented Results"**, which help define why internally focused programs are offered by various support functions such as Finance, Human Resources, and Information Technology. Through its research and work with other local governments, **ResourceX** has

found it imperative in achieving the best outcomes from its **PBB** process that an organization distinguish between “*Community Programs*” (i.e. programs that directly serve the community) and “*Governance Programs*” (i.e. programs that are more internal in nature and generally support the administration, elected officials and departments within the organization). In order to understand the relevance of *Governance Programs*, we need to evaluate them against different *Results* than *Community Programs*, because *Governance Programs* exist within the organization for fundamentally different reasons than do the *Community Programs*. Even though the scoring criteria might be different for each of these two types of programs, the process allows you to ultimately look at all offered programs from an overall Organization-wide perspective in the eventual program prioritization array.

The main deliverable includes the identification and articulation of *Results* for both “*Community-oriented*” programs and “*Governance-oriented*” programs, which will be fully utilized as the **Priority Based Budgeting** process unfolds. **ResourceX** will review the **Organization’s** existing strategic documents included its Vision, Mission and Values Statements, Strategic Plan, Strategic Council Goals and/or Community Survey Responses to determine how to leverage these efforts in identifying *Results* for the **PBB** process.

Specifically, ResourceX will help your organization IDENTIFY and DEFINE RESULTS by:

- Determining both a “starting place” for its Results and the most appropriate way to validate those Results with its elected officials.
- If determined to be the best approach, conducting a “Results Validation” exercise to confirm that the organization believes the Results that have been identified are complete, comprehensive and clearly articulate “why” the organization exists and “what” it is there to accomplish for it’s residents, businesses and visitors.

Program Scoring and Peer Review

With the right Results, and with clear definitions of those Results, the organization is then ready to more accurately place a value on individual programs (and potentially one-time initiatives) relative to its influence on achieving the organization’s stated Results.

In *Program Evaluation or Scoring* phase, it is essential to give departments the opportunity to first score their own programs, relative to your organization’s *Results* and demonstrate why they believe their programs are influential in achieving those *Results*. This gives departments the chance to provide their own unique intelligence on their own programs which no one else but the program providers would have known. Not only does this help solidify organizational buy-in but at the same time provides a more thorough and complete understanding about everything the organization does and how those programs help achieve the identified *Results* (i.e. “why” we offer the program).

The *Peer Review* phase then provides for an authentication process to validate (*and perhaps question*) the department's belief that their programs are indeed relevant to your organization's *Results*. Several organizations have commented that, unlike other more conventional approaches to performance measures, *Peer Review* provides a forum for a far better discussion that leads to a clearer understanding of how programs truly influence *Results*. Furthermore, departments gain an organization-wide perspective about programs being offered across your organization, which has led to the uncovering of program redundancies. This step in the process has led to cross-departmental collaboration, as departments find out that they provide similar programs to other departments. This process has also contributed to changes in organizational culture as departments are tasked with the duty of objectively analyzing programs that aren't their own (i.e. a "*jury of their peers*").

The effect of *Peer Review* has been remarkable, not only for the purposes of *PBB*, but for bringing an organization together to look at the programs they offer in the context of how they collectively achieve the *Results* that citizens find meaningful. In a sense, *Peer Review* begins to break down the old departmental "*silos*" and lets staff see the world from a more global perspective. Ultimately, it is through this step that more accurate *program* scores emerge, that a better understanding of *programs* is developed, and an assurance that the outcome of the entire process is objective and valid. For the long-term, this phase in the process sparks the discussion of how to determine what measure or metric will substantiate the fact that a program's desired outcome is achieving that objective.

Specifically, ResourceX will help your organization VALUE ONGOING PROGRAMS BASED ON RESULTS by:

- Providing LMS training and support for department heads, division directors, managers and/or supervisors to train them on the how to evaluate programs against the identified Results and Basic Program Attributes in the Program Scoring phase.
- Training on scoring in the [OnlinePBB](#) software platform, to facilitate the organization's effort to score programs based on the program's influence on Results and on the identified "Basic Program Attributes".
- Providing coaching and support to the departments as program scoring is completed.
- Providing guidance and assistance in the development of Peer Review Teams to ensure they are cross-functional in nature and maintain the level of objectivity needed to make this phase of the process successful. This is another part of the process where including elected officials and/or external stakeholders from the community is a potential area of interest.
- Providing coaching and support to the Peer Review Teams in the evaluation of program scores, encouraging them to interview program managers to hear evidence that justify assigned program scores, and then recommending program score adjustments where appropriate.
- Provide training to Peer Review teams to enter final recommendations into [OnlinePBB](#) software.

- Offering suggestions as to the incorporation of existing performance measures as an evaluation criteria in the Peer Review process as well as the development of key indicators for use in future years.
- Developing an “Impact of Peer Review Report” in the tools to identify the impact of changes to the department’s initial program scored made by the Peer Review Teams.

Final Model Delivery

Ultimately, the Results identified and defined by the organization and the programs that are the most highly valued in terms of achieving those Results become clearly articulated in the budget through a process in which resource allocation decisions are linked to the prioritization of those individual programs and services.

Once programs have been scored against the *Results* and a relative value determined, the entire list of your organization’s offered services can be arranged in order of “*highest priority*” (those programs most relevant in achieving the organization’s stated *Results*) to “*lowest priority*” (those programs that are less relevant in achieving those *Results*). The programs are then grouped into four “**Quartiles**” based on the similarity of the scoring ranges, with *Quartile 1* representing those programs of the highest priority and *Quartile 4* including those programs of the lowest priority.

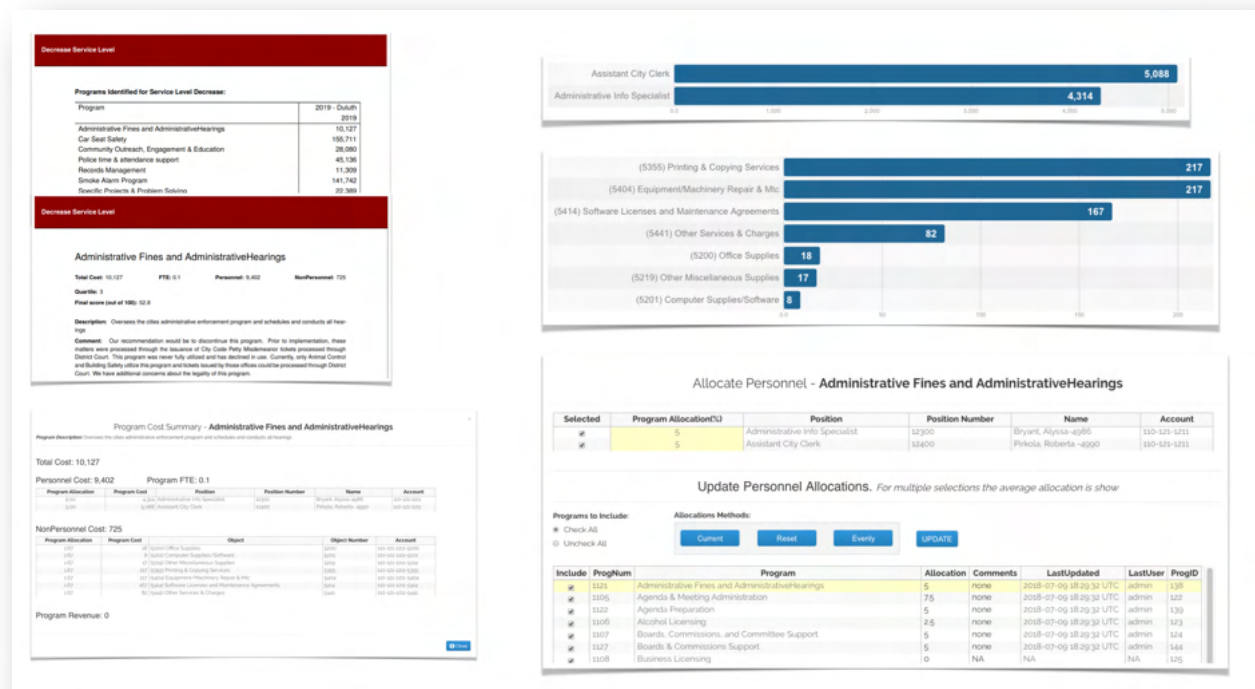
Individual costs are then associated with each program in order to develop a final “*Spending Array by Quartile.*” **ResourceX** takes this information and develops a customized “**Resource Alignment Diagnostic Tool**” that can be utilized by the Organization in 1) assessing its spending profile in terms of aligning resources with identified priorities; 2) developing “*target budgets*” for departments based on their individual prioritized spending profile and 3) analyzing programs using the “**Resource Alignment Diagnostic Tool’s**” unique filtering capabilities.

With the “**Resource Alignment Diagnostic Tool**”, your Organization will have a “*unique lens*” to see your programs not only in terms of their relevance to *Results*, but also in light of mandates, fee structures, citizens’ reliance and community partnerships. This *unique lens* allows staff to efficiently analyze programs and gain insights into areas such as:

- Programs supported by specific user-fees **VS.** those funded through general government revenues (taxes)
- Stringently mandated services **VS.** programs without any legislative requirement
- Programs that the community depends exclusively upon the local government to provide **VS.** programs offered by other entities in the community (private, non-profit, etc.)
- Programs that are benefit the majority of the community’s stakeholders **VS.** programs that serve only a small constituency
- Programs that are experiencing an increase in demand from the community **VS.** programs that are experiencing a lesser demand than before
- Programs that highly achieve one or more of the local government’s stated Results **VS.** those programs that do not help to achieve any of those Results.

In addition, the “**Resource Alignment Diagnostic**” portal provides staff and the organization’s elected officials with a way to engage in more powerful and meaningful discussions that address questions such as:

- What services are truly mandated to be provided by the local government, and how much does it cost to fulfill those mandates?
- What programs are most appropriate to consider a discussion about establishing or increasing user-fees?
- What programs are most appropriate for discussions about partnerships with other service providers in the community?
- What services might the organization consider “getting out of” the business of providing altogether?
- Where are there apparent duplications in services offered across the organization that might lead to a meaningful efficiency discussion?
- How can succession planning be incorporated to focus on training staff providing lower priority programs to fill the positions left vacant in higher priority programs?



Specifically, ResourceX will help your organization **ALLOCATE RESOURCES BASED ON PRIORITIES** by:

- Calculating final program scores and developing the quartile rankings for all the organization’s programs and services based on their relative score.
- Associating program costs and associated FTE counts with the scored programs to develop a final calculation of the organization’s total budget by quartile ranking (the “Spending Array by Quartile” – a summation of program costs by quartile ranking).

- Providing the organization with an interactive “Resource Alignment Diagnostic Tool” that will guide all resource allocation decisions based on the prioritization of programs (allowing allocations to be summarized by Fund, Department, Division etc.).
- Training staff on how to use the “Resource Alignment Diagnostic Tool”, providing them with the ability to more effectively analyze programs by way of the filtering capabilities of the “Tool”, offering a unique perspective on the organization’s programs, which leads to more powerful and meaningful discussions about how resources can be effectively utilized to achieve the desired Results for the community.
- Offering guidance in using the “Resource Alignment Diagnostic Tool” to identify which of the organization’s highly relevant programs should be evaluated in terms of effectiveness and efficiency and how to use the PBB process to continuously refine performance metrics to ensure the identified Results are being achieved.
- Providing a high level interpretive analysis of the data available in the “Resource Alignment Diagnostic Tool” and identifying opportunity areas for discussion related to programs and their continued relevance to the organization.
- Offering suggestions on how to use the “Resource Alignment Diagnostic Tool” in the calculation of departmental “target budgets” based on the availability of ongoing revenues and the individual department’s prioritization profile.
- Recommending ways to incorporate PBB into the Organization’s current budget development process as well as providing “Budget Transmittal Form” templates to



guide departments in communicating their recommended program level budgets within the context of PBB and to demonstrate the allocation of general government resources is being focused on higher-priority programs. (if desired).

Taking Action on the Data: the 4-Levels of Mastery

As your organization begins to put its PBB data to use, ResourceX has developed a means to recognize an organization's mastery in taking action on PBB data. The program is designed to accelerate mastery in programmatic decision-making and resource optimization, advancing expertise in applying the uniquely insightful data produced throughout PBB, to attain any or all among four specific levels of ambition that we call **"the 4-Levels of PBB Mastery."**

ResourceX believes that in order for local government leaders to succeed in a data-driven era, we're going to need to create more insightful data, and we're going to need new skills and clear ambitions to most prosperously put data to use. This is what the 4-Levels of PBB Mastery are all about: *what data will we need to create, and what ambitions must we strive for as we apply the data?*

The blunt challenge is that most organizations have plenty of new programs and services they wish they could launch, and they have absolutely no shortage of phenomenal ideas and innovations to initiate in order to create a brighter future for their communities; but they perceive that they don't have the people nor the money to launch anything substantial or ambitious.

Compounding that challenge, for many, is that the cost of providing current services continues to increase, putting additional strain on the resources available to achieve the Results that matter most to their citizens.

This is why the status quo persists in most organizations — not because of a lack of great ideas, and not because of a lack of drive to tackle their community's most pressing challenges, but because of a limiting and debilitating belief that there's just not enough money to fund new programs.

Most excitingly, organizations who are mastering the 4-Levels are showing that resources are more readily available than we might have believed. Applying PBB to master each level, organizations are discovering solutions to optimize their current resources, and exploring opportunities to attain new resources in order to successfully launch the new programs and bolster the highest priority programs required to create the best future they can.

The purpose of the 4-Levels, therefore is to create a practical vehicle to discover and take advantage of every opportunity to free-up and reallocate resources, as well as to maximize new revenue, in order to fund the programs required to produce a better future.

**Specifically, ResourceX will present the 4-Levels framework to introduce your organization to a multitude of measurable and attainable ambitions, demonstrating the best in applied PBB. Achieving mastery in any or all of the 4-Levels is up to your organization and its goals.*

4 Levels of PBB Mastery CERTIFICATION PROGRAM



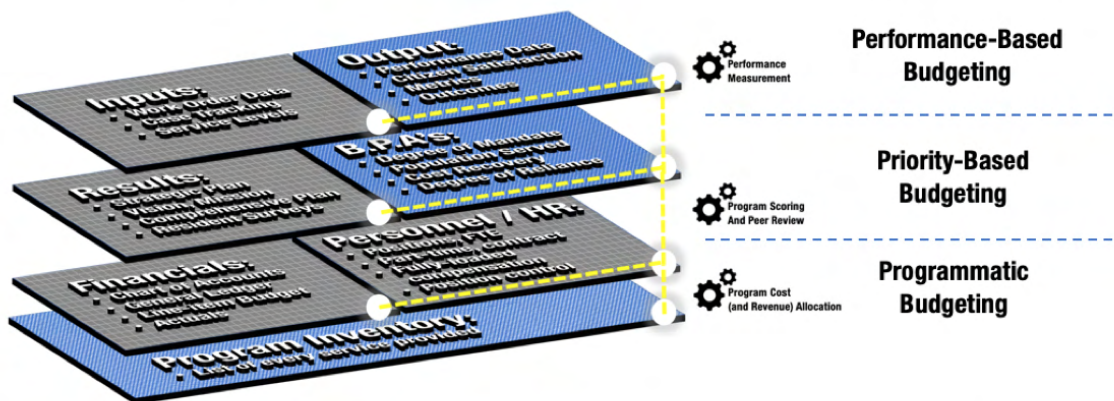
Level 1: Data Creation and Communication

First, get the data. Mastery at the foundational level is about getting data and learning to use data routinely in decision-making. Identify the programs you offer and the price for delivering each program.

Further layer data such as community outcomes, and even performance metrics to add insight as to the alignment (or lack thereof) of your organization's resources with the results you're striving to achieve.

Communicate this information. Use it as the basis for budgetary decisions. Use data as the basis for any decision — within the budget process and/or outside the budget process. Mastering data-driven communication and applying data in routine decision making is the foundational goal of Level 1.

DATA LAYERING TECHNIQUES TO PRODUCE MORE ACTIONABLE INSIGHTS



FOR CERTIFICATION, COMMUNITY DEMONSTRATES EVIDENCE SUCH AS THE FOLLOWING:

DATA CREATION AND COMMUNICATION

- Create Fundamental Business Intelligence at the Program Level: Name, Description, Costs, Revenue
- Apply Program Data to Drive Decisions
- Communicate and Share Data
- Create and Link Additional Data Layers: Prioritization, Relevance, Performance

Level 2: Master Resource Re-allocation and Maximization

Take action on the data produced via program-based, priority-based and/or performance-based budgeting.

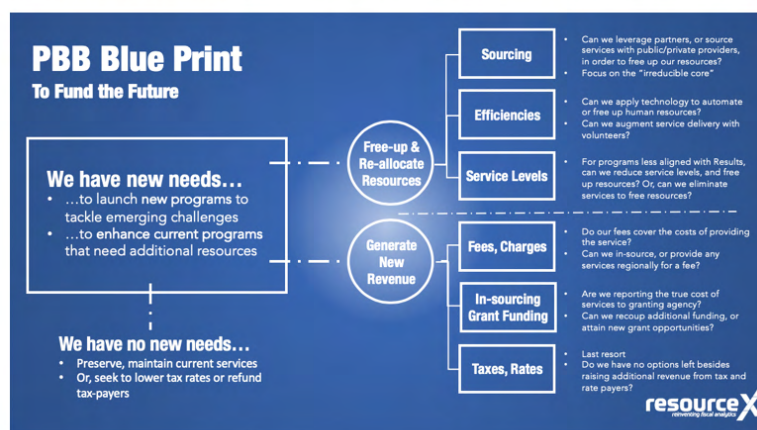
Repurposing: Shift resources away from programs that can be provided more efficiently for the same outcome, programs that are less relevant and could be provided at a lower service level (or sunset), programs that are performing poorly, or programs that could be provided with a partner, and repurpose those resources towards new programs that need to be launched, or current programs that need enhancement.

Maximization: seek to maximize incoming resources through cost-recovery opportunities shown in the data, regionalization and in-sourcing opportunities, grant funding, opportunity zones, economic development, philanthropic commitments, and taxation.

During the 2019 PBB Summit, 7 organizations were honored as the first to receive Resource Optimizer and Resource Maximizer Awards, including: Washington County WI, City of Shawnee KS, City of South Jordan UT, City of Branson MO, Scott County MN, City of Plano TX and the City of Kalamazoo MI.

Level 2 is about mastering the simplicity of two techniques: divesting resources away from programs (people's time, as well as non-personnel expense), and becoming adept and generating new revenue (in all ways beyond tax), and therefore mastering the framework for action on the right side of the PBB Blue Print.

PBB BLUE PRINT TO OPTIMIZE AND MAXIMIZE RESOURCES



FOR CERTIFICATION, COMMUNITY DEMONSTRATES EVIDENCE SUCH AS THE FOLLOWING:

RESOURCE REALLOCATION AND MAXIMIZATION

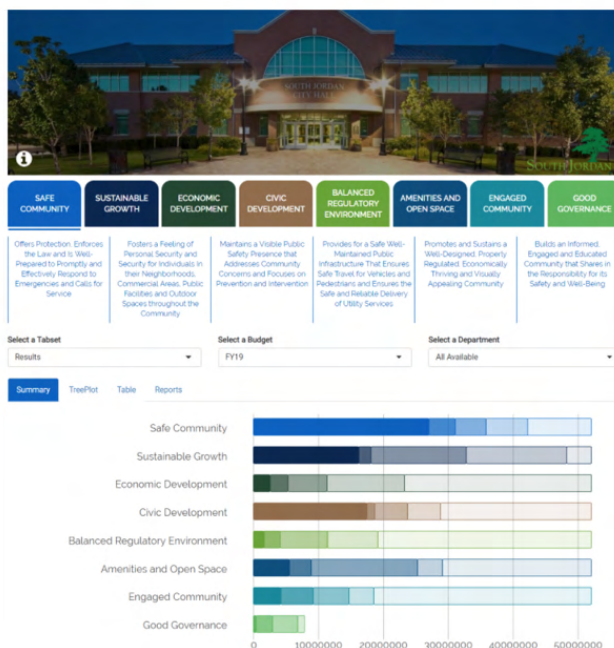
- Apply "PBB Blue Print" and the 5 Policy Questions
- Optimize Resources through Reallocation, Repurposing
- Maximize Incoming Resources through Cost Recovery
- Fund New Initiatives and Program Enhancements
- "Every Program Has a Future" – Designate the Fate
- Frame Trade-off Decisions

Level 3: Master Result Setting — Tackle Massive Challenges

With mastery over resource reallocation techniques, re-imagine what outcomes you'd set out to achieve if resources weren't the limiting factor.

Freed from the restriction of the perception "we don't have the money" or "we don't have the staff" or "we don't have the partners" to launch the programs you'd desire to launch to create a better future, what programs would you launch? What outcomes would you seek? Seek to establish ambitious goals that provide for a higher quality of life for everyone, and drive your organization's resources towards the programs you need to get into.

LEVEL 3: FUEL RESOURCES TOWARDS THE RESULTS OF TOMORROW



Kalamazoo to spend \$10M to break poverty cycle, uplift youth

POSTED 2:36 PM, APRIL 11, 2017, BY BOB BRENZING



KALAMAZOO, Mich. (AP) — The city of Kalamazoo is setting aside \$10 million of the \$70.3 million given in local donations for aspirational, community-building projects mostly centered on addressing the cycle of poverty and uplifting youth in the city.



1.) Results

What is it you're striving to achieve?

2.) Programs and Policies

If we eliminate the restriction of resource scarcity, how would you go about achieving your Results?

3.) Resources

How will you amass the resources required to deliver the programs, and enact the policies you have identified?

BUDGETING FOR "X"

Economic
Inclusivity.
Opportunity.
Prosperity

FOR CERTIFICATION, COMMUNITY DEMONSTRATES EVIDENCE SUCH AS THE FOLLOWING:

FUEL RESOURCES TOWARDS RESULTS OF TOMORROW

- Pursue Ambitious Results and "Big Hairy Audacious Goals" Vital to Your Community's Future
- Apply "Brave New Government" O/S Canvas
- Determine New Programs Relevant for the Future
- Reallocate to Fund New Programs
- Measure Program Success and Impact on Results

Level 4: Master Regional Resource Optimization

The only limitation of “Level 2” and “Level 3” is that your organization will reach a limit: a state of optimization where there are no more advantageous trade-offs left to consider. Not that an organization has to wait until this point of optimization to pursue “Level 4” whatsoever, but the idea here is to leverage and partner with other service providers who are aligned in their work with the results your organization is striving to achieve, and take advantage of their efforts, their resources, as if your organization and theirs were one and the same.

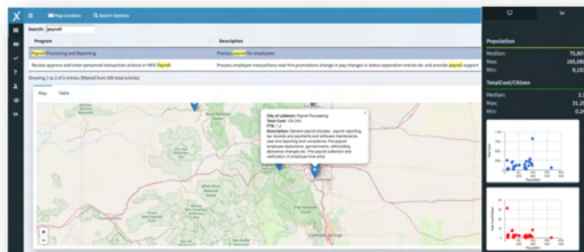
Massive regional resource optimization can be achieved via Program Mapping and entails understanding what other organizations provide, and where it would be advantageous for your organization to opportunistically outsource various programs (leveraging other entities who can provide them just as well, or retire them altogether), regionalize to jointly provide programs together (public-private partnerships, or merged services provided more efficiently together), or entrepreneurially in-source programs to maximize incoming resources.

Program Mapping is our way to facilitate Level 4 mastery, which aims to help your organization master 2 skills:

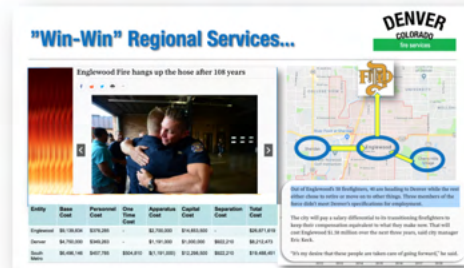
- 1.) **Entrepreneurially**, is there an opportunity to in-source programs entirely to provide to the other partner, as a more efficient model of service delivery where one of the cities is positioned better to provide the service regionally. This would be a revenue generating opportunity to the in-sourcing city, and ideally an efficiency (resourcing the service, for less) to both entities given the economy of scale that could be produced.
- 2.) **Opportunistically**, is there an opportunity for advantageous out-sourcing — where one could imagine getting services off of their plate, reducing the need for their own city to provide a service if it could be provided by their neighbor. And in turn, allowing their city to “free up and reallocate” their own resources towards the high priority pursuits (new programs they need to launch, or current services that need enhancement) that they may not be able to fund today.

LEVEL 4: LEVERAGE ALL OF YOUR COMMUNITY'S RESOURCES

PROGRAM MAPPING PLATFORM



Colorado State-wide Program Mapping Initiative Phase II: "Regional Hot Spots"



FOR CERTIFICATION, COMMUNITY DEMONSTRATES EVIDENCE SUCH AS THE FOLLOWING:

LEVERAGE ALL OF YOUR COMMUNITY'S RESOURCES

- Identify Other Service Providing Agencies
- Share Data, Benchmark
- Conduct "Program Mapping"
- Apply "Government as a Platform" Regional Approach to Solutions
- Entrepreneurially In-source, Opportunistically Out-Source
- Managed Competition

The 4-Levels of Mastery is also designed to help your organization track it's progress, by submitting evidence so that ResourceX may recognize/"certify" your mastery at each and every one of the 4-Levels. This may help your elected officials, citizens and leaders at all levels of the organization who are wanting to know: ***"how will we be accountable for using the data, how will we know we're making progress, how will we measure if PBB is actually taking hold and gaining traction?"***

Summary

Taken together, each of the resource mastery levels entails a focus on programs, the resources you are willing to allocate, and the outcomes you're striving to achieve. The purpose of mastering each level is to become adept at determining the programs and services your organization should launch to achieve the outcomes that matter most for your future, programs that need enhancement to improve your community, programs you can leverage partners to provide, programs you can provide more efficiently, programs you can provide at a lower service level or retire all together, and programs you can bring in more resources with.

Appendix A

End User License Agreement

V. Appendix A: End User License Agreement

ONLINEPBB® LICENSE AND HOSTING AGREEMENT

IMPORTANT - BY UTILIZING ONLINEPBB SOFTWARE, YOU ARE ACCEPTING THE TERMS AND CONDITIONS OF THIS AGREEMENT. PLEASE READ THE FOLLOWING CAREFULLY BEFORE PROCEEDING.

This Agreement is a legal agreement between you (Green Bay, WI) and Resource Exploration, LLC, the licensor of OnlinePBB software and associated on-line documentation that you access using this internet website (together referred in this Agreement as "OnlinePBB").

1. OnlinePBB License. Subject to the terms of this Agreement, Resource Exploration, LLC, grants you a non-exclusive, non-transferable license to access OnlinePBB remotely via browser on the server used by Resource Exploration, LLC, to operate this website (the "Server") solely for purposes of creating and maintaining on the Server any interactive website developed using this website and with respect to which all required fees payable under this Agreement have been paid by you (each, a "Website").

2. Restrictions. You may not download or otherwise copy all or any portion of OnlinePBB software. You may not sell, rent, license, lend, transfer or otherwise grant access to OnlinePBB to any other person or entity except as contemplated by the license granted to you above. You must comply with all applicable laws and regulations in your use of OnlinePBB. You may not modify, translate, reverse engineer, decompile disassemble or otherwise attempt to obtain or derive source code from all or any portion of OnlinePBB.

3. Proprietary Rights. Resource Exploration, LLC and its supplier's reserve all rights to OnlinePBB not expressly granted in this Agreement. Resource Exploration, LLC and its suppliers own OnlinePBB and all associated patent, copyright, trade secrets and other proprietary rights in OnlinePBB. No title or ownership of OnlinePBB or any associated proprietary rights are transferred to you or any other person by this Agreement.

4. Disclosure and Ownership of Data. a.) All written and oral information not in the public domain or not previously known, and all information and data obtained, developed, or supplied by your organization or at its expense, will be kept

confidential by Resource Exploration, LLC and will not be disclosed to any other party without your organization's prior written consent. b.) The materials used by Resource Exploration, LLC for work performed under this Agreement are specific and unique methods of fiscal management and budget prioritization. As such, these materials are protected by copyright. You agree and understands that these materials and all methods, models and applications resulting from the use of said materials are the sole, complete and absolute property of Resource Exploration, LLC. As such, any use, future use or application or any publication (either oral or written) of these materials by your organization will be at the discretion of Resource Exploration, LLC and in any event will not occur without the express and prior written permission of Resource Exploration, LLC. All legal rights and protections afforded by copyright and Resource Exploration, LLC's ownership of all the underlying intellectual property associated with these fiscal management and budget prioritization materials are retained and reserved exclusively by Resource Exploration, LLC, reserving all legal rights and remedies incident to its ownership of these materials. It is understood that your organization may utilize these methods, models and applications for their own specific use but are not free to share these methods, models and applications with other individuals or entities. Nothing herein precludes disclosures required by law.

5. U.S. Government Restricted Rights. If OnlinePBB is accessed or used by any agency or other part of the U.S. Government, the U.S. Government acknowledges that (i) OnlinePBB and accompanying materials constitute "commercial computer software" or "commercial computer software documentation" for purposes of 48 C.F.R. 12.212 and 48 C.F.R. 227.7202-3, as applicable, and (ii) the U.S. Government's rights relating to OnlinePBB and accompanying materials are limited to those specifically granted in this Agreement.

6. Data - Data Security. The OnlinePBB web-application provides data security via SSL encryption, and is accessed via https - this protects and secures the client's data from outside the organization, protecting the client and ResourceX. Additionally, data is protected within the client's organization by way of individual user accounts and user passwords, and varying levels of permission and access, to give the client control over data accessibility.

7. Data - Data Storage. The OnlinePBB web-application utilizes Amazon Web Services (AWS) for best-in-class data storage.

8. Data - Data Protection/backups. Resource Exploration performs complete back-ups of all OnlinePBB data at a frequency of once per night.

9. Service Availability - Disaster recovery/business continuity. To support the organization in the case of disaster, Resource Exploration performs complete back- ups of all OnlinePBB data at a frequency of once per night. The organization may also download their own data files on a more frequent basis, in order to perform complete data restoration - restoring from any point in time, from previously saved data, completely in control of the City. Data files are stored in DropBox, as well as Resource Exploration headquarters to provide additional redundancy.

10. Service Levels - System Availability / performance. The OnlinePBB web- application is provided and available 24 hours per day, 7 days per week. Resource Exploration reserves the right to perform regularly scheduled updates and maintenance, during which time the organization may experience brief periods of downtime for server restarts to make updates available. Scheduled updates take place after 6pm EST Monday-Friday, and the organization will be made aware ahead of schedule, to the greatest extent possible. It should be noted that Resource Exploration reserves the right to restart the web server at any time, but will provide the organization as much advanced awareness as possible. Resource Exploration uses all reasonable business means to ensure the application is available for the organization's use.

11. Insurance - Vendor insurance and liability. Resource Exploration agrees to procure and maintain in force during the term of this Agreement, at its own cost, cyber insurance coverage.

12. Mutual Indemnification - From third party claims. Each party will indemnify and hold harmless the other party from any and all claims, damages, liabilities, costs and expenses (including, but not limited to, reasonable attorneys' fees) caused by the other party's negligence, breach of warranty or contract or wrongful conduct.

13. Independent Contractors. The parties agree that Resource Exploration, LLC, is an independent contractor as that term is commonly used and Resource Exploration, LLC's employees are not and shall not be considered subcontractors or employees of the City and has no authority to bind the City in any manner. Contractor shall be solely responsible for the withholding and reporting of all federal, state, and local income and employment taxes. Contractor acknowledges that it is not insured in any manner through the City for any bodily injury, personal injury, or property loss whatsoever.

14. Limitation of Liability. Except for indemnification and those matters required to be insured pursuant to this Addendum, neither party shall be liable to the other, or any of their respective agents, representatives, or employees for any lost revenue, lost profits, loss of technology, rights or services, incidental, punitive, indirect, special or consequential damages, loss of data, or interruption or loss of use of service, even if advised of the possibility of such damages, whether under theory of contract, tort (including negligence), strict liability or otherwise.

15. Liability Insurance. Resource Exploration, LLC, shall obtain and maintain in full force and effect during the entire term of this agreement a policy of comprehensive general liability insurance, including an acknowledgement of and coverage for the indemnity provision of this Addendum, with limits of liability of not less than \$1 million and workers disability compensation insurance in compliance with Colorado's statutory limits, and shall provide a certificate of insurance to the City naming the City as a certificate holder, which certificate shall provide that the City shall receive at least 30 days prior written notice of cancellation or nonrenewal of such insurance. Said insurance shall cover any claims arising out of, occurring during, or accruing during the term of this agreement and shall survive the term and termination of this agreement and shall be primary without right of contribution against the City.

16. Non-Assignment. The parties agree that there shall be no authority on the part of Resource Exploration, LLC, to subcontract, assign, or otherwise dispose of any portion of the services to be performed herein without the prior written approval of the City. In the event that the City approves a subcontract, assignment, or disposition, Resource Exploration, LLC, solely shall be responsible for managing, directing and paying the subcontractors or assignees, and the City shall have no obligations whatsoever toward said subcontractors or assignees. Consent to subcontract, assign, or otherwise dispose of any portion of this Agreement shall not be construed to relieve Contractor of any responsibility for the fulfillment of this Agreement.

17. Remedies. The Parties acknowledge that the Proprietary Information exchanged is valuable and unique and that disclosure in breach of this Agreement will result in irreparable injury to the adversely affected Party, for which monetary damages, on their own, would be inadequate. Accordingly, the Parties agree the adversely affected Party shall have the right to seek an immediate injunction enjoining any such breach or threatened breach of the Agreement.

18. Handling of Disputes. The Parties agree that any dispute regarding this Agreement, and any claim made by Client for return of monies paid to ResourceX, shall be handled in accordance with applicable State and Federal laws.

19. Severability. If any provision of this Agreement shall be held to be illegal, invalid or unenforceable, such provision shall be fully severable, and this Agreement shall be construed and enforced as if such illegal, invalid or unenforceable provision had never comprised a part of this

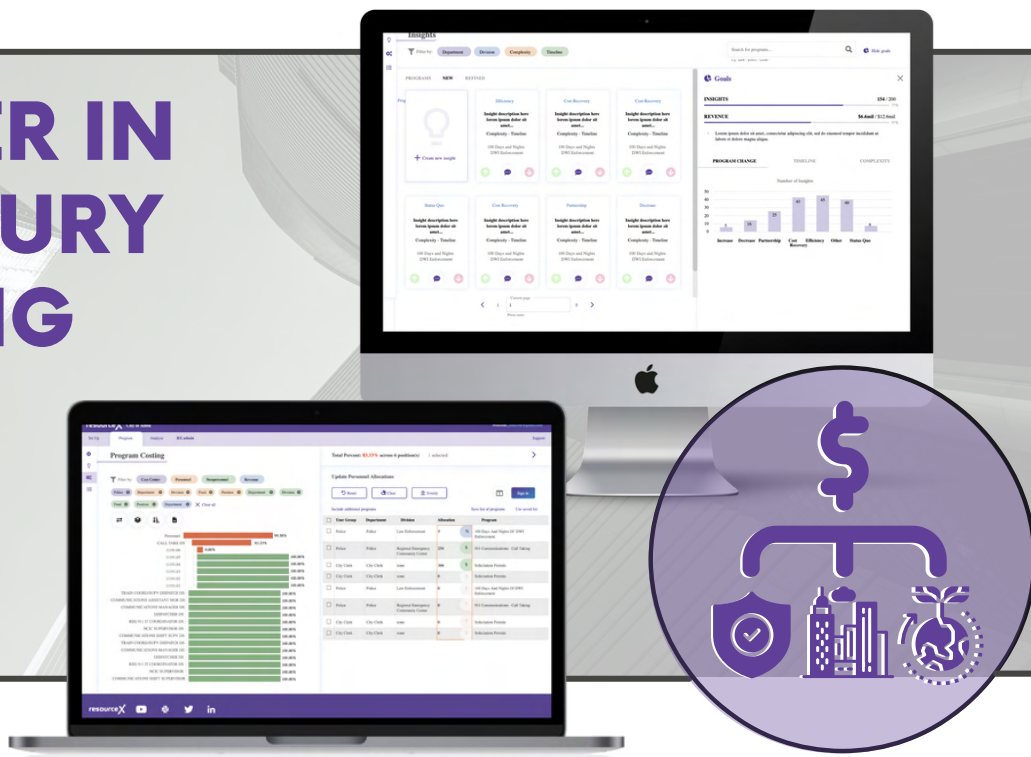
Agreement, the remaining provisions of this Agreement shall remain in full force and effect.

20. Interpretation and Enforcement. The parties understand and agree that the construction and interpretation of this Agreement is governed by the laws of the State of Colorado. In the event that either party must initiate legal action to enforce this Agreement, the Parties agree that the proper venue for such action shall be the courts of the State of Colorado.

21. Completeness of Agreement. This Agreement constitutes the entire agreement between your organization and Resource Exploration regarding OnlinePBB, the hosting of the Website and your use of the website. Resource Exploration will not be bound by any provision in any purchase order, receipt, acceptance, confirmation, correspondence or otherwise unless Resource Exploration specifically agrees in writing to such provision.

THE LEADER IN 21ST CENTURY BUDGETING

PROGRAM CENTRIC BUDGETING



Priority Based Budgeting

Priority Based Budgeting (PBB) equips local governments with a budget that represents the organization's values and empowers users to pursue meaningful change and outcomes that impact their community and society at large. PBB exists to provide the pathway to achieving an outcome by creating data and a shared language to communicate resource allocation and alignment to priorities.



Program Insights

Insights offer organizations an opportunity to use PBB data and intuition with small changes that deliver a big impact. They offer an organization their best opportunity to work in a collaborative and proactive fashion to build a sustainable future. Insight workshops utilize the wisdom of the crowd and their expertise to design the future of their programs and services.



Online PBB Budgeter

OnlinePBB Budgeter is the bridge between your PBB data and your budget process. Each request begins with a program instead of a line item. Therefore, the impact of the request is at the program level and tied to the organization's results. It allows departments to declare intent and add narrative; then, it provides the decision-makers the ability to observe the big picture.



The American Rescue Plan Act Tools

The federal funding is an incredible opportunity to create a more sustainable future if invested strategically. The ResourceX framework tackles the question, How best to invest? Whether you need to generate proposals or you are looking for a proven method to evaluate and prioritize proposals, the ResourceX concepts and tools offer a full-scale and transparent process for implementation.

BUDGETING FOR CLIMATE

REPURPOSING RESOURCES FOR A SUSTAINABLE FUTURE

The City of Pittsburgh has a clear goal for pursuing climate action but needed a shared language among staff, elected officials and citizens to prioritize and communicate from where the resources would come. Through Priority Based Budgeting, the City identified \$41 million in resource repurposing opportunities.

BUDGETING FOR EQUITY

ADVANCING EQUITY USING PBB DATA AND EVIDENCE

Disparities exist in every community. Government leaders and staff are in the position to use data and evidence to determine what they are and how to reduce them. Applying an equity lens to PBB data, one of the most surprising realizations is that each and every program offered has an opportunity to be transformed, reimaged, and evolved to increase equity.

ARPA: STRATEGY TO ACTION

HOW BEST TO INVEST

The tension facing many decision-makers centers on the best use of one-time funding, given so many needs for these resources that are both one-time and ongoing. There are two key parts of the solution: generating the best possible proposals and then evaluating and prioritizing those proposals. Utilize the proven OnlnePBB toolset to accomplish both.



A CLEAN ENVIRONMENT AND A CLEAN ECONOMY GO HAND IN HAND.

Grant Ervin, Chief Resilience Officer
City of Pittsburgh, Pennsylvania



FOR BUDGET & FINANCE, WE NEED TO REALIZE THAT RESIDENTS' FEELINGS ARE REAL, AND WE NEED TO BE MUCH MORE INTENTIONAL IN ALIGNING PROGRAMS AND BUDGET TO EQUITY SOLUTIONS."

Nina Bennett, Director
HR&A Advisors



WE NEEDED A METHODOLOGY TO PRIORITIZE AND BE COMPLIANT. IN WORKING WITH RESOURCEX, WE SAID, WHAT DO WE REALLY NEED TO DO? THIS HAS BEEN AN INCREDIBLE TOOL. IT HAS BEEN STANDARDIZED AND EASY TO REFER BACK TO THAT IT IS A COMMUNITY DRIVEN ARPA PROCESS TO MEET THE NEEDS OF THE RECOVERY FROM COVID.

Laura Solano, Chief of Staff
City of Pueblo, Colorado

ONLINEPBB

BUDGETER

Program Centric Budgeting



PROGRAMS ARE THE VEHICLE FOR CHANGE

Programs put resources first and help connect your budget to your goals, your vision, and the changes your community wants to achieve.

PROGRAMS LEAD YOU THROUGH A STRATEGIC BUDGETING PROCESS TO GET YOU TO A CLEARER ANSWER

OnlinePBB Budgeter is the bridge between your Priority Based Budgeting data and your budget process. PBB creates program data which becomes a shared language with a built-in narrative. This is where Budgeter begins.

Each budget request built through OnlinePBB Budgeter immediately has a data-rich background complete with line-item information, attribute detail, priority alignment, and staffing information to aid decision-makers transparently and efficiently.

BECAUSE THE WHY SHOULD BE THE REASON

Connecting budget requests to results
communities seek to achieve.

Each request begins with a program instead of a line item. Therefore, the impact of the request is at the program level and tied to the organization's results. The significant step forward is in aligning resources directly with the programs where they are needed. **The goal is to align program resources with results, thus "moving the needle" towards those results most important to the organization and the community.**

Decision-makers need to know what the request is and to what program it is tied. There needs to be a clear connection on how that program aligns with your community's goals. Leaders must know how a change to that program will impact the community.

There is no justification in a line-item-only process that can provide this level of efficiency. This program-driven process is a deeper understanding of impact. It allows departments to declare intent and add narrative, enabling decision-makers to observe the big picture.



REDEFINING THE PROCESS

Budget hearings can now be tailored to decision-makers' agendas. It is no longer necessary to be siloed by department. The process can be collaboratively driven by priority.

- What kinds of requests are being prioritized first?
- Is it desirable to review all requests that highly impact Equity? Climate?
- What about all requests partially funded by a grant?
- Should requests that impact programs most highly aligned with the overall vision be reviewed together?

**PRIORITY BASED BUDGETING
BUILDS THIS DATA.**

**BUDGETER PROVIDES THIS
EXPERIENCE.**



"The magic happens when you're not just telling a compelling story, but you're solidifying your budget data in the tools and preparing next year's budget."

BUDGETER SOLVES THE LINE-ITEM CHALLENGE

Line item budget requests are "all or nothing." They tell decision-makers an all-in number, but nothing about the programs impacted by the increase or decrease being requested.

These budget requests don't provide the opportunity to departments to genuinely consider, "What do I need this year?" "Do I need more?" "Can I justify what I had last year?" "Can I use these resources somewhere else?"



PROGRAM REQUESTS BEGIN WITH EXISTING DATA

Priority Based Budgeting data includes, but is not limited to:

- Level of Mandate
- Demand
- Population Served
- Cost Recovery
- Reliance
- Total Cost
- Line-Item Detail
- Staffing Information
- Alignment to Results
- Contribution to Custom Outcomes (ex. Climate or Equity)



PROGRAMMATIC RECOMMENDATIONS OFFER MORE TRANSPARENCY FOR BOTH DEPARTMENTS AND DECISION-MAKERS

Program-centric budgeting, where budget recommendations are communicated by departments and evaluated by decision-makers regarding the programs they impact and the results they'll achieve, is a game-changer in understanding budgets. It clarifies each request so that organizations are sure about what they are approving and how each approval goes towards achieving their overall vision.

"You included council in a budget meeting that was fully inclusive. You laid it out. It wasn't just thrown in a book and left for us to interpret and make some guesses at. It's a much-improved and open process.

That's the way government should operate."

- City of Ottumwa
City Council Member
Matt Dalby

**RESOLUTION AUTHORIZING
TO BUDGET AMENDMENT**

December 7, 2021

BY THE COMMON COUNCIL OF THE CITY OF GREEN BAY, RESOLVED:

Pursuant to the recommendation of the Finance Committee at its meeting of November 30, 2021, the following 2021 amendment of funds is hereby authorized:

	<u>ACCOUNT</u>	<u>AMOUNT</u>
Credit:	101100 41332 Oneida Agreement	\$65,000.00
Debit:	101100 53001 Finance Contractual Services	\$65,000.00

Adopted _____

Approved _____

Mayor

Clerk



Report to the
Finance Committee
of the City of Green Bay

MEETING DATE

November 30, 2021

PREPARED BY**AGENDA ITEM # E.2**

For discussion and possible action regarding funding resolution for the City of Green Bay's branding initiative.

BACKGROUND

Use unbudgeted revenues from 2021 to move forward with funding up to \$100,000 toward the City of Green Bay's branding initiative.

This would be a one-time expenses; branding is generational.

First step to go out for RFP for contracting services with a brand consultant to lead the rebranding strategy for the City of Green Bay.

Overview of possible services: logo design, brand value statements and messaging, graphics, brand rollout, create a comprehensive platform, and remain competitive with surrounding communities.

Proposed timeline Dec 2021 – early 2023.

RECOMMENDATION

Approve budget amendment resolution to use unbudgeted 2021 revenue to proceed with branding initiative.

FISCAL IMPACT**ATTACHMENTS**

- I. Rebranding initiative presentation and resolution

November 30, 2021

City of Green Bay Rebranding



Virtual | 4:30 p.m.

CURRENT MARKETING + BRAND STRATEGY



It's all here!

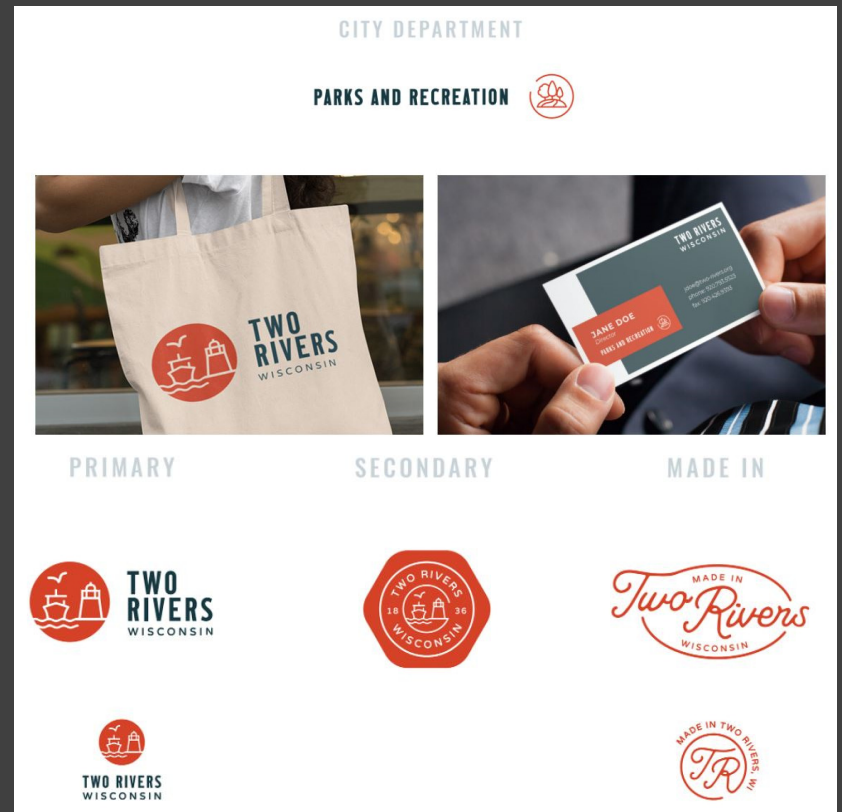
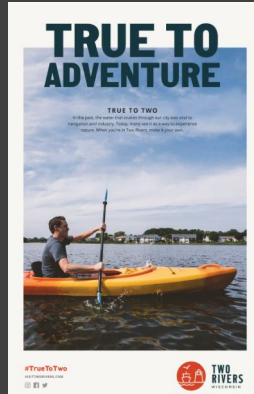
- Logo and front are dated
- Logo is cluttered and difficult to interpret
- Shape of logo creates printing issues
- Gradient colors are difficult to translate to a monochrome color scheme
- Catchphrase is vague and does not speak to who and what makes Green Bay unique
- Complicated digital files

OVERVIEW OF REBRANDING STRATEGY

More than just a logo design – may include but not limited to:

- Brand values statement and messaging
- Logo development – used for print and electronic advertising, website design, media placement, public relations, events, etc.
- Associated graphics – used by local businesses and tourism purposes
- Recommendations for brand rollout

- More than just a logo design – may include but not limited to:
- Brand values statement and messaging
 - Logo development – used for print and electronic advertising, website design, media placement, public relations, events, etc.
 - Associated graphics – used by local businesses and tourism purposes
 - Recommendations for brand rollout



WHY IS MUNICIPAL BRANDING IMPORTANT?

Create a comprehensive platform

- Consistent brand = consistent messaging for staff, residents, and businesses
- Attract investment
- Attract employees in the age of work-from-home
- Tourism and talent retention
- Civic pride for residents and businesses
- Green Bay is viewed on an international level



2019 Green Bay Packers Draft Hats



WHY REBRAND NOW?

- Remain competitive with surrounding communities
 - Missed opportunity to collaborate with local communities and organizations – need to catch up



WHY REBRAND NOW?

- Increased work-from-home employees – Global Workplace Analytics estimates that 25-30% of the U.S. workforce will be working-from-home one or more days a week after the pandemic.
- Funding available for contracting a brand consultant
- Green Bay is broadcast on an international level because of the Packers



ESTIMATE COST + FUNDING

- Cost estimate for consultant services:
\$65,000 - \$75,000
- Cost estimate to initiate implementation:
\$25,000 - \$35,000
- One-time expense; branding is generational

PROPOSED REBRANDING TIMELINE



- **Nov./Dec. 2021** - RFP developed by PR Team with DCED staff
- **Jan. 2022** - RFP approved by Common Council
- **Feb. 2022** - RFP closes
- **Mar. 2022** - Consultant selected and approved by PR Team and Common Council
- **Apr. 2022 – Sept. 2022**- Selected consultant will proceed with community engagement to coincide with Comp Plan outreach efforts (focus groups, roundtables, 1-on-1 interviews, public meetings, online surveys, tours of the community, etc.) to develop brand strategy
- **Nov. 2022** - Logo design + brand system review/selection
- **Jan. 2023** - Messaging and implementation of new brand

STAFF RECOMENDATION

Staff recommends funding and sourcing a consultant to lead a rebranding strategy for the City of Green Bay.

**RESOLUTION AUTHORIZING
TO BUDGET AMENDMENT**

December 7, 2021

BY THE COMMON COUNCIL OF THE CITY OF GREEN BAY, RESOLVED:

Pursuant to the recommendation of the Finance Committee at its meeting of November 30, 2021, the following 2021 amendment of funds is hereby authorized:

	<u>ACCOUNT</u>	<u>AMOUNT</u>
Credit:	101100 41332 Oneida Agreement	\$100,000.00
Debit:	101250 53003 Marketing	\$100,000.00

Adopted _____

Approved _____

Mayor

Clerk



Report to the
Finance Committee
of the City of Green Bay

MEETING DATE

November 30, 2021

PREPARED BY

AGENDA ITEM # E.3

Report out the 2022 budget tire order for the Fire department.

BACKGROUND

Request by Chief Litton and Assistant Fire Chief Goplin

Due to long lead-times the 2022 budget Fire tires have been ordered per attached quote

Items in quote will be billed after Jan 1, 2022

Wisconsin State Contract pricing

Tires will be held in stock at Pomp's Tire, GB, until product is used

RECOMMENDATION

Receive and place on file.

FISCAL IMPACT

ATTACHMENTS

- I. GBFD2022 Pumps quote



POMP'S TIRE SERVICE, INC.

REMITTANCE ADDRESS:
POMP'S TIRE SERVICE, INC.
ATTN: AR DEPARTMENT
P.O. BOX 1630
GREEN BAY, WI 54305-1630

POMP'S TIRE-GREEN BAY COMMERCIAL
1131 MAIN ST

GREEN BAY, WI 54301-1630

920/431-7694

** NEW REMIT TO: **
** PO BOX 88697 **
** MILWAUKEE, WI **
** 53288-8697 **

ESTIMATE #: 414795

PAGE: 1

CUSTOMER: GREEN BAY FIRE DEPARTMENT
130 N HENRY ST

4483277

SHIP TO: FUTURE PURCHASES

GREEN BAY, WI
54302

CREATED BY AR
BUSINESS: 920/448-3277 0
SALESMAN: HOUSE-GB COMMERCIAL
ESTIMATE DATE: 10/08/21

TERMS: 1 PMT DUE 10TH OF MON AFTR INV

PRODUCT	MECHANIC	QUANTITY	PRICE	F.E.T.	EXTENSION
425/65R22.5/20 B/S M864 B001071		14	731.94		10247.16
12R22.5/16 MICH X WORKS Z M11073		20	580.00		11600.00
385/65R22.5/18 B/S M864 B001073		4	644.69		2578.76
315/80R22.5/20 MI X WORKS Z M64204		4	696.00		2784.00
225/70R19.5/14 GDYR G647 RSS G139172053		6	246.72		1480.32
225/70R19.5/14 CNTL HYBRD HD3 C05230340000		12	267.28		3207.36

MERCHANDISE: 31897.60
ESTIMATE TOTAL: 31897.60

***** Valid for 30 days *****



Report to the
Finance Committee
of the City of Green Bay

MEETING DATE

November 30, 2021

PREPARED BY**AGENDA ITEM # E.4**

Discussion with possible action regarding purchase an additional E-One fire engine.

BACKGROUND

Request submitted by Chief Litton to order an additional E-One fire engine.

Vendor proposing to Green Bay Metro FD the opportunity to “tag on” an additional and identical E-One Custom Typhoon Pumper to a 2021 PO #2100106 and hold pricing the same.

Pricing good until December 15, 2021.

Move up Engine 431 replacement due to issues – in CIP in 2024.

Delay in ordering by 12/15/2021 will cause increase in pricing and delay receipt of engine.

Financial impact saving of \$85,000-\$100,000 to the overall cost next year per Battalion Chief Drew Spielman.

No funding designated at this time.

RECOMMENDATION**FISCAL IMPACT****ATTACHMENTS**

- I. Fire pumper engine purchase request



Emergency Vehicle Sales

Green Bay Metro Fire Department
501 S Washington St.
Green Bay, WI 54301

October 1, 2021

Chief Litton,

I would like to say Thank You again for your most recent purchase with Fire Service Inc!
My team and I sincerely value our relationship! Our priority is to deliver Green Bay Metro Fire Department the best products, at the best value, backed by the best service, all to help you protect your firefighters and the citizens of Green Bay.

Based on a recent request from your team and having a better understanding of the condition(s) of the oldest front line fire apparatus, Fire Service, Inc. is proposing to Green Bay Metro FD the opportunity to “tag on” an additional and identical E-ONE Custom Typhoon Pumper to your existing order and to hold the pricing that was offered to you back in August of 2021.

Also, if both units are built at the same time, The City of Green Bay can take advantage of an additional \$10,000 in inspection costs further reducing the cost of a second unit.

Price:	\$670,435.00 with 100% pre-payment discount \$688,135.00 w/o pre-payment (final payment due at time of delivery)
Taxes:	If Applicable. Customer responsible for all taxes (ref: ES 047920)
Freight:	F.O.B. – Green Bay Metro Fire Department Station #1
Terms:	Net Due upon Delivery. Wire Transfer, Corporate or Bank Check.
Delivery:	365 days + 30 days for dealer installed equipment after approval of design
Training:	One day of training provided at the customer’s location.

Pricing and terms quoted within this proposal are good until December 15, 2021.

Please keep in mind, numerous purchased components within your most recent purchase have already seen an increase in price due to supplier price increases and surcharges. Furthermore and after numerous conversations with E-ONE, this very same unit could cost the taxpayers of Green Bay \$65,000.00-\$75,000.00 more after December 15, 2021.

Respectfully,

William J Himstedt
Director of Sales – WI Territory
Fire Service, Inc.

*105 S. Industrial Dr.
Lake Mills, WI 53551*

*920-945-0166: Office Phone
920-945-0366: Office Fax*

*Website: www.fireserviceinc.com
Toll Free: 800-578-4281*



Purchase Order

Fiscal Year 2021

Page: 1 of 1

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10301
PURCHASING DEPARTMENT
100 N JEFFERSON ST, ROOM 101
GREEN BAY, WI 54301-5026

V
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FIRE SERVICE INCORPORATED
9545 N. INDUSTRIAL DR.
ST. JOHN, IN 46373

S
H
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T
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FIRE STATION #1
501 S WASHINGTON ST
GREEN BAY, WI 54301

THIS NUMBER MUST APPEAR ON ALL INVOICES,
PACKAGES AND SHIPPING PAPERS.

Purchase Order # **2100106 - 00**

Delivery must be made within
doors of specified destination.

Vendor Phone Number		Vendor Fax Number		Requisition Number		Bid Number		Payment Terms	
				135		202126		PREPAYMENT	
Date Ordered		Vendor Number		Date Required		Freight Terms		Department/Location	
09/16/2021		39033		11/30/2022		FOB DES		FIRE	
Item#	Description/Part No					QTY	UOM	Unit Price	Extended Price
1	PUMPER TRUCK					1.0	EACH	\$670,435.00	\$670,435.00
	The Above Purchase Order Number Must Appear On All Correspondence - Packing Sheets And Bills Of Lading								
	2022/E-ONE/TYPHOON PUMPER								
	PREPAYMENT								
	PER SPECIFICATIONS IN CITY RFQ #2021-26 AND YOUR WRITTEN QUOTE FROM WILLIAM HIMSTEDT DATED 8/9/2021								
	\$674.920.00 - UNIT COST								
	\$ 870.00 - EXHAUST WRAP UPGRADE								
	\$ 535.00 - PLYMOVEMENT MODIFICATION								
	\$ 310.00 - UNDERCOATING								
	\$ 1,500.00 - COMMINS EXTENDED WARRANTY								
\$ 4,000.00 - PRE-BUILD TRIP (4)									
\$ 2,000.00 - MID POINT INSPECTION (2)									
\$ 4,000.00 - FINAL INSPECTION (4)									
\$-17,700.00 - PREPAYMENT DISCOUNT									
=====									
\$670,435.00 - NET COST									
LEAD TIME: 13 MONTHS AFTER APPROVAL OF DESIGN									
CITY CONTACT: DREW SPIELMAN @ 920.615.9154									
PERFORMANCE BOND TO BE SUPPLIED TO CITY AFTER PO SENT TO VENDOR									
VENDORS INSURANCE APPROVED BY RISK MANAGEMENT ON 9/14/2021 AND EXPIRES 1/1/2022									

VENDOR INSTRUCTIONS: *IMMEDIATELY NOTIFY IF YOU ARE UNABLE TO SHIP THIS ORDER BY DELIVERY DATE. *Shipping Cartons, Packing Slips and Invoices must be legibly marked with the following info: PO#, VENDOR NAME, QUANTITY CONTAINED, COMPLETE OR PARTIAL. *Furnish Goods and/or services subject to and in accordance with City of Green Bay Terms & Conditions, Instructions, and any attachments. *SALES TAX EXEMPT - Federal Tax Exempt No. 39-73-0385K. State of WI Certificate of Exempt Status (CES) 047920.
*This PO is governed by all applicable Federal, State and Local Laws, Rules and regulations. *Vendor shall not assign any or all of work under this Order without prior written approval from the City Purchasing Agent. If such approval is granted, the Vendor shall remain fully liable for performance of this Order. *Waiver, by the City, of any breaches or any provision hereof by the Vendor shall not constitute a waiver of any other breach of such provision or of any other provision hereof.

By: 
Calvin Winters - Procurement Manager

PO Total \$670,435.00



CITY OF GREEN BAY PURCHASE ORDER STANDARD TERMS AND CONDITIONS

The Purchase Order and these terms and conditions shall form the Agreement between the Vendor and the City of Green Bay. If there is any inconsistency between the Purchase Order and these terms and conditions, these terms and conditions shall take precedence. If there is a separate contract between the parties, the terms and conditions of that contract shall control.

Definitions- "City" means the City of Green Bay. "Vendor" means the person, firm, company, limited liability company or corporation supplying the goods or services under City's purchase order/contract, including these Terms and Conditions (the "Order"), and includes all sales or other agents, subcontractors, employees and distributors thereof.

Price- The order must not be filled at higher prices than listed on the Purchase Order without authority of City, and it is agreed that your price will be the lowest prevailing market price.

Delivery Deliveries shall be F.O.B. destination freight prepaid and included unless otherwise stated. Failure of the Vendor to adhere to delivery schedules as specified or to promptly replace rejected materials with same materials shall render the Vendor liable for all costs in excess of the contract price when alternate procurement is necessary. Excess costs shall include the administrative costs.

Payment Terms The City will pay properly submitted vendor invoices within thirty (30) days from receipt of invoice. Invoices presented for payment must be submitted with reference to purchase order number and submittal to the correct address for processing. Invoices submitted more than 60 days after the last day of service or after delivery shall not be paid and will be returned to the Vendor.

Quantity Delivery of any material over and above the actual quantity specified on the order will be at the risk of the Vendor and payment will not be made for such overruns unless agreed to in writing by the City.

Quality - Unless otherwise indicated all material shall be first quality and must be as specified and will be subject to inspection and approval of City after delivery. Items which are used, obsolete, seconds, or which have been discontinued are unacceptable without prior written approval. The City reserves the right to reject and return at the risk and expense of the Vendor such portion of any shipment which may be defective or fails to comply with specifications without invalidating the remainder of the order. If rejected, it will be held for disposition at expense and risk of the Vendor. The Vendor shall correct or replace rejected materials without expense to City. No substitutions may be made without prior written approval.

Warranty Vendor warrants the following: (i) all goods delivered will be free from defects in material and workmanship for a period of one year after receipt; (ii) Vendor has good title to the goods provided to City and passes such title to City free from any liens, security interests or other encumbrances; (iii) the goods are merchantable and fit for the purpose intended; (iv) all services shall be completed in a professional, workmanlike manner and in accordance with applicable specifications, and; (v) the goods and services provided under the Order will not infringe or violate any patents, trade secrets, trademarks, copyrights or other rights of any third party. To the extent applicable, Vendor shall assign all express warranties of any manufacturer of the goods for the benefit of City.

Hazardous Materials All packaging, transportation and handling of hazardous materials shall be in accordance with applicable laws and regulations; Vendor shall be responsible for any non-compliance. All Vendors who supply hazardous materials shall provide Material Safety Data Sheets with the order.

Indemnification - Vendor hereby agrees to indemnify, defend and hold harmless the City of Green Bay, its elected and appointed officials, officers, employees, agents, representatives and volunteers, and each of them, from and against any and all suits, actions, legal or administrative proceedings, claims, demands, damages, liabilities, interest, attorneys' fees, costs and expenses of whatsoever kind or nature in any manner directly or indirectly caused, occasioned, or contributed to in whole or in part or claimed to be caused, occasioned, or contributed to in whole or in part, by reason of any act, omission, fault, or negligence, whether active or passive, of Vendor or of anyone acting under its direction or control or on its behalf, even if liability is also sought to be imposed on City of Green Bay, its elected and appointed officials, officers, employees, agents, representatives and volunteers. The obligation to indemnify, defend and hold harmless the City of Green Bay, its elected and appointed officials, officers, employees, agents, representatives and volunteers, and each of them, shall be applicable unless liability results from the sole negligence of the City of Green Bay, its elected and appointed officials, officers, employees, agents, representatives and volunteers. Vendor shall reimburse the City of Green Bay, its elected and appointed officials, officers, employees, agent or authorized representatives or volunteers for any and all legal expenses and costs incurred by each of them in connection therewith or in enforcing the indemnity herein provided. In the event that Vendor employs other persons, firms, corporations or entities (sub-contractor) as part of the work covered by this Agreement, it shall be Vendor's responsibility to require and confirm that each sub-contractor enters into an Indemnity Agreement in favor of the City of Green Bay, its elected and appointed officials, officers, employees, agents, representatives and volunteers, which is identical to this Indemnity Agreement. This indemnity provision shall survive the termination or expiration of this Agreement.

Assignment Vendor may not assign or delegate its rights or duties in whole or in part under this Agreement without the prior express written consent of the City.

Force Majeure Neither party shall be in default by reason of any failure in performance of this Agreement in accordance with reasonable control and without fault or negligence on their part. Such causes may include, but are not restricted to, acts of nature or the public enemy, acts of the government in either its sovereign or contractual capacity, fires, floods, epidemics, quarantine restrictions, strikes, freight embargoes and unusually severe weather, but in every case the failure to perform such must be beyond the reasonable control and without the fault or negligence of the party.

Order Acceptance Any acceptance of the Order by the Vendor, whether in writing or by performance, is limited to and shall be subject to these Terms and Conditions, or in any written amendment signed by City and binding upon Vendor. Any proposal for additional or different terms in any document provided by Vendor to change the terms of the Order is rejected and shall not be effective.

Acceptance by City Goods and/or services purchased under the Order are subject to City's inspection and approval within a reasonable time, but not less than 60 days after delivery. City, at its option, may reject all of any portion of such goods or services which do not conform in every respect with the terms of the Order, or require Vendor to provide replacement goods or re-perform

services in conformity with the terms of the Order at Vendor's cost. If City elects to accept nonconforming goods or services, City, in addition to its other remedies, shall be entitled to deduct a reasonable amount from the contract price thereof to compensate City for the nonconformity. Any acceptance by City shall not be deemed a waiver or settlement of any defect in such goods and/or services.

Risk of Loss Until accepted by City as provided above, Vendor shall bear all risk of loss and damage, unless such loss results from the negligence of City.

Change, Cancellation and Termination The Order can be changed, terminated or canceled by City for any reason, including convenience upon prior written notification to Vendor. In the event of a change, City and Vendor will make a fair and equitable modification to their rights and obligations under the Order, if such change results in an increase or decrease in costs to be incurred or time needed to complete performance of the Order. Termination or cancellation for convenience by City will entitle Vendor to payment for only those goods or services delivered, received and accepted and not subsequently rejected by City. City may immediately terminate the Order without prejudice to any right or remedy, after giving Vendor notice of any breach by Vendor of its obligations hereunder.

Taxes The City of Green Bay is exempt from the payment of Federal Excise Tax and State Sales Tax. **The City Tax Exempt number is ES 47920.** Any other sales tax, use tax, imposts, revenues, excise, or other taxes which are now, or which may hereafter be imposed by Congress, the State of Wisconsin, or any other political subdivision thereof and applicable to the sale of material delivered as a result of the bidder's bid and which, by terms of the tax law, may be passed directly to the City, will be paid by the City.

Confidentiality Each party (on its behalf and on behalf of its subcontractors, employees or representatives, or agents of any kind) agrees to hold and treat all confidential information of the other party, including, but not limited to, trade secrets, sales figures, employee and customer information and any other information that the receiving party reasonably should know is confidential ("**Confidential Information**") as confidential and protect the Confidential Information with the same degree of care as each party uses to protect its own Confidential Information of like nature. Confidential Information does not include any information that (i) falls under Wisconsin Public Records Law (see Open Records) (ii) at the time of the disclosure or thereafter is lawfully obtained from publicly available sources generally known by the public (other than as a result of a disclosure by the receiving party or its representatives); (iii) is available to the receiving party on a non-confidential basis from a source that is not and was not bound by a confidentiality agreement with respect to the Confidential Information; or (iv) has been independently acquired or developed by the receiving party without violating its obligations under this Agreement or under any federal or state law.

Open Records - Both parties understand that the City is bound by the Wisconsin Public Records Law, and as such, responses and contracts are subject to and conditioned on the provisions of the law. Contractor acknowledges that it is obligated to assist the City in retaining and producing records that are subject to Wisconsin Public Records Law, and that the failure to do so shall constitute a material breach of the contract, and that the Contractor must defend and hold the City harmless from liability under that law. Except as otherwise authorized, those records shall be maintained for a period of seven (7) years after receipt of final payment under the contract.

Compliance with Laws Vendor shall comply with all laws and governmental rules, regulations and orders applicable to the goods delivered and/or services rendered under the Order including, but not limited to, obtaining all necessary licenses and permits.

City's Property Unless provided otherwise, all materials, including documents, drawings, specifications and tools, furnished or paid for by City shall remain the exclusive property of City unless otherwise specified in contract, agreement, etc. All documents, drawings, and specifications shall be considered confidential and not disclosed to any third party. All materials shall be returned to City upon Vendor's completion of its obligations under the Order. Vendor assumes all liability for loss or damage of such materials caused by Vendor's negligence, excluding normal wear and tear.

Independent Contractor Vendor is an independent contractor for all purposes of the Order and its employees shall not be deemed to be employees or agents of the City. Vendor has not express or implied authority to bind the City by contract or otherwise.

Waiver Waiver of a breach of any provision of the Order shall not constitute waiver of future compliance with such provision nor shall it be construed as a waiver of any other breach.

Choice of Law - This agreement will be construed and interpreted in accordance with the laws of the State of Wisconsin, notwithstanding any conflicts of law provisions.

No Discrimination - During the term of this Agreement, the Parties, and the employees, representatives, agents and or volunteers thereof, shall not discriminate against any person based on race, color, creed, religion, sex, national origin, age, ancestry, disability, sexual orientation, gender identity, gender non-conformity, gender expression, transgender status, pregnancy, or marital or parental status.

Severability If any provision of the Order, including these Terms and Conditions, shall be declared illegal, void or otherwise unenforceable, the remaining provisions shall not be affected and will remain in full force and effect.

Rights and Remedies The rights and remedies of City and Vendor set forth in the Order are cumulative in addition to any other rights or remedies that they may have at law or in equity.

Entire Agreement This Order and Terms and Conditions together with any attachments or written amendments signed by City, constitutes the entire agreement between the parties.



Report to the
Finance Committee
of the City of Green Bay

MEETING DATE

November 30, 2021

PREPARED BY

AGENDA ITEM # E.5

Discussion with possible action regarding purchase of 2022 DPW capital equipment.

BACKGROUND

Request submitted by Director Grenier and Fleet Manager, Nathan Wachtendonk.

Request to order the 2022 DPW capital equipment that will be presented at I&S on December 1st.

Historically this equipment was in the annual budget, last several years the request have been filled with annual bonding.

Due to long lead-times, request to obligate future funding for equipment ordered in 2021, paid for in future. DPW would like to secure build slots with hopes to receive these items in late 2022.

Would need a designation of future funding, options are 2022 Bonding or American Rescue Plan Act (ARPA funds).

Sanitation	Refuse truck, automated	New to fleet (keeping old unit for spare)	\$335,000
Sanitation	Refuse truck, automated	New to fleet (keeping old unit for spare)	\$335,000
Street	Loader with plow, wing & grapple bucket	(800) Loader/wing/plow/grapple bucket	\$210,000
Street	Dump truck, tandem axle with plow & wing	(52) 6x6 tandem axle dump/wing/plow	\$235,000
Street	Infrared asphalt repair truck	New to fleet	\$190,000
Street	Sidewalk tractor	(753) sidewalk tractor	\$70,000

RECOMMENDATION

Approval to order 2022 equipment in 2021 based on future funding designation.

FISCAL IMPACT

ATTACHMENTS

- I. DPW 2022 equipment request

City of Green Bay - DPW
2022 Capital Equipment Expenditures
(Updated: August 23, 2021)

Operations Division - Capital Equipment Account (Vehicle Replacement Plan) (427503E 55140)						
Rank	Section	New Unit	Retired Unit	Score	Cost	Running Total
1	Operations	Lease vehicle program, light vehicles	Annual payment plan	N/A	\$127,000	\$127,000
2	Sanitation	Refuse truck, automated	New to fleet (keeping old unit for spare)	N/A	\$335,000	\$462,000
3	Sanitation	Refuse truck, automated	New to fleet (keeping old unit for spare)	N/A	\$335,000	\$797,000
4	Street	Loader with plow, wing & grapple bucket	(800) Loader/wing/plow/grapple bucket	14	\$210,000	\$1,007,000
5	Street	Dump truck, tandem axle with plow & wing	(52) 6x6 tandem axle dump/wing/plow	13	\$235,000	\$1,242,000
6	Street	Infrared asphalt repair truck	New to fleet	N/A	\$190,000	\$1,432,000
7	Street	Pickup, 4x2, 8 foot box	(174) pickup	13	\$41,000	\$1,473,000
8	Street	Sidewalk tractor	(753) sidewalk tractor	14	\$70,000	\$1,543,000
Sanitary Sewage District - Capital Equipment Account (replacement) (428520 55140)						
Rank	Section	New Unit	Retired Unit	Score	Cost	Running Total
-	-	-	-	-	-	-
Sanitary Sewage District - Capital Equipment Account (new) (428520 55150)						
Rank	Section	New Unit	Retired Unit	Score	Cost	Running Total
-	-	-	-	-	-	-
Storm Water Utility - Capital Equipment Account (replacement) (429525 55140)						
Rank	Section	Replacement Unit	Retired Unit	Score	Cost	Running Total
1	Sewer	Street sweeper, regenerative air	(735) Sweeper	14	\$260,000	\$260,000
2	Sewer	Street sweeper, regenerative air	(730) Sweeper	14	\$260,000	\$520,000
Storm Water Utility - Capital Equipment Account (new) (429525 55150)						
Rank	Section	New Unit	Retired Unit	Score	Cost	Running Total
-	-	-	-	-	-	-
Parking Division - Capital RESERVE Account (430505)						
Rank	Section	New Unit	Retired Unit	Score	Cost	Running Total
1	Parking	Single-space parking meter replacement project (Phase 1)	250 old parking meter mechanisms	-	\$60,000	\$60,000
2	Parking	Automatic Electronic Defibrillator (AED)	New/No replacement unit	-	\$1,000	\$61,000
3	Parking	Surveillance camera system (Cherry Street Ramp)	Old surveillance camera system	-	\$7,000	\$68,000
Parking Division - Capital EQUIPMENT/VEHICLE Account (431505 55140)						
Rank	Section	Replacement Unit	Retired Unit	Score	Cost	Running Total
-	-	-	-	-	-	-



Report to the
Finance Committee
of the City of Green Bay

MEETING DATE

November 30, 2021

PREPARED BY

AGENDA ITEM # E.6

Discussion and possible action regarding a resolution adopting the City's plan for expenditures of funds received pursuant to the American Rescue Plan Act of 2021 and survey results.

BACKGROUND

American Rescue Plan Act (ARPA) of 2021, under which the Coronavirus State and Local Fiscal Recovery funds will deliver \$23,695,516 to the City of Green Bay in two payments to respond to COVID-19 emergency.

City's plan for expenditure of the Fiscal Recovery Funds was created after receiving input from residents and consulting with staff as to the most appropriate and effective utilization of those funds.

ARPA plan is intended to provide a general framework for the amount of Fiscal Recovery Funds to be spent in each categories. Plans for specific projects and/or services funded by Fiscal Recovery Funds will be presented to the Common Council in more detail prior to the expenditure.

Proposed approximate allocations:

\$10 million for City of Green Bay capital needs (roads, bridges, etc.) and organizational priorities;
\$6 million for affordable housing development and small business support;
\$3 million for stormwater, green infrastructure, and climate resilience;
\$2 million for crime prevention and neighbor;
\$1 million for arts, culture, and tourism.

Included in this packet, Memo for ARPA, funding allocation resolution, complete survey results with comments summarized.

RECOMMENDATION

Approve funding allocations and resolution.

FISCAL IMPACT

ATTACHMENTS

- I. ARPA resolution and survey results

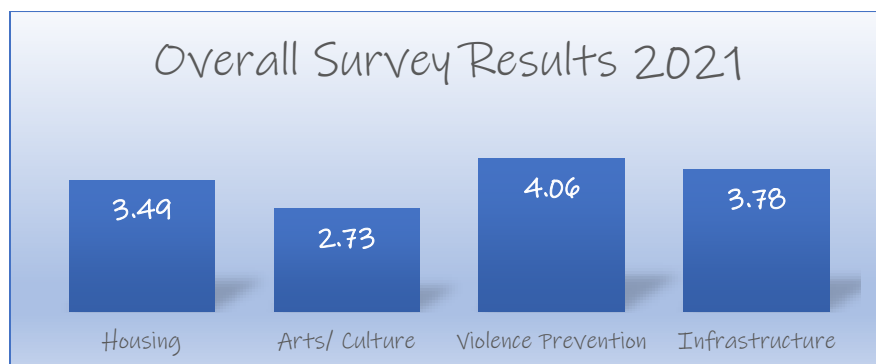
To: Diana Ellenbecker, Finance Director
From: Susan House, Grant Administrator
Date: November 19, 2021
Re: ARPA Requests through November 19, 2021

This memo is to stay compliant with the ARPA SOP that has recently been approved. This memo includes the requests to date as well as the categories and funding suggestions per the SOP

“4.1 A City of Green Bay Allocations spreadsheet of the allowable categories with percentages of awarded funds will be presented by the Administrator to the Finance Director, Mayor, and Common Council for approval”

The survey results showed Violence Prevention, Infrastructure, and Housing as the top three requests, with Essential Pay, Tax assistance, Trails/ Green Space/ Parks/ Hiking etc., as top three (3) write in suggestions. Unfortunately, we are unable to provide tax relief, and essential pay is an allowable expense, but is not recommended based on the requests received, the services needed, and funding received. Based on the requests received, Vision of the City, strategies of the City and survey responses, I recommend the following in funding per category. The Act states that transparency and engaging with constituents is needed in developing the recovery and rebuilding plans:

“These reporting requirements reflect the need for transparency and accountability, while recognizing and minimizing the burden, particularly for smaller local governments. Treasury urges State, territorial, Tribal, and local governments to engage their constituents and communities in developing plans to use these payments, given the scale of funding and its potential to catalyze broader economic recovery and rebuilding.”



The results are averages from 4 questions rating the need on a 5-point scale. A final question asked for comments or suggestions on recovery and rebuild ideas.

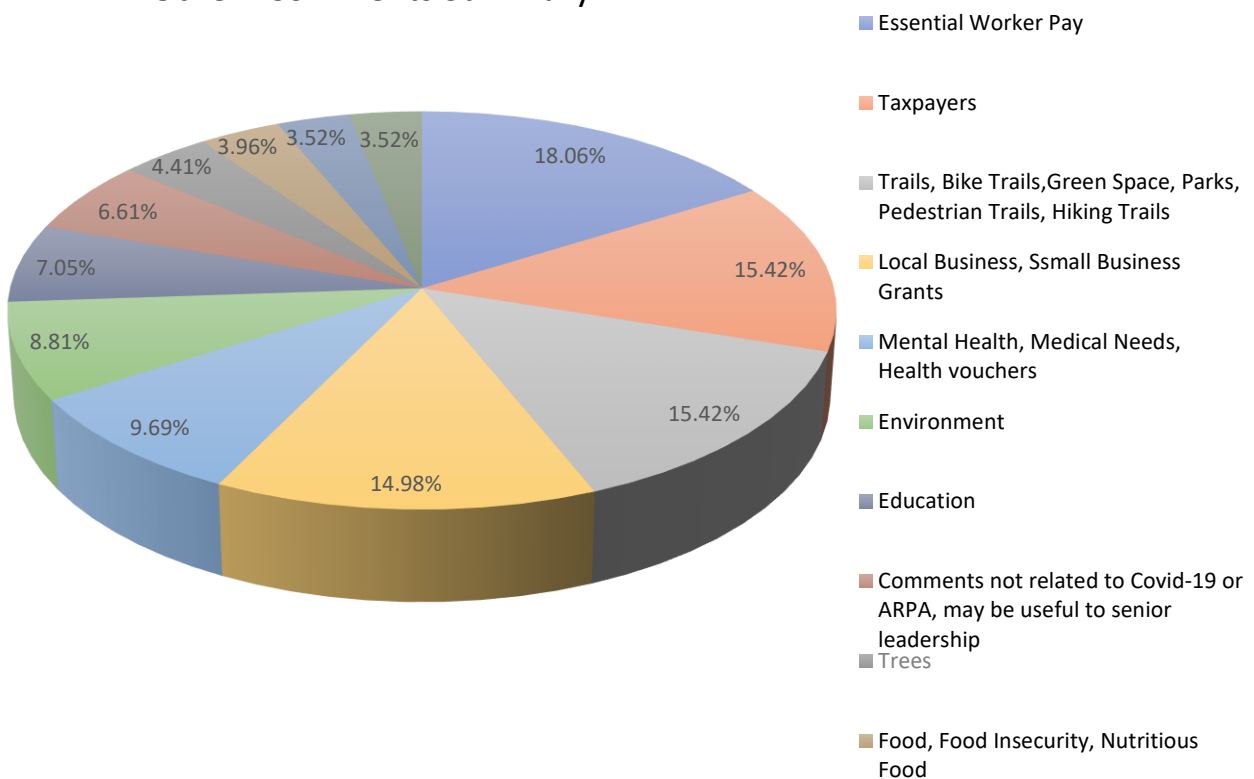
Vision:

The City of Green Bay: Champions of Community, Livability, and Opportunity

Strategies:

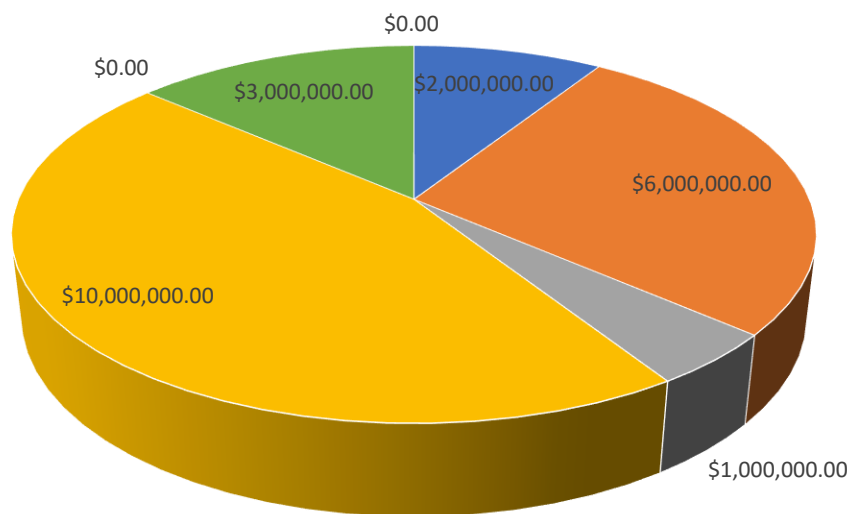
1. Balanced and Equitable Community Development
2. Employee Recruitment and Engagement
3. Commitment to Service Excellence
4. 21st Century Infrastructure
5. Long Range Fiscal Strength and Sustainability

"Other" Comments Summary



Comments can be found in the November 4, 2021 "Survey Results" memo.

ARPA Categories and Proposed Funding



- Public Health expenditures (including police)
- Negative Economic Impacts (affordable housing)
- Services hardest hit (tourism, arts/ culture)
- Replace Lost Revenue
- Provide Premium Pay for Essential Workers
- Invest in Water, Sewer Infrastructure
- Invest in Broadband Infrastructure

Proposed City of Green Bay American Rescue Plan Act 3 year Funding Projection (January-December)

			Year 1		Year 2		Year 3	
	Proposed ARPA FRF LR Funds use categories based on Broad Goals	% Allocation \$ based on % in Total Funding Received	Allocation	% Allocation- FY21	Allocation	% Allocation- FY22	Allocation	% Allocation- FY23
1.a	Public Health expenditures (including police)	\$2,000,000 9%	\$0.00	0.00%	\$1,000,000	9.09%	\$1,000,000	9.09%
1.b	Negative Economic Impacts (affordable housing)	\$6,000,000 27%	\$0.00	0.00%	\$3,000,000	27.27%	\$3,000,000	27.27%
1.c	Services hardest hit (tourism, arts/ culture)	\$1,000,000 5%	\$0.00	0.00%	\$500,000	4.55%	\$500,000	4.55%
2	Replace Lost Revenue	\$10,000,000 45%	\$70,000	100.00%	\$5,000,000	45.45%	\$5,000,000	45.45%
3	Provide Premium Pay for Essential Workers	\$0.00 0%	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
4.a	Invest in Water, Sewer Infrastructure	\$3,000,000 14%	\$0.00	0.00%	\$1,500,000	13.64%	\$1,500,000	13.64%
4.b	Invest in Broadband Infrastructure	\$0.00 0%	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
		\$22,000,000 100.00%	\$70,000	100%	\$11,000,000.00	100%	\$11,000,000	100%

**RESOLUTION ADOPTING THE CITY'S PLAN FOR
EXPENDITURE OF FUNDS RECEIVED PURSUANT TO
THE AMERICAN RESCUE PLAN ACT OF 2021**

December 7, 2021

BY THE COMMON COUNCIL OF THE CITY OF GREEN BAY:

WHEREAS, on March 11, 2021, President Biden signed into law the American Rescue Plan Act of 2021 (ARPA), under which the Coronavirus State and Local Fiscal Recovery Funds will deliver \$350 billion for state, local, territorial, and tribal governments to respond to the COVID-19 emergency; and

WHEREAS ARPA permits municipalities to use Fiscal Recovery Funds for four broad purposes: to respond to the public health emergency or its negative economic impacts; to respond to workers providing essential services during the public health emergency; to replace lost public sector revenue; and to invest in water, sewer, and broadband infrastructure; and

WHEREAS the City's Plan for expenditure of the Fiscal Recovery Funds received pursuant to ARPA (ARPA Plan) was created after receiving input from residents and consulting with staff as to the most appropriate and effective utilization of those funds to assist the citizens of the City of Green Bay in recovering from the COVID-19 emergency; and

WHEREAS the City of Green Bay received \$11,847,758 in Fiscal Recovery Funds in May 2021, and is projected to receive a second disbursement of \$11,847,758 in May 2022; and

WHEREAS the ARPA Plan described herein is intended to provide a general framework for the amount of Fiscal Recovery Funds to be spent in each of the listed categories, and contemplates expenditure of the combined disbursements; and

WHEREAS plans for specific projects and/or services funded by Fiscal Recovery Funds will be presented to the Common Council in more detail prior to the expenditure of such funds;

NOW, THEREFORE, BE IT RESOLVED that the Common Council of the City of Green Bay hereby approves and adopts the following ARPA Plan for expenditure of Fiscal Recovery Funds in the following categories:

- \$10 million for City of Green Bay capital needs (roads, bridges, etc.) and organizational priorities;
- \$6 million for affordable housing development and small business support;
- \$3 million for stormwater, green infrastructure, and climate resilience;

ARPA Plan Resolution

Page 2

- \$2 million for crime prevention and neighborhood enhancement;
- \$1 million for arts, culture, and tourism.

BE IT FURTHER RESOLVED that the above-referenced amounts are intended to be approximate.

Adopted _____

Approved _____

Mayor

Clerk

Memo

To: Diana Ellenbecker, Finance Director

From: Susan House, Grant Administrator

Date: November 4, 2021

Re: Survey Results

Below please find the survey results, with a high-level review of the findings from the comments.

There were 726 responses, all districts were represented, see map. The survey requested responses to 4 questions and 1 open ended question. The survey had a press release along with being mentioned on the news several times and several social media pushes to encourage responses. The survey was available from September 21- October 26, 2021.

The overall survey results:

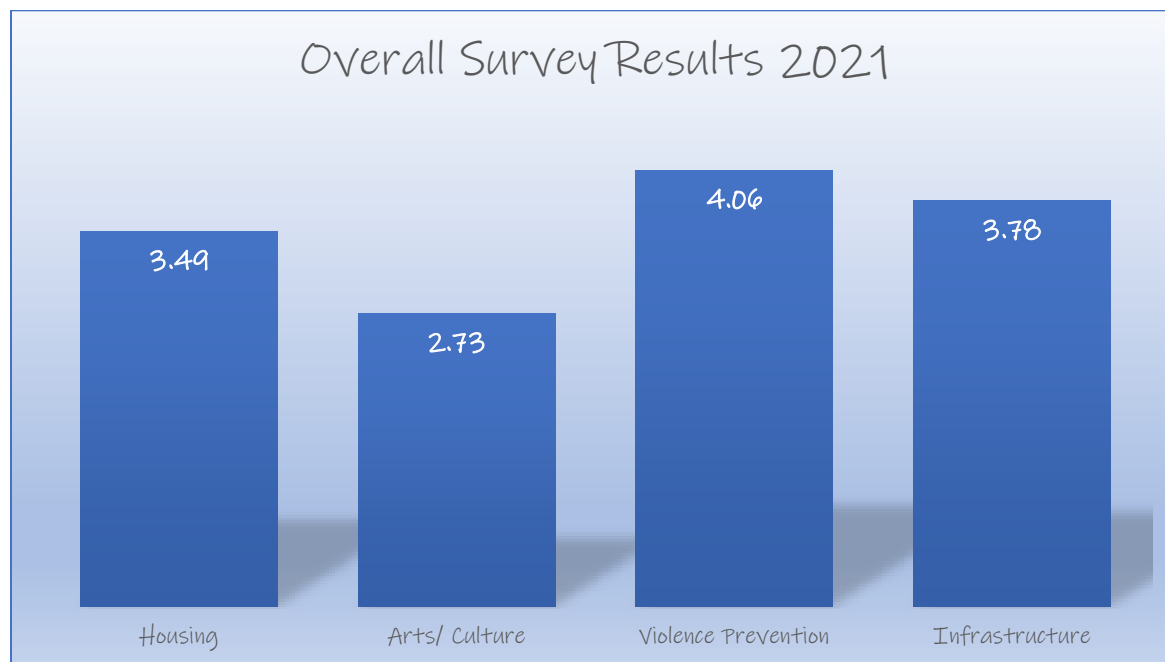


Table 1. Survey Results.

The comments were recorded and separated by categories. The unedited responses are below, with the only exception was to take out rude comments or comments that did not pertain to the city or to ARPA (i.e., “Biden is the worst president ever”). In the “Other” category, where people put ideas or suggestions that were not related to the 4 categories, they were further separated into topics. There were 226 “other” comments with 41 comments for essential pay (like at JBS or hospital workers), 35 requested to give to the taxpayers in either a check, refund, lower taxes, or help with mortgage payments. Parks, trails, hiking, green spaces, pedestrian trails received 25 comments, and 34 comments were for small business support or small business grants. 22 comments for health vouchers, mental health support, or medical needs and 20 comments to help the environment. Education’s 16 responses include improve the school, improve food nutrition in our schools. Finally, 9, 8, and 8 comments for Food/ food insecurity, childcare assistance and transportation respectively. There were 15 comments that were not ARPA related but may be useful to Senior Leadership.

Comments may be duplicate because they meet several categories or they responded several times with different addresses but the same comment.

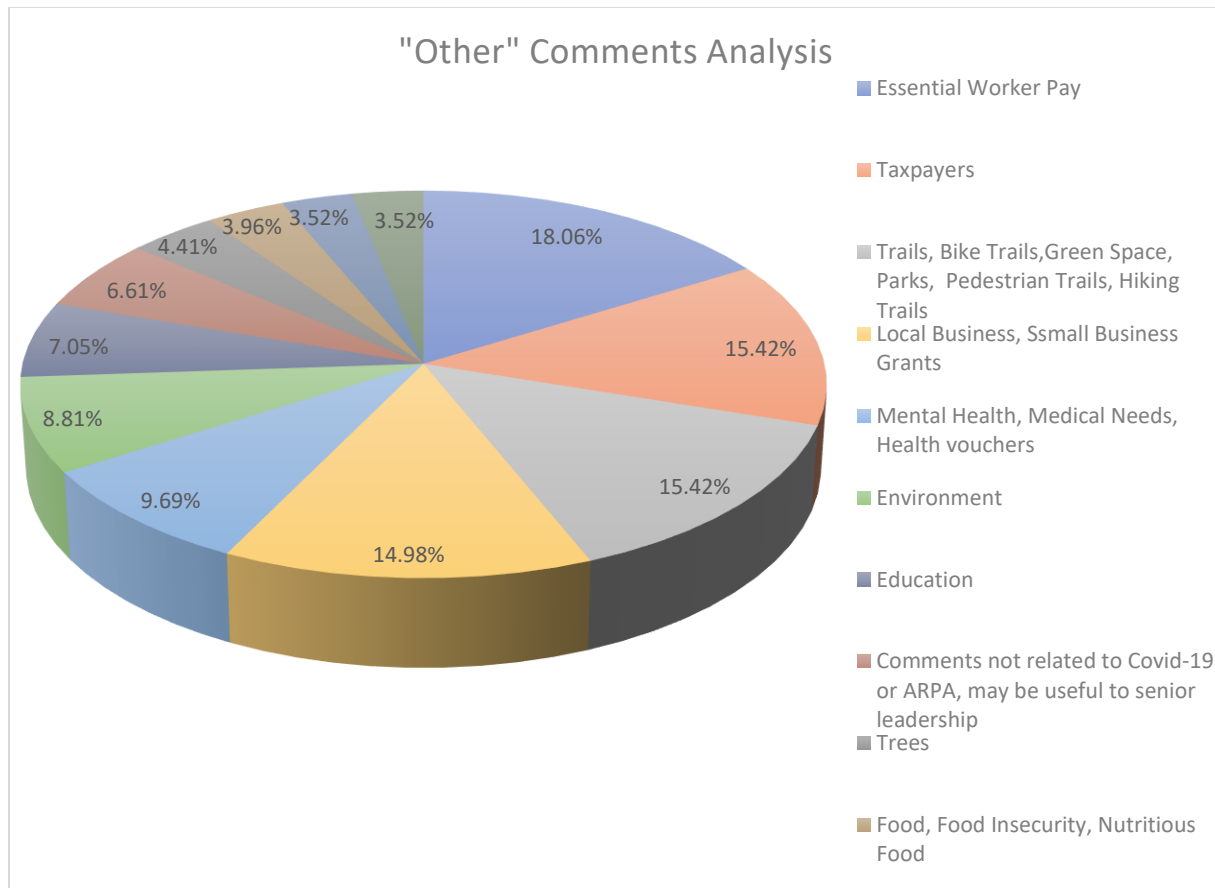


Table 2. Overall Comments.

COVID-19

The American Rescue Plan Act of 2021 Survey

Mayor Genrich and the Common Council of the City of Green Bay request your feedback on the use of \$23.7 million for our community.

The American Rescue Plan (ARPA) was signed into law on March 11, 2021, and will deliver \$350 billion to eligible state, local, territorial, and tribal governments to aid in the response to and recovery from the COVID-19 emergency. In addition to the eligible funding objectives outlined below, the City will use a portion of the ARPA funds based on a calculation of the revenue lost due to Covid-19 to strengthen and support the provision of City services.

The federal government will provide half of the ARPA funds in 2021, and the balance in 2022. The City will have until December 31, 2024 to obligate these funds and must spend them all by 2026.

Funding Objectives

The federal legislation, which was adopted by Congress, has offered this relief to state and local governments, allowing us the City to offer much-needed relief in the following ways:

Addressing Negative Economic Impacts

- Respond to small business and/or hardest hit industries in low-to-moderate census tracts.

Providing Infrastructural Investments in Eligible Categories

- Make necessary investments in local capital improvements such as stormwater and drinking water.

The following is the Vision and current Strategy themes for the City of Green Bay. We are asking for you to keep these in mind when answering the following short survey.

Vision: The City of Green Bay: Champions of Community, Livability and Opportunity

Strategies:

1. Balanced and Equitable Community Development
2. Employee Recruitment and Engagement
3. Commitment to Service Excellence
4. 21st Century Infrastructure
5. Long Range Fiscal Strength and Sustainability.

The American Rescue Plan Act of 2021 Survey

Demographic Information

House #*

Prefix Direction

Street Name*

Street Type*

Picture 1. Survey cover page.

The American Rescue Plan Act of 2021 Survey

Demographic Information

House #*

Prefix Direction

Street Name*

Street Type*

What area of pandemic recovery matters most to you?
The following question is asking you to rate the **categories of the ARPA funds**.

Affordable Housing and Economic Development efforts in eligible neighborhoods* ☐ 1 - Not Important ☐ 2 - Somewhat Important ☐ 3 - Neutral ☐ 4 - Important ☐ 5 - Very Important	Support for arts and culture initiatives to attract tourist activity* ☐ 1 - Not Important ☐ 2 - Somewhat Important ☐ 3 - Neutral ☐ 4 - Important ☐ 5 - Very Important
Violence prevention and crime suppression* ☐ 1 - Not Important ☐ 2 - Somewhat Important ☐ 3 - Neutral ☐ 4 - Important ☐ 5 - Very Important	Investments in infrastructures and programs to build climate resilience and fight flooding* ☐ 1 - Not Important ☐ 2 - Somewhat Important ☐ 3 - Neutral ☐ 4 - Important ☐ 5 - Very Important

If you have any comments or suggestions for specific, qualified projects, please feel free to enter them below, or upload your document below.

Upload Additional Document

No file chosen

If you would like to upload your suggestion you may upload it here.

Thank you for taking the time to offer your input!

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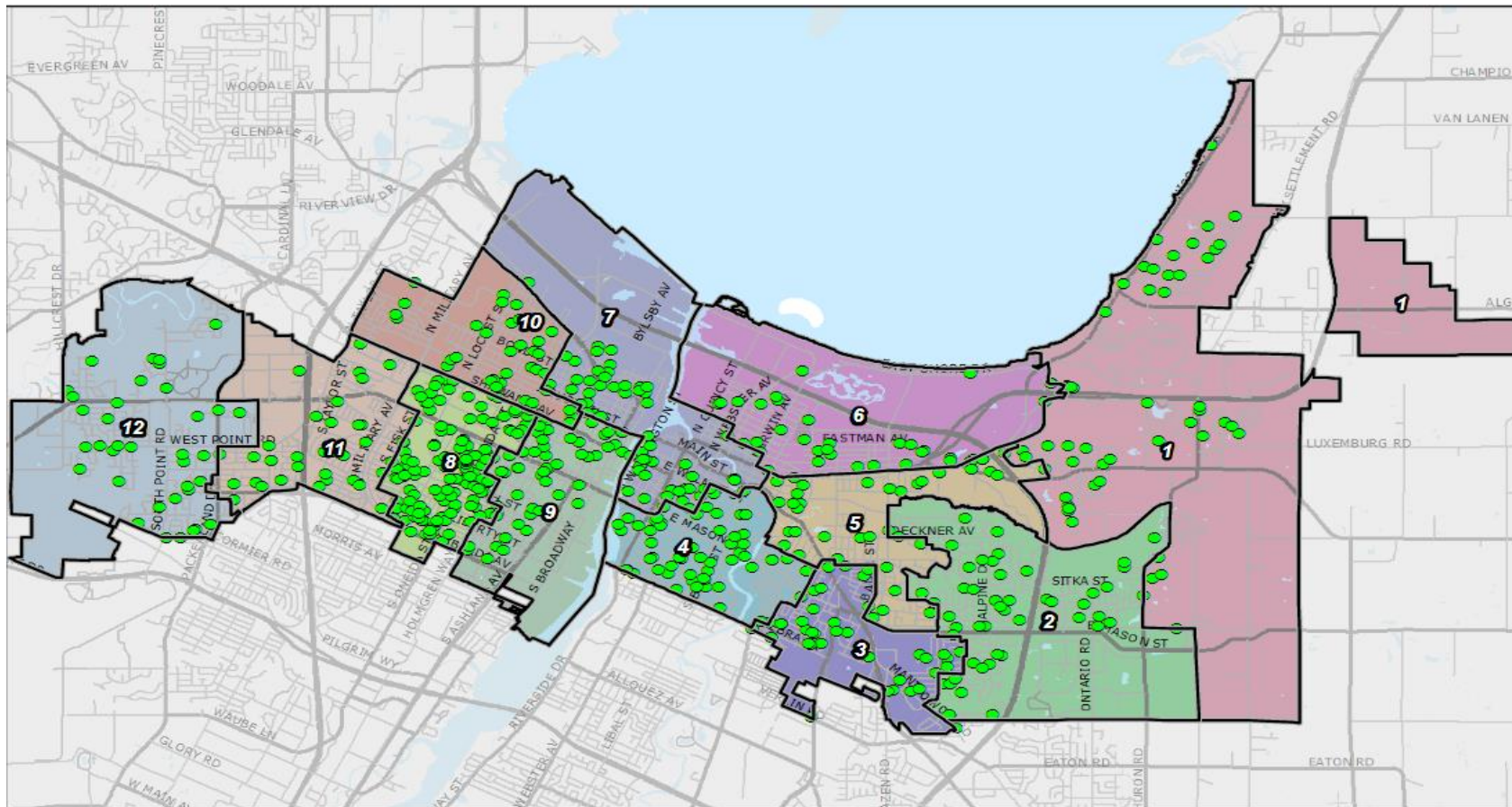
☒ Receive an email copy of this form.

Email address

This field is not part of the form submission.

* indicates a required field

Picture 2. Survey page two.



This is a compilation of records and data located in various City of Green Bay offices and is to be used for reference purposes only. The City of Green Bay is not responsible for any inaccuracies or unauthorized use of the information contained within. No warranties are implied. Map prepared by City of Green Bay Department of Community and Economic Development, E.R. 26 Oct 2021 X:\Planning\Work Order Requests\2021\21.14 ARPA survey\ARPA survey1.mxd

ARPA Survey Responses

0 0.5 1 2 Miles



Picture 3. Survey responses

	HOUSING Comments
1	Housing and Art/Culture are important subjects that are constantly left un- or under-funded from federal, state, and local budgets. These funds are a great opportunity to fill that gap that otherwise won't be filled. I am very against the funds going towards violence prevention or crime suppression. Green Bay is a safe place to live and many of its residents don't trust cops to do this effectively. And the PD already has the biggest chunk of the City's budget. They should already be able to increase their efficiency in these areas with their current budget.
2	We need affordable housing!
3	Arts and culture are great and would likely achieve the tourism objective to some degree. But the city is overflowing with homeless people and with people in substandard overpriced housing. Their needs must be addressed as a priority. Other issues are the flooding and crime, as noted above. I live within easy walking distance from a park which has been the site of extreme violence, including at least two deaths, in recent years. We need to take care of one another, and after those issues are under control, then cultural enhancement would be a lovely next step. Thank you kindly for giving the citizens a voice in this monetary decision-making.
4	"Affordable Housing and Economic Development" are two different initiatives. Focus on Business Development/retention. Children's Museum, KoKo's, the Bull Frogs, come to mind. We're splitting resources between 3 different downtown areas. Main, Broadway and Washington. "Climate resilience and fight flooding" are two different subjects. The present storm water issues appear to be caused by substandard infrastructure going back to original design issues. Identify, plan and communicate solutions.
5	Fix our roads and stop focusing on building downtown 80% of roads within a 3 miles radius from downtown are down right garbage and I also like to add that I would appreciate if the garbage collectors would stop pouring toxic and sickening garbage juice all over our city streets.... And don't get me started on the fact that almost all housing is darn near UN affordable for well over 65 percent of our population. Imagine having to pay over 800 bucks a month on a studio apartment or 1400 for a run down duplex on top of other things.... The prices are sky rocketing and being able to afford to live is getting harder and harder.... But yet our homeless are taking over parks and creating unsafe environment for our children to be around..... Green Bay has become a disgusting place to live and it's due to the city not giving a darn about the people living there... But keep spending that money on the downtown business development or the courthouse refurbishment just for the copper to oxidize within months... Stop wasting our money and fix these roads since you expect us to pay a wheel tax without fixing the roads.... I'll be sure to mail you the bills when these roads break or damage my car as well
6	I purchased this Victorian home in 2020. I have invested a considerable amount of money in this property hoping to attract prospective buyers to purchase and do the same. I am hoping this section in the heart of downtown turns around. Please tear down the unsightly homes, please restore our historic buildings such as churches and other buildings. Please bring back the charm and beauty to our City. Please support our police department to fight the crime. The drug problem is huge in this area. Please have a solution for the homeless but give them area not directly into our downtown, remove them from St John's. This is unbecoming to guests and too small of an area for the amount of homeless. We need to have a building for them just outside of the heart of the city but within distance for them to obtain needs.

7	Affordable housing is critical in this community. Housing that is accessible to all people!!
8	Green Bay already does a great job at supporting arts and attracting tourists just don't lose the progress we have made. I think investing in affordable housing and development will help crime prevention if we help those in need and not just families but everyone most programs are orientated to and are only offered to those with families. I also strongly believe in investing in our water. Quality water is so underrated and a necessity for life just like the systems that keep this city and its residents safe and afloat.
9	Let's take care of those that are barely hanging on due to the low level of wages that they receive when working in restaurants, for example and other types of companies by having affordable housing options. This would make it possible for those to have more disposable money to afford food for their children, for example. The sad fact is that these people at the bottom receive low wages while the CEO's are still receiving their exorbitant salaries. Now is our chance to give these people a fair shot. It should be thought to be unAmerican when there are such economic inequalities. This could have a domino affect which could raise up the status of the children that are part of this economic situation and decrease the violence due to the economic inequalities. There should also be the feeling among the general population, that We are only as strong as our weakest link; instead of the feeling that some people that don't deserve it will get ahead of the citizens that do have the opportunities to make their lives better.
10	We have an ever increasing homelessness population in our city. The Covid-19 epidemic made matters worse which has yet to be realized in totality. Increasing drug use and crime also is on the increase, yet very little resources are provide to this population as a way out. Investments in rehabilitation services and pathways toward individual prosperity is needed. Forming connections with state and federal initiatives to address this city and national problem can be made to increase the funding to reach those most at-risk with the best outcomes.
11	1) Affordable, quality housing 2) Expanded services for people suffering from mental health issues (ie: case management) 3) Expanded case management for other disadvantaged populations 4) Adult literacy services (ELL, GED, etc.) 5) Street repair
12	I work as a Mental Health Technician at the Diversion program, a short-term mental health crisis facility that works closely with Brown County. We have been experiencing extreme staffing shortages and burnout due to the pandemic and substandard pay. I have personally also seen a lot of homeless people getting dumped at Diversion with what I suspect are questionable at best, or outright invalid mental health justifications. We need to do more to support the crisis and mental health workers in our area, and one way we can do that is to assist homeless people with their housing issues. I'm sure it costs way more money to house a homeless person at Diversion than it would to provide them with housing assistance. It's amazing how many homeless people "forget" to take their psych meds just as the weather gets colder for the fall and winter, and, abracadabra, they are "cured" come spring and summer. We are overworked and it seems the case managers at Brown County think Diversion is their first and only option for people without housing. Please consider using some of the funds to assist homeless with proper housing or at the very least give a much-needed pay boost to crisis mental health workers dealing with the combined issues of homelessness, the eviction moratorium being stopped and winter weather quickly approaching. I want to help everyone! But my job, my primary concern, is assisting those with valid mental health issues that need Diversion for

	medication stabilization, NOT homeless people that see Diversion as a winter shelter, and then complain about the lack of cable television or free Wi-Fi. The whole situation is causing a severe drop in morale and high turnover amongst staff.
13	It be nice to these funds used to help the housing issues cause by the pandemic. Also, it should be used to expand broadband and infrastructure to Heard economic growth in the city of Green Bay.
14	The city has a shortage of housing for middle and lower economic classes. It seems like most of the development has been high end condos and apartments that most working people cannot afford. Only those with very low income seem to qualify for any kind of rental assistance.
15	Low income tax credit apartment complexes
16	We are in desperate need of low cost affordable housing for those in our community. I work downtown for the county and couldn't afford those new apartments, even if I wanted them. How are those who work at half my wage able to live downtown? This is long overdue.
17	There is a definite, pervasive and lingering need to fix pot holes! At a minimum, the section on Main Street at the front of Planet Fitness. It's been like that for years already. Come on guys, get that fixed! Second, the affordable housing issue in the Green Bay area is atrocious! Though this does not affect me directly, I hear about it all the time from those on a fixed income. The elderly cannot afford \$1200 to \$2500 for 800or 900sq ft apartments. Even \$900 is a lot for some of them. Look into creating a tiny home communities on unused lots across the city. The younger population has an interest that, and it would begin to remove the congestion on other dwellings. Madison did it, why can't Green Bay? Sure, perhaps due to the Packers, GB has a market for higher rent, but that doesn't mean all of our population can afford it. STOP coddling the Packers and start paying attention to the residents. This problem has become so deep rooted in our community that I have personally quit supporting the Packers in any way. I can't even watch football anymore due to this. It's nauseating to watch local government fawn over them while ignoring the needs of the community.
18	There is very limited low income housing for the elderly. My sister lives at the Monroe Plaza that is now a dump. We have been trying to find adequate housing and the few available there is a wait list. I want to express this should be for 65 and older. Monroe Plaza was to be for the elderly and now I see nothing but young and I mean young people living there. Cigarette butts all over, drunks hanging around outside, her apartment is so outdated, rust in the bathtub and commode. Water from her faucet comes out as a trickle. She can go 24 hours without hot water. She is 86 and should not have to live this way. Thank you.
19	More homeless shelters. More resources to help the homeless/veterans.
20	Winter coming and the Homeless will need some kind of help. School Bus drivers a problem. Push for vaccines ...more money to finish road repair FASTER.. Stimulus for those in need locally. More media to get Green Bay inputs for best spending of this 20 million resource. No politics helping people, just give to those most in need.

21	Help the homeless there are a lot of people on the street due to covid 19 and this was not by something they did we did not ask for this virus but we have to deal with it so Help the people who are with no home first please
22	I recommend we improve houses in downtown. Fix up the outside. Some look like they should be condemned.
23	Improving waterfront areas with restaurants and parks not housing
24	Offer grants to homeowners in Green Bay so much needed repairs can be done to properties suffering because of the many effects of the pandemic.
25	Affordable and safe housing is a must in our community. People are unable to find safe living for a fair price when working in lower income jobs. We need to find ways to reduce dependence on government funds and decrease unemployment. We also need to decrease the gun violence and improve education
26	Vet housing, bridge replacement ??? which one and why, City streets repair, Funding for police and fire, Just because we have received this money, don't let it burn a hole in the pocket. Think of the taxpayers. We need many things in this city that will improve the city and all of the residents. Share with all for the good of all. The funds are a one-time gift from the taxpayers of the US. Do the right thing for all of G B.
27	This windfall should be invested in hard infrastructure that will provide decades of value to ordinary people. The funds can supposedly be used for drinking water and sewer costs. The water utility needs to work on its backlog of mains which have exceeded their useful life and the city needs to work on its backlog of street reconstruction projects. The latter is outside the scope of intended uses, however the inter-related nature of the work may allow some spillover. The city also needs to address the negative impacts of flooding. Specifically, the damage caused during storms and the negative long-term impacts of flood-plain housing. The latter not only increases the intensity of storm events, but the economics of flood insurance make it all the more likely that these homes will not be as well maintained as others. For example, simple math tells us that often monthly flood insurance premiums could be equal to the incremental mortgage payment for \$10,000 of home improvements. Since these homes are poorly maintained due to the constant risk of flood, it is often rental housing of last resort. This has significant consequences. It further precludes repairs and investment as the tenants won't appreciate it and it will not increase the appraised value of the property (sufficiently). Moreover, due to the nature of a flood plain, there's likely a group of properties; A group of poorly maintained properties with miscreant tenants and dispersed ownership only further makes repairs and investment unadvisable. These sorts of properties and neighborhoods consume undue city resources. Consider a house appraised at \$60,000; the city tax works out to what, \$600? It would be hard to buy garbage service in the private market for \$50/mo (\$600/12) let alone everything else the city provides. How many 911 calls or building inspection visits can such little tax-base afford? One or two? Acquiring and demolishing such structures can be prudent. The private market is never going to destroy value for the public good - the municipality must do it. If done thoughtfully, the investment will provide a reasonable return to the city. Perhaps the city can acquire and demolish (or move) several homes along the East River and in the Seymore Park area. Some of these parcels likely are best used to merely enlarge a flood-way park; however others perhaps can host affordable new construction (built slightly higher). Even using the funds to raise homes out of the flood plain would be prudent. Using these funds on the pre-existing backlog is better than starting new projects. These backlogs drain resources responding to urgent and important issues. Some breathing room will provide the opportunity to allocate resources to the highest and best long-term use rather the chasing short-term emergencies

28	I think we should be focusing on middle income housing. "Low income" is insanely low to qualify for if you're employed but market rate for nice apartments is high. Solutions for the middle would be great.
29	Safe Parking Program meets an immediate needs, while long term permanent truly affordable homes for chronically homeless people. Safe Parking parkers has increased this last month since the eviction moratorium ended and is especially full on Game days, when hotel rates skyrocket. We have served 210 people since launched June 2020 in response to COVID-19 pandemic, revealing an ongoing need for this option in the Continuum of Care for people who are homeless. Currently we have 16-20 cars each night with about 30 people who are able to sleep without worries of being shoed away from a residential street or business parking lot, who have access to porta potties through the nights and support from housing advocates to connect to resources for more stable long term housing options. Safe Shelter opening this October, has operational funds through April. Until they develop funder relationships in Green Bay, financial assistance from Green Bay ARPA funds will ensure this shelter's strong beginning.
30	Affordable housing and housing for homeless is a huge problem in our area, especially post covid. I love the idea of supporting the arts, but challenge that the purpose of art should be "to attract tourist activity"...that is generally how cities end up with mediocre art with too much oversight by people who don't know much about art. I worry that violence prevention just means more general dollars going to the police force. If the money was going toward training or oversight measures or specialists in handling high stress situations, then I would consider it more seriously.
31	I was at the top of the list for an urgent roof repair under Kevin King's program for seniors. Covid 19 stopped the program. It is now being operated by NeighborWorks. My roof has since gone into such disrepair that it will require more than twice the work to bring it up to code. 4
32	Green Bay desperately needs affordable housing and I strongly feel that much of this money should be directed toward that issue. The city continues to build absurdly expensive rental units (even though existing luxury apartments are never at capacity) while insisting that affordable housing is coming later, but the additional affordable housing never seems to materialize. The city and county depend almost exclusively on private organizations to provide a safety net for their residents and that needs to change. A city with a median household income below \$60,000 that actively refuses to provide sufficient housing at affordable rates is a moral failure. It is beyond time that Green Bay address this issue and the existence of these available funds makes it a matter of will rather than resources.
33	1). Extend unemployment for those that have no income. 2) Rental assistance so people don't get evicted and landlords continue to get paid 3) Low interest programs for older housing renovations. 4). Improve homeless shelters 5). Small business grants and low cost loans
34	We need to help the homeless and those that work with folks - especially those that don't attract homeless from outside Brown County like St. John's and then tell them they are not able to stay there anymore because of something they did even if it is a legitimate reason. Some of our organizations focus on people from Brown County - let's help them. Also we have enough shelters in the area, we just have too many people enabling those that choose not to get help or stay somewhere because they have rules and hold people accountable. For instance St. John's Park, people are catering to those folks, bringing them supplies and food, giving them wi-fi and not insisting they

	help themselves. This community helps their neighbors through hard times and we all have responsibilities and have to follow rules and laws but somehow we don't think it is right to think the same of those that just want to do their own things and have people do things for them, why can't we expect more from people? We already have great places; NEW, Freedom House, House of Hope, Golden House and we have a moratorium on new shelters, I don't want any funds going to places like NEWCAP who should not be addressing this issue there is no need.
35	I've been a social worker in this community for the last six years. One of the biggest issues I've ran into are due to housing concerns and lack of resources for low income youth. The housing issue is not just about having affordable housing, but difficulty for individuals who had a pervious eviction or criminal record to obtain housing. I have worked with individuals who had well paying jobs, but struggled to find landlords willing to work with them, due to past issues. I also believe that we need to be investing in social programs that can assist children from avoiding criminal activities. Finding ways to keep children in a safe and positive environment. I would prefer seeing an increase budget to GBPD being used to add additional social work positions to better assist mental health calls, housing issue calls, etc. Lastly, we need to continue to improve Green Bay's appeal to outsiders to visit and possibly move to the area. This will lead to long term economic stability and growth in the areas I've previously mentioned.
36	Not sure what the affordable housing efforts would mean. People need jobs. Create jobs. If you have a halfway decent job housing suddenly becomes affordable.
37	Safe Shelter, 2155 Hutson Rd Green Bay, WI., in it's infancy,(opening October 22, 2021) is in need of financial support to maintain services after April 30, 2021. This is due to the ESG-CV grant ending, and while exploring all known avenues of funding, and doing fundraising, it is uncertain adequate financial support will be obtained. Another factor is applying for future funding based on cyclic opportunity availability. Safe Shelter lessens the burden of neighboring family and adult shelters and services all eligible individuals and families.
38	Green Bay needs more ACTUAL affordable housing. I've seen these brand new rental units in Ashwaubenon where the rent is listed at \$2100 a month? and new houses and townhouses ranging from 300K to 1M, I have no idea who those are being built for. I searched for over a year and a half to find an affordable house for my grandmother so that should could be closer to the cities amenities. During a time where people are struggling and getting evicted I have no idea why Green bay is wasting time, space and resources on these ridiculous 300K - 500K homes and apartments. 400K for a 3 beds 2 baths? wasteful. Green Bay should also invest in more green spaces, If it has a community garden I've never heard of it, but it would be a wonderful initiative to create a community garden and hold regular classes on gardening and other green education, ash tree abatement, trimming bushes, lawn care, fire prevention, all this stuff that would teach people to help make green bay more beautiful and green while helping the environment. Green bay is full of empty industrial areas, it would be nice to see something like another Botanical Garden or even just trails with trees put up somewhere, Green bay could even use it as a tourist attractive by decorating them with Halloween decorations for a spooky nature walk, or at Christmas time with lights, a romantic stroll for Valentines and Easter Egg hunts etc. just having a place to walk through nature that would be safe. I know thats easier said than done

39	Affordable housing is needed throughout our area. Its really sad to see the number of homeless people on the rise, overcrowded shelters and lack of access to affordable housing.
40	Please address the Homeless Problem which Green Bay does have with a permanent 12 months solution that not depend on charitable organization because the cost of housing needs to come down in this city so that people can realistically afford to live here building expensive Apartments nobody is in does nothing well people freeze because we have no room in seasonal shelters You must make housing affordable for everyone because most people in this today Are One hospital bill away from poverty
41	Build housing for veterans and their families. Affordable housing that shows how much we appreciate their service.
42	In my neighborhood we have lots of home that are run down. Habitat for Humanity had built many homes in the 9th district. But the older homes are run down and need repair's. Home owners can't afford to improve their homes. Paying the bills and feeding their kids is a struggle. Then their are the elderly and disabled in the neighborhood including myself. I've lived in my home for 30 years, I'd like to stay in my home, but I have structure damage that needs to be fixed. I've applied to every organization in Green Bay and can't get the funds to fix my house. The city has me and many others on a wait list. The city said they have run out of money. That's were I would like some of the money spent, in addition our roads are bad. I have doctor's in Howard and De Pere and their roads are awesome. I think our road's are over looked because of our neighborhood. When I moved into my house I had to replace all the sidewalks. The city said; it's the home owners responsibility. Then when the city replaced the 11th Ave road, home owners were billed to their taxes. I've thought about selling my house, but it's not paid off. The cost of renting is higher then my mortgage payments. Banks won't borrow me any money because of my disability income, not even with my homes equity.
43	I'd like to see the city purchase the leased portion of Leicht Park and make extensive improvements to utilize this significant piece of waterfront property like the east side City Deck. Currently it is unkempt/dirty and not usable for much other than bringing in festivals and leaving behind lots of items for the seagulls to scavenge as well as makeshift housing for homeless. I don't have enough education or answers for homelessness, but the number of people sleeping on the streets has increased dramatically in the last two years. While I want to have places for everyone, if we provide places that are out of balance we drive away the economic diversity that is so important to thriving downtowns. Tied to this is safety. The west side of the river in downtown has growing safety issues. While I appreciate that the police use Leicht Park often as a place where they stay, ready to take action - and trust me I DO appreciate it - it also points to an issue of why. We need to do something that can help increase the safety in this area other than having to have police monitoring constantly. Redeveloping this park and adding real-time safety infrastructure like cameras, lighting, other, would help.
44	More good affordable housing is badly needed in Green Bay.
45	As one who encounters temporarily and chronically homeless persons, I see the on-going issues caused by the lack of affordable housing. I know people with housing vouchers or who are eligible for low-income housing because of disability who cannot find places to accept them. NEWCAP is a good organization, but I have heard anecdotal testimony that indicates limits of their ability to get homeless people into acceptable housing. Not sure of the source of the issue (lack of cooperating landlords, lack of actual places to live, or other barriers). This has the highest priority, for me, among the "Very Important" issue noted above.

46	As a philanthropist there needs to be cohesive efforts to help the homeless and hunger, they all work hard and are the experts. I have heard Newcap is giving away hotel vouchers and are now trying to get in the shelter business, this is disappointing we have enough resources, the best. As a former board member of New Community Shelter I think their leadership is the best, their program is the best. Fund these shelters.
47	Mayor Genrich, The city is desperate for affordable housing. Newcap and ICS CAN NOT overcome the corporate and private landlords who refuse to collaborate in housing our homeless vets and families. It is time the city recognizes and acts to provide safe and affordable housing. Please consider giving permission to tiny home communities as well. It takes a village Eric! Thanks for listening!
48	Since COVID has hit, it is important for people to have roofs over their heads. ICS, housing allowance, could use the money to help people, families have a place to call home. There are too many homeless people in Green Bay. We are a nice size city where we should care for each other and not blow them off when their money runs out. Let's start caring about homelessness.
49	Crime, global warming/flooding and affordable housing are all major impact items for our City. Tourism is important but I feel these other items need to come first. It's extremely important that we do not ignore global warming. My family has been reading and focusing on this topic a lot and expectations and direness of the situation is not mainstream nor communicated in its severity. Things are going to get worse quickly with global warming. Where I live on Howard St we have a very clear flood zone line where it's worsening evidently. There are multiple homes under water in heavy rains, flooded streets and I've personally had to help people push dead cars through flooded streets. We need to act on this now to save these flood prone communities as it's very clear the problem is quickly worsening.
50	Offering free housing, healthcare, food for the homeless. Help them get back on their feet. Offer free mental health for whomever needs it. Schooling to learn a trade. Denmark has eliminated their homeless doing this. Other small areas in big cities in the US are also this.
51	Affordable housing near public transportation. More grocery stores in food insecure areas. More police presence and more enforcement of existing laws. Push back against predatory lending and local scams. Adjustments to TIF so there is more money for police and more money for residential needs versus business growth. I wish the mayor would hold weekly meetings and Q & A sessions. Face the people.
52	Air quality management and oversight; senior and youth activities and specific buildings where each will participate in activity; maintain city streets and use of ice control and snow removal during and after storms on continued basis; affordable housing on East side of city and University Avenue; policing in our area and drug control and safety.

	ARTS/ CULTURE Comments
1	Housing and Art/Culture are important subjects that are constantly left un- or under-funded from federal, state, and local budgets. These funds are a great opportunity to fill that gap that otherwise won't be filled. I am very against the funds going towards violence prevention or crime suppression. Green Bay is a safe place to live and many of its residents don't trust cops to do this effectively. And the PD already has the biggest chunk of the City's budget. They should already be able to increase their efficiency in these areas with their current budget.
2	Arts and culture are great and would likely achieve the tourism objective to some degree. But the city is overflowing with homeless people and with people in substandard overpriced housing. Their needs must be addressed as a priority. Other issues are the flooding and crime, as noted above. I live within easy walking distance from a park which has been the site of extreme violence, including at least two deaths, in recent years. We need to take care of one another, and after those issues are under control, then cultural enhancement would be a lovely next step. Thank you kindly for giving the citizens a voice in this monetary decision-making.
3	Clean up streets, pull weeds, Address vacant buildings, More police presence in downtown and City deck
4	"Affordable Housing and Economic Development" are two different initiatives. Focus on Business Development/retention. Children's Museum, KoKo's, the Bull Frogs, come to mind. We're splitting resources between 3 different downtown areas. Main, Broadway and Washington. "Climate resilience and fight flooding" are two different subjects. The present storm water issues appear to be caused by substandard infrastructure going back to original design issues. Identify, plan and communicate solutions.
5	I don't know how you can pick to prioritize the importance between these projects. Art seems like a lower need at the point, but adds to the overall beauty of our city. Also, if the funds are used to prevent violence, I certainly do not want to see them spent on hiring more street cops or a tank. Funds for this area should be used on preventative measures or community resources like hiring actual mental health experts, instead of officers with a certificate in some related field. More social workers in the police department could be helpful as well.

	2 ideas that seem to be a good use of the funds. #1. It's about time the city addresses the 911 monument. It's a shame the monument was allowed to deteriorate the way it did. I was part of the original ground breaking when I was a member of the County board. The monument should once again have the original beam parcel and all the names of those who perished as the first monument had. This new display doesn't have to be huge, but should contain these 2 important features and be placed on the original site. #2. The trees the city planted all over the city back in the day it wanted to be "Tree City USA", are now out of control. They have low growing branches that require trimming, high branches rubbing wires and blocking light from street lamps, along with ugly growth coming from the bases of many of these trees. As you drive around you'll see sidewalks being lifted causing dangers to walkers. I've read that trees should never be planted less than 10 feet from sidewalks and drives. Last ,but not least, many, many of these trees are dead or in different stages of dying. Working on these two projects would not only help to beautify our neighborhoods, but put people to work completing these 2 much needed projects. Thank you for your time to listen and I certainly hope the city will take an interest in these recommendations. If you would like to contact me my email is @gmail.com and my cell is 920- .
6	Sincerely,
7	Grants to artists
8	We don't need more welfare. We have enough tourist traps. Our police and court system needs help and our streets need fixing.
9	Green spaces. Trees on all streets. Air quality and shade.
10	Please don't use this to support any further "feel good" projects, such as inclusion or arts type programs. There are already plenty of those out there. The things that were promised to be addressed during the mayoral race, such as infrastructure, need to be acted upon. Main Street is pathetic, although it's being touted as the 'Arts District'. And the previously discussed need for more housing downtown, well, perhaps the project on Donald Driver Way should be completed before any further "needed" housing is proposed.
11	First I believe Green Bay should fix/upgrade storm water and/or lift stations around downtown Main St that floods during every heavy rain. Aside from the flooding using police/fire resources, it creates an unattractive location for small businesses hindering developing in a prime downtown spot. Second I would like Green Bay to focus more on better utilizing our Fox River and Lake frontage. Our City Deck so far is wonderful and facilitates many family and tourism events. However, we have limited "free" city-owned boat docks to encourage water traffic/recreation, and almost no businesses utilize the water front view. Every larger city I've been to lines their rivers with parks, boardwalks, restaurants, and other small businesses. For some reason (at any given time) Green Bay chose to allow a hotel with zero windows facing the water, low income subsidized apartments, then of course the never ending industrial storage yards, paper mills, and coal piles. Maybe a long-term vision, but I feel we are grossly wasting not taking advantage of our crown jewel, the Fox and Lake Michigan

12	The roads need to be repaired and sidewalks fixed. The neighborhood looks run down and investment in the appearance of neighborhoods near downtown is important to attract tourism. The homeless/drug/drunk population is highly visible and gives the appearance of unsafe and mismanaged resources. Garbage from the homeless shelter on Mather lines the street as well as people waiting around it, some wait at the bus stop and do drugs there then go across the street to gas station to buy alcohol. The gas station on Douglas near Ashland is unsafe and right next to a school. Safety needs to be #1 priority and appearance is #2. Party markets are not farmers markets, needs to be a better way than attracting debauchery, violence and crime.
13	Build on tourism . Make the city's roads better. Build something unique to make gb a place to remember . Light up more buildings
14	Even though I am a DePere resident, I applaud your inclusion of arts and cultural activity in these priorities. We should never wait until other priorities are completed, because there will always be other priorities. Arts and culture can drive tourism, economic impact, and employ more than people realize.
15	Green Bay needs to focus on issues that truly impact the everyday life of its citizens, like public safety, public works, and arts and culture. More specifically, flood mitigation and better roads and pedestrian walkways are sorely needed. Also, the city needs more cultural centers, public art, ethnic festivals, and live entertainment venues. Improvements in these areas will improve the quality of life for current residents and potentially attract new and more diverse residents.
16	Support for arts does NOT mean having the same cycle of local groups that seem to be at every event; stale and predictable. FRESH talent across the spectrum, including classical artists; not just cover bands and country/rock.
17	Public art installations
18	I'd like to see the city purchase the leased portion of Leicht Park and make extensive improvements to utilize this significant piece of waterfront property like the east side City Deck. Currently it is unkempt/dirty and not usable for much other than bringing in festivals and leaving behind lots of items for the seagulls to scavenge as well as makeshift housing for homeless. I don't have enough education or answers for homelessness, but the number of people sleeping on the streets has increased dramatically in the last two years. While I want to have places for everyone, if we provide places that are out of balance we drive away the economic diversity that is so important to thriving downtowns. Tied to this is safety. The west side of the river in downtown has growing safety issues. While I appreciate that the police use Leicht Park often as a place where they stay, ready to take action - and trust me I DO appreciate it - it also points to an issue of why. We need to do something that can help increase the safety in this area other than having to have police monitoring constantly. Redeveloping this park and adding real-time safety infrastructure like cameras, lighting, other, would help.

19	Turn old lots into community gardens. Commission artist to pain the big ugly traffic signal boxes. Builder a dog park at colburn park. Add to the policing budget to allow street parking overnight during summer months. Pay someone to find a new street light supplier. The new led likes are harsh, get something with a calmer light temp. developer corner of ridge and Lombardi into a packer park. Entrance to the city and it's ugly gravel. Redevelop the lot downtown by the ramp. It's pointless to have both. Create a better incentive for people to work. Buy out the marathon downtown. Create better community programs for the minorities. Offer more free music downtown. Create a weekly winter market. Unify us!!! But really the dog park in colburn.
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	CRIME PREVENTION Comments
1	Housing and Art/Culture are important subjects that are constantly left un- or under-funded from federal, state, and local budgets. These funds are a great opportunity to fill that gap that otherwise won't be filled. I am very against the funds going towards violence prevention or crime suppression. Green Bay is a safe place to live and many of its residents don't trust cops to do this effectively. And the PD already has the biggest chunk of the City's budget. They should already be able to increase their efficiency in these areas with their current budget.
2	Change the parking ordinance to allow on street parking. This affects quality of life in many neighborhoods.
3	I don't know how you can pick to prioritize the importance between these projects. Art seems like a lower need at the point, but adds to the overall beauty of our city. Also, if the funds are used to prevent violence, I certainly do not want to see them spent on hiring more street cops or a tank. Funds for this area should be used on preventative measures or community resources like hiring actual mental health experts, instead of officers with a certificate in some related field. More social workers in the police department could be helpful as well.
4	I purchased this Victorian home in 2020. I have invested a considerable amount of money in this property hoping to attract prospective buyers to purchase and do the same. I am hoping this section in the heart of downtown turns around. Please tear down the unsightly homes, please restore our historic buildings such as churches and other buildings. Please bring back the charm and beauty to our City. Please support our police department to fight the crime. The drug problem is huge in this area. Please have a solution for the homeless but give them area not directly into our downtown, remove them from St John's. This is unbecoming to guests and too small of an area for the amount of homeless. We need to have a building for them just outside of the heart of the city but within distance for them to obtain needs.
5	It is a fact that speeding is the number one complaint with our police department. For some reason they never find a way to allocate more funds to curb this problem. I would suggest using a portion of these funds to assist the police department in mitigating the speeding issue in this city. I would also recommend using these funds to install traffic circles on streets who have these issues.
6	Fix the roads, hire more police officers.
7	More police officers
8	Use funds to demolish and relocate industrial sites in the north west harbor area to bring that back to wetlands. Move more coal piles and chemical sites from the westside. Remove the Ashland street bridge and turn the old train site into a park. Continue to redevelop downtown and make Green Bay more pedestrian and bike friendly. Re-calibrate stoplights to give priority access to Pedestrians especially in Stadium, Titledown & Broadway districts
9	Taking care of the environment, keep cleaning the bay/rivers. Keeping the air quality good. It smells strongly by the bay and Sanimax doesn't help with the smell. Also more officers to keep this city safe and drunks off the roads. Thank you
10	Spend money on police equipment and to tear down problem housing

11	Green Bay's streets need to be repaired and - in some cases - replaced. While pot-holes and other pavement problems may not appear to be related to "climate resilience," why do you think a lot of drivers have switched from smaller cars to SUV's and trucks? Terrible streets like those throughout Green Bay have contributed greatly to harming our climate. Our city's many poorly maintained streets with potholes and other surface issues mean drivers must repair and replace our cars more often than in the past.....using more precious resources than otherwise necessary. Larger vehicles also consume more gas and emit more fumes. In addition, the condition of our streets is dangerous for those who ride bicycles. The need for more police to prevent and suppress crime is self-evident. Just compare crime stats in Green Bay now with stats from the city when it was run by the previous mayor.
12	Not sure if this qualifies but some funds should be used for the (much delayed) new police/fire headquarters.
13	I routinely have people on 9th street driving in excess of 55 mph. What can be done by the average citizen to address this? Instead of making Green Bay more woke, 75% of the questions asked above are a joke, maybe we could concentrate on the people who live here?
14	First I believe Green Bay should fix/upgrade storm water and/or lift stations around downtown Main St that floods during every heavy rain. Aside from the flooding using police/fire resources, it creates an unattractive location for small businesses hindering developing in a prime downtown spot. Second I would like Green Bay to focus more on better utilizing our Fox River and Lake frontage. Our City Deck so far is wonderful and facilitates many family and tourism events. However, we have limited "free" city-owned boat docks to encourage water traffic/recreation, and almost no businesses utilize the water front view. Every larger city I've been to lines their rivers with parks, boardwalks, restaurants, and other small businesses. For some reason (at any given time) Green Bay chose to allow a hotel with zero windows facing the water, low income subsidized apartments, then of course the never ending industrial storage yards, paper mills, and coal piles. Maybe a long-term vision, but I feel we are grossly wasting not taking advantage of our crown jewel, the Fox and Lake Michigan
15	Provide better support for small businesses, tax less, (pay for utilities?) something to ensure they can withstand hardships. Build a program teaching people how to be self sustaining, better behaviors and get back to work. Support current homeless shelters. Maybe have programs within shelter. Or support current ones in the city. Support the police in better equipment and community awareness that they are here to help. Support fund for people with mortgages.
16	Restore sidewalks, more bike lanes, speed humps on residential streets with excessive speed issues, road repair, bridge repair, keep for when the Packers demand more \$
17	Use funds to cover labor equipment costs beyond normal budgeted items. Example: overtime, masks, ect. Then use remaining for mental health issues that contribute to homelessness, drug abuse, and items that may reduce costs and public services resulting from those items.

18	Would like to see sidewalks & street repairs as a priority. It's a shame that the City makes the homeowner pay for sidewalk repairs, especially when living by the stadium & the city benefits from the revenue the games bring into the city. Money should also go toward Public Safety. Police, EMS & Fire.
19	The pandemic has increased drug and alcohol addiction and overdose rates. We are in the process of opening up a recovery program. The short term program is eligible for government funding. Please see our website www.atcnew.com and reach out to our Director Vaushawn Johnson at 920- if any funds can be allocated to our building project. The sooner we can get up and running, the sooner we can prevent overdose deaths in Green Bay and the surrounding areas!
20	Green Bay needs to address the growing violent crime and drug crime problems in this city as the top priority. Other development efforts are irrelevant if crime continues to make the city an increasingly dangerous and less desirable place to live.
21	The roads need to be repaired and sidewalks fixed. The neighborhood looks run down and investment in the appearance of neighborhoods near downtown is important to attract tourism. The homeless/drug/drunken population is highly visible and gives the appearance of unsafe and mismanaged resources. Garbage from the homeless shelter on Mather lines the street as well as people waiting around it, some wait at the bus stop and do drugs there then go across the street to gas station to buy alcohol. The gas station on Douglas near Ashland is unsafe and right next to a school. Safety needs to be #1 priority and appearance is #2. Party markets are not farmers markets, needs to be a better way than attracting debauchery, violence and crime.
22	Transportation program for low income residents
23	I live near the east river trail, in portions very busy streets run through it - Allouez Ave, Mason St and Main Street. I frequently see people with children on bikes, etc, stuck staring in wait to cross these busy roads. On the trail there is a beautiful bridge in Allouez, are we able to make a pedestrian overhang bridge for those using the trail in busy locations? I know semis frequent these roads so the height would have to be a consideration. The obligated stop for pedestrian signs are very infrequently followed by traffic, with my opinion of not being aware of the law to stop. East High, Washington Middle School would be more likely to walk if it the walk had more ability and safety. This is in relation to Covid because of our learning to be outside more and to utilize the gorgeous parks and trails Green Bay has to offer. Also roundabouts near the East Side Industrial Park! Thank you!
24	Green Bay needs to focus on issues that truly impact the everyday life of its citizens, like public safety, public works, and arts and culture. More specifically, flood mitigation and better roads and pedestrian walkways are sorely needed. Also, the city needs more cultural centers, public art, ethnic festivals, and live entertainment venues. Improvements in these areas will improve the quality of life for current residents and potentially attract new and more diverse residents.
25	The free wifi at Seymour Park is a horrible idea. There are already too many problems there and this will only encourage more sub par people to be hanging out there.
26	We need more traffic enforcement and other methods to control speed. Vehicle speed and reckless driving have been skyrocketing in the city. As I type this at least 4 cars just drove by doing at least 40mph in a 25mph zone. Getting tired of this issue not being addressed and am considering leaving Green Bay unless something improves.
27	fund your police agency, staffing is terrible, violent crime is up and your losing out on recruitment and retention to other depts.

28	City/county wide project to make traffic light timed to improve the traffic flow throughout the greater Green Bay Area. This would be make a significant impact on improving the air quality. More police to enforce traffic laws especially on the speed on the Mason Street bridge. This is becoming a very unsafe area to travel at the posted speeds.
29	Drugs, theft, shootings, car/motorcycle racing (including loud nuisance/illegal exhaust) have increased substantially over the last 4 years. We have a short handed DA's office (it has been two months since someone hit and run my occupied vehicle, causing 2.5k in damage and charges haven't been filed yet, presumably due to backlog), and a short handed police force. To the extent you're able, please allocate funding to bolster areas that would help address this. Finally, please ensure dollars unrelated to the above end up directly in the hands of the working class, not large businesses.
30	Is there any way to reduce the cost to the tax payers by reducing the number of street officers. reducing the number of vehicles purchased and the number of police officers. we should follow the examples of larger cities and use more cameras. This can also reduce the number of negative police interactions with our city residents and city guest. Also the number of sirens going off in our city after dark is alarming. They do not represent our City well as a place of safety but rather it implies we have a great deal of crime on our streets. officers should be directed not to use them after dark as they already have brilliant lights on their vehicles. Many cities have made these changes and Green Bay needs to cut back on all the siren noise after evening hours. Thank You
31	money should be used for road repairs and police needs. Also could be used to help keep the residents costs down because we sure pay through the nose for water and taxes.
32	Child Safety!
33	Pedestrian crosswalks in the Stadium district over Oneida and Ridge roads would great improve traffic flow and enhance the experience and SAFETY at all events in the stadium district. Sooner or later, there is going to be a bad pedestrian accident with the way things are running now.
34	Turn old lots into community gardens. Commission artist to pain the big ugly traffic signal boxes. Builder a dog park at colburn park. Add to the policing budget to allow street parking overnight during summer months. Pay someone to find a new street light suppler. The new led likes are harsh, get something with a calmer light temp. developer corner of ridge and Lombardi into a packer park. Entrance to the city and it's ugly gravel. Redevelop the lot downtown by the ramp. It's pointless to have both. Create a better incentive for people to work. Buy out the marathon downtown. Create better community programs for the minorities. Offer more free music downtown. Create a weekly winter market. Unify us!!! But really the dog park in colburn.

35	I've been living in Green Bay for 2-1/2 years now. Previously I lived in Appleton for 33 years. I have some definite concerns regarding Green Bay: - Street Conditions - Terrible! Many are badly in need of repairs. - Crime - Green Bay has many bold thieves stealing packages, mail and car break ins. - Drivers - Green Bay has aggressive, FAST, drivers. On 9th St. the speed limit is 25mph. Living on 9th St. I can tell you very few are anywhere near 25mph. Better patrol of traffic and ticketing speeders is needed. We hardly see 9th St. being patrolled for speeders and there are kids, pets, a park, schools all along 9th St. Please consider making Green Bay safer by better traffic patrol and ticketing of speeders.
36	The police department should be a priority for the allocation of the funds.
37	These questions can be interpreted in many ways. If someone thinks preventing crime and holding violators accountable is important, you have conveniently reworded it as crime suppression to entail a broad spectrum of other useless options. You could interpret that any way you want to spend the money and then loosely tie it to "suppressing crime". You're not addressing what people actually want the money spent on. Ask open ended questions and take the answers from there. Refund tax payers the money; people who pay property tax and other city expenses should get tax refunds. Also ensure that our schools are not teaching CRT; they currently are under different names. CRT is divisive and racist. Be clear and say what you mean. Stop using vague language that can be construed into almost anything.
38	Drugs and crime need to be addressed first. No one will visit a piece of art in our city if the risk of harm is present. It seems lately like we are ok with the current crime level. Perception is my reality and my perception is not a lot is done on crime prevention.
39	I'd like to see the city purchase the leased portion of Leicht Park and make extensive improvements to utilize this significant piece of waterfront property like the east side City Deck. Currently it is unkempt/dirty and not usable for much other than bringing in festivals and leaving behind lots of items for the seagulls to scavenge as well as makeshift housing for homeless. I don't have enough education or answers for homelessness, but the number of people sleeping on the streets has increased dramatically in the last two years. While I want to have places for everyone, if we provide places that are out of balance we drive away the economic diversity that is so important to thriving downtowns. Tied to this is safety. The west side of the river in downtown has growing safety issues. While I appreciate that the police use Leicht Park often as a place where they stay, ready to take action - and trust me I DO appreciate it - it also points to an issue of why. We need to do something that can help increase the safety in this area other than having to have police monitoring constantly. Redeveloping this park and adding real-time safety infrastructure like cameras, lighting, other, would help.
40	While im all for more police present and help deter crime. Where it needs to count is the laws need to be strict on anyone that breaks them. Doubling fines and time in jail also deter crime by forcing criminals to pay for there time in jail instead of making the homeowners pay for jail in taxes. The most important thing thats needed most right now if flooding control and roads are in need of replacement. Also with all the issues i have seen with the bad looking water in the rivers due to farmers we need to find ways to filter it so that we can help keep mother nature at her best. I for one would like to find ways to help keep our water and nature looking the best we can make it. Its not just our future its also for our kids

41	These topics are quite broad. Violence prevention & crime suppression: we definately need to support our police department in whatever ways that we can. Infrastructures and climate resilience: these seem like 2 different issues to me. Our roadways are in terrible condition which causes a lot of wear & tear on vehicles amoungst other issues. I am not sure quite what climate resilience & fight flooding would entail.
42	Crime, global warming/flooding and affordable housing are all major impact items for our City. Tourism is important but I feel these other items need to come first. It's extremely important that we do not ignore global warming. My family has been reading and focusing on this topic a lot and expectations and direness of the situation is not mainstream nor communicated in its severity. Things are going to get worse quickly with global warming. Where I live on Howard St we have a very clear flood zone line where it's worsening evidently. There are multiple homes under water in heavy rains, flooded streets and I've personally had to help people push dead cars through flooded streets. We need to act on this now to save these flood prone communities as it's very clear the problem is quickly worsening.
43	Employee recruitment and Engagement - Since before this current administration, pay in the city has been historically low. This has caused the city to be a starting point for a lot of professionals, who get training and experience here and leave for better pay down the road. We need to pay our people a competitive wage. I would love to see a new high school built on the East side of town to alleviate some of the population at Preble. The school district already owns the land. The only place for new housing development is to the East so it would make sense to have a school out that way. I would also like to see a new police department. The current building smells like mold, would likely NOT pass an OSHA inspection and has simply become too small to handle what it needs to.
44	The concept of neighborhood associations has proven a valuable asset for two way information between the citizen and their representatives. I would like to see continued support from our mayor and representatives for the neighborhood associations. Our streets are improving but are on the whole in very bad repair. Crime is increasing daily. We currently have two unsolved high profile cases. One a murder. We must allocate more resources to our basic safety.
45	I beleive the streets within the City of Green Bay are in very poor condition. That is our # 2 concern. Our # 1 concern is stated below. Of most importance is the lack of patrol policemen/women in our East side area. That is our number one concern.
46	Affordable housing near public transportation. More grocery stores in food insecure areas. More police presence and more enforcement of existing laws. Push back against predatory lending and local scams. Adjustments to TIF so there is more money for police and more money for residential needs versus business growth. I wish the mayor would hold weekly meetings and Q & A sessions. Face the people.
47	Air quality management and oversight; senior and youth activities and specific buildings where each will participate in activity; maintain city streets and use of ice control and snow removal during and after storms on continued basis; affordable housing on East side of city and University Avenue; policing in our area and drug control and safety.

48	Funding our police and finally fixing the absolutely awful streets in this town would be the best way to spend OUR tax paid dollars, as this would benefit ALL who pay. Arts and culture, which are important to a certain group of individuals, should be funded by such. I do not expect my fellow citizens to fund my interests. Thanks for asking, I hope it isn't just for show 😞
49	I would like to see officers have tools to handle people in a mental crisis with non-violent techniques. A good example is a policeman in Appleton who recently got stabbed and assaulted by a subject in front of their police station. He had rightly identified this person as being in a mental health crisis, and had no tool to safely take this person into custody at a safe distance without the potential for serious harm to the subject. Instead the officer decided to literally take the risk of death to stop this subject by going hands on with him, most likely because if had been seen on video using other levels of force he would be seriously scrutinized by the public. This shouldn't be the choice police have to make in the 21st century!
50	Adding CCTV cameras for policing-especially in public parks- like St John's Park.
51	Not a dime should be spent until violence in GB is effectively dealt with. GB rarely had the type of violence it has now and unfortunately it has markedly increased during the term of the current mayor. His fault or not, he's in charge. The new Police Chief has also stated that he wants GB to be the safest city in the country. Well, now's the time for both to show where their priorities are. We have plenty of municipalities around the country that have abused their police forces and I'm sure a good number of them would welcome the opportunity to work in a welcoming community. Read the other day that it would take years to fill open positions. Doesn't make sense when there is a large available pool of officers. Also read that speeders are a problem that needs to be addressed? Really? Emergency funds should be spent exclusively on safety otherwise the problem could get out of control very quickly.

	BROADBAND INFRASTRUCTURE Comments
1	Please provide your Information Technology and Services Department the ability to add additional fiber to the city network. This will include the ability to connect to as many traffic controllers as possible to provide high definition cameras and time signals. Please provide your Information Technology and Services Department access to grant funding to replace all city laptops and mobile devices to maintain social distancing. These devices will need replacement in 2024 through 2026.
2	Use funds to demolish and relocate industrial sites in the north west harbor area to bring that back to wetlands. Move more coal piles and chemical sites from the westside. Remove the Ashland street bridge and turn the old train site into a park. Continue to redevelop downtown and make Green Bay more pedestrian and bike friendly. Re-calibrate stoplights to give priority access to Pedestrians especially in Stadium, Titledown & Broadway districts
3	Other infrastructure investments needs to be to address the child care crisis and lack of child care in Green Bay.
4	Internet connectivity throughout the city. There are currently only 3 carriers allowed to provide internet across the city - Spectrum, AT&T and EarthLink. Get the infrastructure installed across the entire city and get more competition to lower the prices.
5	Upgrading the libraries in Green Bay - they are so vital to all ages in our community, especially the underserved and not having access to WiFi & broadband. Work with the county on improving our city libraries. It's a project already in the works.
6	Free Broadband -school children and am family that are unable to afford
7	Infrastructure is paramount. The roads here are pitiful. We need to tune up our water system. Not to mention we ought to get more fiber optics installed throughout the city. Data continues to increase in size and workflow as more and more of our work, industry, and very lives are becoming more dependent on that continual flow. Plus we need to be ever-present of the fact that much of Green Bay is built on a flood plain, and that future proofing is necessary.
8	Build on tourism . Make the city's roads better. Build something unique to make gb a place to remember . Light up more buildings
9	The free wifi at Seymour Park is a horrible idea. There are already too many problems there and this will only encourage more sub par people to be hanging out there.
10	Broadband into neighborhoods of Green Bay that have very poor coverage. Integrated library services and more bookmobiles into key need neighborhoods. Support for non profits who supply support and services to neighborhoods/communities in need. Aggressive move to solar energy and continued work on lead abatement.
11	The city should improve their free internet/wifi. Internet access is as important today as having electricity and a telephone. For those that don't have internet access now or are low income and have this added expense, it would improve quality of life. It would also attract tourists and potential new residents because it would make the city appear more modernized.

	WATER/ SEWER Comments
1	Use the money to: -Fix our streets and storm-water and sanitation sewers, -Invest in equipment and engineering to mitigate driver speeding in neighborhoods
2	Bike lanes, more alternate transportation (a city credit for people buying electric bikes/scooters would be neat) We're actively bringing in so many people as is, that we should be focusing on developments locally. Not more tourist trap stuff. Flood mitigation is also major, finishing up more of the riverside would be nice. Add in a dock at Ashwaubomay, and use a boat service (like the foxy paddler) to make a water shuttle from Ashwaubomay, downtown GB, and Bay Beach (with the renard island Master plan, that seemingly stalled in December 2019) Last one is just a personal wish of mine. A service like that would be awesome, especially for Bay Beach employees, and UWGB students working downtown.
3	Climate resilience??? What kind of nonsensical made up garbage is that? Quit making stuff up. Quit wasting resources on foolish nonsensical programs for bums who don't want to work. How about wisely use the funds to fix and maintain existing infrastructure - city streets, water & sewer systems? Maybe then you don't have to keep raising taxes on us overburdened citizens? Fix the beat up bumpy roads that are NOT getting fixed by the \$20 wheel tax that you are already stealing from us.
4	Roads are horrible (literally falling apart), streets flood due to building in flood plains and not properly creating flood control (on businesses) and also due to inadequate infrastructure. We need you to invest in Green Bay! Also, look into Green Roofs and polinator plantings in medians, bus waiting areas.. less pavement more permeable pavement!
5	Road repair. Drain catch installations to further enhance the quality of water and drainage systems. Cost of living evaluations and moderating immigration for housing and homeless recovery programming for productivity. Also in lieu of comparison to world water shortages and reputable safe havens kept minimal to maintain water rights
6	I believe that the funding should go towards providing stimulus checks to Green Bay's citizens. The climate is also very important to me as the flooding in recent years continues to destroy property.
7	If we still have lead in our city water supply, it needs priority attention. If street lights that are supposed to work, don't work, fix them ALL. If storm water is blended with sewage, separate them into different systems.
8	Repair sewers where street flooding occurs, such as Main St. and East Mason St.
9	The sewer in. alley and backflow from east river behind the Old town Crossing and shared parking lot with 321 St George has caused major problems with backup flooding the past two years causing business to renovate and close during high river level.You can contact Llc owner of and also member of OldTowm Crossing Association for more details on damages
10	Fix our flooding and fix our streets. Also we need more affordable housing if we are going to attract and keep employees to work in local industries. We have added a street - wheel tax and our roads are still terrible.

11	I like the idea of using some of the funds to help against some of the flooding we have had over the last couple years. The neighborhoods along the East River could use some help with the flooding they have seen. Also the West Mason Oneida area gets flooded pretty regularly.
12	I believe our roads, bridges and sewer & water infrastructure in the city of Green Bay should be the first concern because everyone uses them.
13	1. Construction of a multi-use, permanent farmers market structure that can be used 365 days a year. 2. Light rail along several major arterials 3. Mitigation of flooding issues along East River 4. Creation of pedestrian mall along Broadway
14	Shawano Ave is still BAD! Baird Creek needs to be upgraded to an urban water shed with retention ponds
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19	On the northeast side of the city of Green Bay on the north end of UWGB, all on Nicolet Drive past UWGB & along the bay to the end of the city limits, the full length of Scottwood Dr. extending to the city limits we have overgrown ditches rather than sewer lines. There is flooding as the ditches cannot handle rainwater and melting snow, and now more development is planned for further along Nicolet Drive than the Red Smith neighborhood - all still using ditches for drainage. This is unsanitary and contributes to flooding. The city has a chance to get ahead of the problems by eliminating the drainage ditches. We are city and pay city taxes, we are not rural. The NE side of GB is the last place for growth. Please get the infrastructure as it pertains to water and sewer, as climate resilience in mind the city need so be ahead of problems with water and drainage that are already starting to be apparent in our neighborhood and along the Bay.
20	First I believe Green Bay should fix/upgrade storm water and/or lift stations around downtown Main St that floods during every heavy rain. Aside from the flooding using police/fire resources, it creates an unattractive location for small businesses hindering developing in a prime downtown spot. Second I would like Green Bay to focus more on better utilizing our Fox River and Lake frontage. Our City Deck so far is wonderful and facilitates many family and tourism events. However, we have limited “free” city-owned boat docks to encourage water traffic/recreation, and almost no businesses utilize the water front view. Every larger city I’ve been to lines their rivers with parks, boardwalks, restaurants, and other small businesses. For some reason (at any given time) Green Bay chose to allow a hotel with zero

	windows facing the water, low income subsidized apartments, then of course the never ending industrial storage yards, paper mills, and coal piles. Maybe a long-term vision, but I feel we are grossly wasting not taking advantage of our crown jewel, the Fox and Lake Michigan
21	There is very limited low income housing for the elderly. My sister lives at the Monroe Plaza that is now a dump. We have been trying to find adequate housing and the few available there is a wait list. I want to express this should be for 65 and older. Monroe Plaza was to be for the elderly and now I see nothing but young and I mean young people living there. Cigarette butts all over, drunks hanging around outside, her apartment is so outdated, rust in the bathtub and commode. Water from her faucet comes out as a trickle. She can go 24 hours without hot water. She is 86 and should not have to live this way. Thank you.
22	Fix the street flooding during rains and thaw. Possible retention ponds in these areas as most of those homes should be torn down Build affordable row housing in areas where homes should be torn down or in the vacant acreage off velp. Add police housing stations and man those areas Get a good retailer similar to walmart on northern broadway district so people can walk to their needed areas instead of finding bus. Do a neighborhood clean up. So many homes look like skid row. Offer exterior clean roof siding doors replacement etc. Clean up skum lord landlords. I am a realtor even though I don't LIVE in Green Bay I do SELL it.
23	Please fix the sewers/ city rain runoff system! House has flooded twice recently due to water coming up from the drainage during storms. I couldnt think of an answer then but I can now. Please fix the sewers/ water drainage. ...and increase mental health funding in schools!
24	Infrastructure is paramount. The roads here are pitiful. We need to tune up our water system. Not to mention we ought to get more fiber optics installed throughout the city. Data continues to increase in size and workflow as more and more of our work, industry, and very lives are becoming more dependent on that continual flow. Plus we need to be ever-present of the fact that much of Green Bay is built on a flood plain, and that future proofing is necessary.
25	Your survey doesn't address your vision. Where is the question about infrastructure. You have flooding in neighborhoods.
26	Please fix your streets and make drinking water safe
27	Use infrastructure funds for actual physical projects. One example is bridge upgrades or replacements to reduce the amount of time the bridges are stuck open or closed. Another example is to address areas of frequent road flooding such as near the intersection of Main and Mason.

28	I would like to see the City invest in fixing our roads and water lines. Property tax relief would also be a big help in these times of run-away inflation. Any home-owners who were just barely paying the bills in 2020 are now going under water. So many of my neighbors who senior citizens are suffering because of the inflation. We are not a wealthy neighborhood, just middle class and struggling even more.
29	Upgrade storm water systems, so streets don't flood northwest of Beaumont school.
30	Specifically the low land flooding problem. The city spends way too much time and money on recovery. We need to focus on prevention.
31	Infrastructure is very important, better internet connectivity, storm water, drinking water and better roads. As soon as you added climate resilience its not important. Too bad all this extra non sense needs to be added to infrastructure, especially when talking about a pandemic. Schools went virtual and had students who couldn't connect because they don't have access to good internet or because it costs too much. That's pandemic related as far as infrastructure. What does climate resiliency have to do with covid relief.
32	Repair infrastructure of streets prone to flooding along East River and at Military and Shawano Ave. In the process complete pedestrian walkway and floodberm from downtown to Allouze Develop no interest revolving loan fund for home improvement to homes older than 60 years of age to modernize kitchens and baths, and weatherization/energy efficient heating and cooling to stimulate homeowner retention in older neighborhoods. Improve drainage and flooding in Seymour Park area. Provide ally drive access to properties along Shawano Ave from Military to Oneida to improve drainage and reduce driveway access/conflict on major arterial street. This will improve home owner retention in this area. Improve Highway 41 and West Mason Street Economic Development Promotional signage and purchase and develop long overdue undeveloped properties in Packerland Industrial Park Acquire underutilized properties along West side of Fox River, promote new development while retaining green way public access, drainage and flood control. Develop incentives to promote new commercial development along Military Ave, Ashland Avenue and Velp Avenue. (The I-43 interchange with Velp Ave is substantially underdeveloped). Develop incentives to continue to attract new business, redevelopment and retention of businesses on Broadway! These businesses and the redevelopment progress has been stymied by the pandemic! The BMO Bank Building needs to be put to good use.

33	Increase public transportation routes and run more frequently. There are a great number of residents who do not have a vehicle. It's important to offer good bus service. Every large city that I have lived in has excellent public transportation available throughout the city. This provides critical service. Also- there are very few covered shelters at bus stops. Benches are necessary for the elderly, disabled and parents with children and bundles to manage. Shelter from the elements is so important. More people would use the bus service if they could sit in shelter while waiting. Public transportation rather than vehicles helps decrease air pollutants which is an urgent necessity. Advertisement revenue can help offset cost. Plan a HUGE public education drive to inform residents of the new excellent system and encourage riders to help our environment by riding. ALSO- improvements of our water systems and water quality are very important. The availability of good clean water is becoming critical in some areas of the country. More people will be moving to Green Bay because of it's water sources because of the water shortages elsewhere. Thank you.
34	This windfall should be invested in hard infrastructure that will provide decades of value to ordinary people. The funds can supposedly be used for drinking water and sewer costs. The water utility needs to work on its backlog of mains which have exceeded their useful life and the city needs to work on its backlog of street reconstruction projects. The latter is outside the scope of intended uses, however the inter-related nature of the work may allow some spillover. The city also needs to address the negative impacts of flooding. Specifically, the damage caused during storms and the negative long-term impacts of flood-plain housing. The latter not only increases the intensity of storm events, but the economics of flood insurance make it all the more likely that these homes will not be as well maintained as others. For example, simple math tells us that often monthly flood insurance premiums could be equal to the incremental mortgage payment for \$10,000 of home improvements. Since these homes are poorly maintained due to the constant risk of flood, it is often rental housing of last resort. This has significant consequences. It further precludes repairs and investment as the tenants won't appreciate it and it will not increase the appraised value of the property (sufficiently). Moreover, due to the nature of a flood plain, there's likely a group of properties; A group of poorly maintained properties with miscreant tenants and dispersed ownership only further makes repairs and investment unadvisable. These sorts of properties and neighborhoods consume undue city resources. Consider a house appraised at \$60,000; the city tax works out to what, \$600? It would be hard to buy garbage service in the private market for \$50/mo (\$600/12) let alone everything else the city provides. How many 911 calls or building inspection visits can such little tax-base afford? One or two? Acquiring and demolishing such structures can be prudent. The private market is never going to destroy value for the public good - the municipality must do it. If done thoughtfully, the investment will provide a reasonable return to the city. Perhaps the city can acquire and demolish (or move) several homes along the East River and in the Seymore Park area. Some of these parcels likely are best used to merely enlarge a flood-way park; however others perhaps can host affordable new construction (built slightly higher). Even using the funds to raise homes out of the flood plain would be prudent. Using these funds on the pre-existing backlog is better than starting new projects. These backlogs drain resources responding to urgent

	and important issues. Some breathing room will provide the opportunity to allocate resources to the highest and best long-term use rather the chasing short-term emergencies
35	money should be used for road repairs and police needs. Also could be used to help keep the residents costs down because we sure pay through the nose for water and taxes.
36	Any project related to making cleaner water and improving the environment
37	the 'flooding issue' is sooo very important and needs 'immediate' attention
38	Flooding has been a major issue on the East side of town for years. However, each year it seems to get worse with more and more homes impacted each time.
39	Trying to attract tourist activity would be great if it's not involving the Packers (they don't need help). I'm always surprised that Bay Beach and the Wildlife Sanctuary isn't promoted more for families. I mention these parks to visitors from around the state and from out of state - they never heard of them! Projects for all - the entire family and community are both fun and educational. Involving community would also help keep violence down as we work with and help one another. Turning the city into one big apartment complex that not all can afford isn't beneficial infrastructure - think needs for community not just a hundred people. Flooding? Main and Mason is an example of how fast and concerned the city is to fix simple road problems. Come on. The city moves way to slow on projects. Baseball park on river - waited too long. Walmart in a needed area - (grocery store) off Broadway - waited too long or an individual had a better idea - that was helpful to community - whatever went there. Or was it another bar or brewery? Come on! Please think for all of us! Thanks
40	Using funds to better improve drinking water, to better power the city with renewable energy sources, and to work towards adapting to a world that will more frequently experience extreme weather are my top priorities for additional funding in the 21st century.
41	Sewer lift stations need Improvement, Roads need Improvement and in some cases better traffic flow patterns for increase of traffic in some areas. Poor development along major arteries leading into town. More development on Military Avenue to tie in with titletown Green Bay is loosing BIG tax revenue due to this. Expanded Metro bus service to the Far East Side. Need better quality control done on all projects funded by our tax dollars. We need to demand higher standards by all contractors / sub contractors. Example: Why are parts of sidewalks being replace already on Huron Road ? Why is there blacktop where cement was by the RR crossing. Why wasn't it replace by cement, like it was? Do we think Blacktop will last as long as cement now? Why wasn't it done right in the first place? Don't forget we also need retail downtown also, I think we are loosing track of that.

42	This is a golden opportunity to spend this money on infrastructure. Can be used to fix the areas of our city that flood when we receive heavy rains. Also can be used to replace and repair roads. Under the category of crime suppression money could be used to purchase equipment for our police department that they are not able to get through normal yearly budget requests. Equipment to help fight the increasing drug problems in Green Bay.
43	Infrastructure is most important when it comes to streets and replacing the lead waterlines. The streets in this city are atrocious. I lived in the second poorest country in South America for 2 1/2 years and Webster (between Main and Porlier), Humboldt, Dousman, Shawano, and many others are in poorer condition than what I experienced in SA. Lead water pipes need replacement! People served by these lines deserve better.
44	Regarding flooding, the City has removed over 300 ash trees that were infected with Emerald Ash Borer from Perkins Park (the majority from the wooded northern portion of the park--both west and east sides) over the last three years. Those trees played a vital role in controlling excess water in the wooded portion of the park (donated to the city for passive use only and to remain heavily wooded) and also provided shelter for the many birds and animals that live in the park. Consideration should be given to near term replacement with a variety of trees and bushes in that portion of the park. Neighbors of the park and the many folks who walk and/or cross country ski in that area of the park are anxious to see the trees replaced as soon as possible. Repairing roads is important, but maintaining parks is also important (and not just Baird's Creek).
45	I support one time capital improvements such as stormwater, drinking water, streets and sidewalks. These items will strengthen the infrastructure of our community for the long term. I do not support adding any staff, programs, or social financial support to families or businesses. These financial distributions only temporarily make people feel good (ie; voters etc) but do nothing to let people mature and become independent self sustaining contributors to our community. Thank you for reading my comments.
46	While im all for more police present and help deter crime. Where it needs to count is the laws need to be strict on anyone that breaks them. Doubling fines and time in jail also deter crime by forcing criminals to pay for there time in jail instead of making the homeowners pay for jail in taxes. The most important thing thats needed most right now if flooding control and roads are in need of replacement. Also with all the issues i have seen with the bad looking water in the rivers due to farmers we need to find ways to filter it so that we can help keep mother nature at her best. I for one would like to find ways to help keep our water and nature looking the best we can make it. Its not just our future its also for our kids

I would like a portion of the ARPA funding to be used for investment in green infrastructure to help address the long-term local flooding issues in Green Bay. By implementing green infrastructure projects along with improvements to our current stormwater infrastructure, we will building climate resilience for future flood hazards and other weather related impacts. Long-term benefits of green infrastructure include: reduced heat-island effects in the downtown and other areas of Green Bay with high amounts of impervious surfaces; improved water quality of stormwater runoff going into the Fox River, East River and Bay; beautification of low-income neighborhoods, and less wear on our "grey" stormwater system. Investment in community programs to encourage businesses and residents to manage and treat stormwater runoff on their own property should be a part of the City's strategy to build climate resiliency and mitigate future flooding.

	ROADS INFRASTRUCTURE Comments
1	Use the money to: -Fix our streets and storm-water and sanitation sewers, -Invest in equipment and engineering to mitigate driver speeding in neighborhoods
2	Change the parking ordinance to allow on street parking. This affects quality of life in many neighborhoods.
3	Clean up streets, pull weeds, Address vacant buildings, More police presence in downtown and City deck
4	spend some money on ensuring all schools in the district have crosswalks as good as those at the football stadium and the hospital downtown. In other words, clear markings and flashing lights so our kids are safer!
5	Bike lanes, more alternate transportation (a city credit for people buying electric bikes/scooters would be neat) We're actively bringing in so many people as is, that we should be focusing on developments locally. Not more tourist trap stuff. Flood mitigation is also major, finishing up more of the riverside would be nice. Add in a dock at Ashwaubomay, and use a boat service (like the foxy paddler) to make a water shuttle from Ashwaubomay, downtown GB, and Bay Beach (with the renard island Master plan, that seemingly stalled in December 2019) Last one is just a personal wish of mine. A service like that would be awesome, especially for Bay Beach employees, and UWGB students working downtown.
6	Fix our dilapidated roads and enforce your own laws which are widely ignored
7	Our streets are in need of repair. Not just these little patch jobs that we've been getting for years
8	Please provide your Information Technology and Services Department the ability to add additional fiber to the city network. This will include the ability to connect to as many traffic controllers as possible to provide high definition cameras and time signals. Please provide your Information Technology and Services Department access to grant funding to replace all city laptops and mobile devices to maintain social distancing. These devices will need replacement in 2024 through 2026.
9	Fix our roads and stop focusing on building downtown 80% of roads with in a 3 miles radius from down town are down right garbage id also like to add that I would appreciate if the garbage collectors would stop poiring toxic and sickening garbage juice all over our city streets.... And dont get me started on the fact that almost all housing is darn near UN affordable for well over 65 percent of our population. Imagine having to pay over 800 bucks a month on a studio apartment or 1400 for a run down duplex on top of other things.... The prices are sky rocketing and being able to afford to live is getting harder and harder.... But yet our homeless are taking over parks and creating unsafe environment for our children to be around..... Green bay has become a disgusting place to live and its due to the city not giving a darn about the people living there... But keep spending that money on the down town business development or the courthouse refurbishment just for the copper to oxidize with in months... Stop wasting our money and fix these roads since you expect us to pay a wheel tax with out fixing the roads.... Ill be sure to mail you the bills when these roads break or damage my car as well
10	New streets pavements. Roads fixed.

11	Climate resilience??? What kind of nonsensical made up garbage is that? Quit making stuff up. Quit wasting resources on foolish nonsensical programs for bums who don't want to work. How about wisely use the funds to fix and maintain existing infrastructure - city streets, water & sewer systems? Maybe then you don't have to keep raising taxes on us overburdened citizens? Fix the beat up bumpy roads that are NOT getting fixed by the \$20 wheel tax that you are already stealing from us.
12	It is a fact that speeding is the number one complaint with our police department. For some reason they never find a way to allocate more funds to curb this problem. I would suggest using a portion of these funds to assist the police department in mitigating the speeding issue in this city. I would also recommend using these funds to install traffic circles on streets who have these issues.
13	I think we need better road work decisions. We also need a bit more PD funding both for officer recruiting as well as better equipment and training for mental health
14	Please invest in pedestrian safety and walkable neighborhoods through more pedestrian-controlled flashing lights and highly visible sidewalks, such as those near the hospitals.
15	If you can use the money to improve roads and schools. Both are horrid in Green Bay.
16	Roads are horrible (literally falling apart), streets flood due to building in flood plains and not properly creating flood control (on businesses) and also due to inadequate infrastructure. We need you to invest in Green Bay! Also, look into Green Roofs and polinator plantings in medians, bus waiting areas.. less pavement more permeable pavement!
17	Fix the bridges that keep getting stuck open
18	Fix the roads, hire more police officers.
19	Road repair. Drain catch installations to further enhance the quality of water and drainage systems. Cost of living evaluations and moderating immigration for housing and homeless recovery programming for productivity. Also in lieu of comparison to world water shortages and reputable safe havens kept minimal to maintain water rights
20	Use funds to demolish and relocate industrial sites in the north west harbor area to bring that back to wetlands. Move more coal piles and chemical sites from the westside. Remove the Ashland street bridge and turn the old train site into a park. Continue to redevelop downtown and make Green Bay more pedestrian and bike friendly. Re-calibrate stoplights to give priority access to Pedestrians especially in Stadium, Titledtown & Broadway districts
21	Taking care of the environment, keep cleaning the bay/rivers. Keeping the air quality good. It smells strongly by the bay and Sanimax doesn't help with the smell. Also more officers to keep this city safe and drunks off the roads. Thank you
22	Fix our flooding and fix our streets. Also we need more affordable housing if we are going to attract and keep employees to work in local industries. We have added a street - wheel tax and our roads are still terrible.
23	I like the idea of using some of the funds to help against some of the flooding we have had over the last couple years. The neighborhoods along the East River could use some help with the flooding they have seen. Also the West Mason Oneida area gets flooded pretty regularly.

24	Green Bay's streets need to be repaired and - in some cases - replaced. While pot-holes and other pavement problems may not appear to be related to "climate resilience," why do you think a lot of drivers have switched from smaller cars to SUV's and trucks? Terrible streets like those throughout Green Bay have contributed greatly to harming our climate. Our city's many poorly maintained streets with potholes and other surface issues mean drivers must repair and replace our cars more often than in the past.....using more precious resources than otherwise necessary. Larger vehicles also consume more gas and emit more fumes. In addition, the condition of our streets is dangerous for those who ride bicycles. The need for more police to prevent and suppress crime is self-evident. Just compare crime stats in Green Bay now with stats from the city when it was run by the previous mayor.
25	I believe our roads, bridges and sewer & water infrastructure in the city of Green Bay should be the first concern because everyone uses them.
26	1. Construction of a multi-use, permanent farmers market structure that can be used 365 days a year. 2. Light rail along several major arterials 3. Mitigation of flooding issues along East River 4. Creation of pedestrian mall along Broadway
27	Shawano Ave is still BAD! Baird Creek needs to be upgraded to an urban water shed with retention ponds
28	We need new roads
29	Fix our neighborhood roads. Green Bay Wi must have the worst roadways in N.E. Wis. Maybe the entire state
30	repair streets and sidewalks
31	I fail to see how any of these categories are DIRECTLY related to the Covid-19 pandemic. Should be just a general wish list query of what Green Bay residents feel is important instead. I note NO to adding wish lists to justify the rise in national trillions in debt. Most people feel betrayed and ripped off by the wheel tax "sold" to the voters as how GB is going to now be able to fix its crumbling streets JUST to find out it will not do that at all but only supposedly prevent tax paying home owners from paying a levy for repairs in their neighborhood.

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36	1) Affordable, quality housing 2) Expanded services for people suffering from mental health issues (ie: case management) 3) Expanded case management for other disadvantaged populations 4) Adult literacy services (ELL, GED, etc.) 5) Street repair
37	Green spaces. Trees on all streets. Air quality and shade.
38	The roads are terrible and need to be redone. There are so many potholes and the blacktop and concrete are eroding. That should be a number 1 concern to the City.
39	I routinely have people on 9th street driving in excess of 55 mph. What can be done by the average citizen to address this? Instead of making Green Bay more woke, 75% of the questions asked above are a joke, maybe we could concentrate on the people who live here?
40	Make the intersection on Hillside and Bader a 4 way stop! Very unsafe especially with the School nearby
41	Education, schools, feeding kids, Roads, bridges,
42	There is a definite, pervasive and lingering need to fix pot holes! At a minimum, the section on Main Street at the front of Planet Fitness. It's been like that for years already. Come on guys, get that fixed! Second, the affordable housing issue in the Green Bay area is atrocious! Though this does not affect me directly, I hear about it all the time from those on a fixed income. The elderly cannot afford \$1200 to \$2500 for 800or 900sq ft apartments. Even \$900 is a lot for some of them. Look into creating a tiny home communities on unused lots across the city. The younger population has an interest that, and it would begin to remove the congestion on other dwellings. Madison did it, why can't Green Bay? Sure, perhaps due to the Packers, GB has a market for higher rent, but that doesn't mean all of our population can afford it. STOP coddling the Packers and start paying attention to the residents.

	This problem has become so deep rooted in our community that I have personally quit supporting the Packers in any way. I can't even watch football anymore due to this. It's nauseating to watch local government fawn over them while ignoring the needs of the community.
43	Roads that will last longer than 3 years. You reported Mason and in less than a year you were cutting in patches.
44	Can you fix streets/roads with this? Example Bond Street.
45	Road and bridge repairs are needed
46	Restore sidewalks, more bike lanes, speed humps on residential streets with excessive speed issues, road repair, bridge repair, keep for when the Packers demand more \$
47	Either re- do Challenger Road by Uncle Mikes or just put a round about at Mason and Challenger.
48	Fix the street flooding during rains and thaw. Possible retention ponds in these areas as most of those homes should be torn down Build affordable row housing in areas where homes should be torn down or in the vacant acreage off velp. Add police housing stations and man those areas Get a good retailer similar to walmart on northern broadway district so people can walk to their needed areas instead of finding bus. Do a neighborhood clean up. So many homes look like skid row. Offer exterior clean roof siding doors replacement etc. Clean up skum lord landlords. I am a realtor even though I don't LIVE in Green Bay I do SELL it.
49	Would like to see sidewalks & street repairs as a priority. It's a shame that the City makes the homeowner pay for sidewalk repairs, especially when living by the stadium & the city benefits from the revenue the games bring into the city. Money should also go toward Public Safety. Police, EMS & Fire.
50	Fix the local roads ...they are terrible!
51	I have lived in Green Bay for 6 years and I'm told our street was never finished when the subdivision was built. That and traffic diversion when the County FF and Highway 54 intersection was redone has damaged the street. It's like driving down a ski hill with mogels from County FF up to Rolling Green Drive. Repaving it wouldn't be a total was as it would save money in the long run.
52	Parking ramp for Bellin Hospital
53	The streets flood all the time
54	Infrastructure is paramount. The roads here are pitiful. We need to tune up our water system. Not to mention we ought to get more fiber optics installed throughout the city. Data continues to increase in size and workflow as more and more of our work, industry, and very lives are becoming more dependent on that continual flow. Plus we need to be ever-present of the fact that much of Green Bay is built on a flood plain, and that future proofing is necessary.

55	Please if there's any availability for improving walkability in underfunded/redlined areas in town, do that. So many areas would benefit from sidewalks or a walking lane. (Especially the one I currently reside in.)
56	Fix the streets that need it without billing the taxpayer. Replace sidewalks that city owned trees uprooted without billing the taxpayers. Long Range I'd suggested learning how to budget money like the rest of us have to. Don't always come to the "taxpayer" because you can for the money.
57	Give it to me and I will hire a crew to fix the roads.
58	I live near the east river trail, in portions very busy streets run through it - Allouez Ave, Mason St and Main Street. I frequently see people with children on bikes, etc, stuck staring in wait to cross these busy roads. On the trail there is a beautiful bridge in Allouez, are we able to make a pedestrian overhang bridge for those using the trail in busy locations? I know semis frequent these roads so the height would have to be a consideration. The obligated stop for pedestrian signs are very infrequently followed by traffic, with my opinion of not being aware of the law to stop. East High, Washington Middle School would be more likely to walk if it the walk had more ability and safety. This is in relation to Covid because of our learning to be outside more and to utilize the gorgeous parks and trails Green Bay has to offer. Also roundabouts near the East Side Industrial Park! Thank you!
59	I would love to see sound barriers put up on East Mason St between the East Town Mall and I-43 to help noise during the night and day. This would greatly help everyone in the area and would not be costly
60	Your survey doesn't address your vision. Where is the question about infrastructure. You have flooding in neighborhoods.
61	Green Bay needs to focus on issues that truly impact the everyday life of its citizens, like public safety, public works, and arts and culture. More specifically, flood mitigation and better roads and pedestrian walkways are sorely needed. Also, the city needs more cultural centers, public art, ethnic festivals, and live entertainment venues. Improvements in these areas will improve the quality of life for current residents and potentially attract new and more diverse residents.
62	Maybe use the money to fix the road so that when the pandemic is over I actually want to leave the house because right now I really don't because I'll probably lose my car to a pothole. I just moved back to the city after being gone for 10 years, I grew up here. I can't tell you how sad it has been to come back and realize that the place is a complete dump. I already want to move back to Milwaukee
63	Please fix your streets and make drinking water safe
64	Use infrastructure funds for actual physical projects. One example is bridge upgrades or replacements to reduce the amount of time the bridges are stuck open or closed. Another example is to address areas of frequent road flooding such as near the intersection of Main and Mason.
65	Vet housing, bridge replacement ??? which one and why, City streets repair, Funding for police and fire, Just because we have received this money, don't let it burn a hole in the pocket. Think of the taxpayers. We need many things in this city that will improve the city and all of the residents. Share with all for the good of all. The funds are a one-time gift from the taxpayers of the US. Do the right thing for all of G B.

66	Bike trails, solar powered lighting, composting, planting trees, nature corridors. All of these things would reduce emissions and help with climate change.
67	Use the money to repair the city sidewalks instead of placing the burden on tax payers who already pay in to the city. It's completely irresponsible to do this to property owners. The cost could be split 50/50 and this would be fair. Thank you for your consideration.
68	City/county wide project to make traffic light timed to improve the traffic flow throughout the greater Green Bay Area. This would be make a significant impact on improving the air quality. More police to enforce traffic laws especially on the speed on the Mason Street bridge. This is becoming a very unsafe area to travel at the posted speeds.
69	lighting on the fox river trail solar if possible
70	Fixing Roads
71	Fix the roads and bridges! Fix other infrastructure as required. Shawano Ave and the surrounding streets are filled with potholes, cracks, and patches that make biking it scary. Given the recent difficulty regarding the (Walnut St?) bridge, let's take a look at fixing the rest Before something bad happens.
72	Fix failing and aged bridges connecting east and west green bay, including the mason st bridge, so it does not fail again
73	Fix the terrible roads and streets in all of Green Bay. And to save them from worsening patch the huge cracks and joints before the winter comes.
74	Repair infrastructure of streets prone to flooding along East River and at Military and Shawano Ave. In the process complete pedestrian walkway and floodberm from downtown to Allouze Develop no interest revolving loan fund for home improvement to homes older than 60 years of age to modernize kitchens and baths, and weatherization/energy efficient heating and cooling to stimulate homeowner retention in older neighborhoods. Improve drainage and flooding in Seymour Park area. Provide ally drive access to properties along Shawano Ave from Military to Oneida to improve drainage and reduce driveway access/conflict on major arterial street. This will improve home owner retention in this area. Improve Highway 41 and West Mason Street Economic Development Promotional signage and purchase and develop long overdue undeveloped properties in Packerland Industrial Park Acquire underutilized properties along West side of Fox River, promote new development while retaining green way public access, drainage and flood control. Develop incentives to promote new commercial development along Military Ave, Ashland Avenue and Velp Avenue. (The I-43 interchange with Velp Ave is substantially underdeveloped). Develop incentives to continue to attract new business, redevelopment and retention of businesses on Broadway! These businesses and the redevelopment progress has been stymied by the pandemic! The BMO Bank Building needs to be put to good use.

75	This windfall should be invested in hard infrastructure that will provide decades of value to ordinary people. The funds can supposedly be used for drinking water and sewer costs. The water utility needs to work on its backlog of mains which have exceeded their useful life and the city needs to work on its backlog of street reconstruction projects. The latter is outside the scope of intended uses, however the inter-related nature of the work may allow some spillover. The city also needs to address the negative impacts of flooding. Specifically, the damage caused during storms and the negative long-term impacts of flood-plain housing. The latter not only increases the intensity of storm events, but the economics of flood insurance make it all the more likely that these homes will not be as well maintained as others. For example, simple math tells us that often monthly flood insurance premiums could be equal to the incremental mortgage payment for \$10,000 of home improvements. Since these homes are poorly maintained due to the constant risk of flood, it is often rental housing of last resort. This has significant consequences. It further precludes repairs and investment as the tenants won't appreciate it and it will not increase the appraised value of the property (sufficiently). Moreover, due to the nature of a flood plain, there's likely a group of properties; A group of poorly maintained properties with miscreant tenants and dispersed ownership only further makes repairs and investment unadvisable. These sorts of properties and neighborhoods consume undue city resources. Consider a house appraised at \$60,000; the city tax works out to what, \$600? It would be hard to buy garbage service in the private market for \$50/mo (\$600/12) let alone everything else the city provides. How many 911 calls or building inspection visits can such little tax-base afford? One or two? Acquiring and demolishing such structures can be prudent. The private market is never going to destroy value for the public good - the municipality must do it. If done thoughtfully, the investment will provide a reasonable return to the city. Perhaps the city can acquire and demolish (or move) several homes along the East River and in the Seymore Park area. Some of these parcels likely are best used to merely enlarge a flood-way park; however others perhaps can host affordable new construction (built slightly higher). Even using the funds to raise homes out of the flood plain would be prudent. Using these funds on the pre-existing backlog is better than starting new projects. These backlogs drain resources responding to urgent and important issues. Some breathing room will provide the opportunity to allocate resources to the highest and best long-term use rather the chasing short-term emergencies
76	money should be used for road repairs and police needs. Also could be used to help keep the residents costs down because we sure pay through the nose for water and taxes.
77	Fix the roads. With the online/amazon purchases only getting more frequent, we need to address the Recycling schedule. Opposite of the normal recycling day have a cardboard only pick-up day. Or have recycling every week and normal trash pick-up every other week.
78	Stress in GB are in rough conditions, no markings on the parking or on the streets.

79	Pedestrian crosswalks in the Stadium district over Oneida and Ridge roads would great improve traffic flow and enhance the experience and SAFETY at all events in the stadium district. Sooner or later, there is going to be a bad pedestrian accident with the way things are running now.
80	FIX THE ROADS, CITY STREETS #1
81	the 'flooding issue' is sooo very important and needs 'immediate' attention
82	Turn old lots into community gardens. Commission artist to pain the big ugly traffic signal boxes. Builder a dog park at colburn park. Add to the policing budget to allow street parking overnight during summer months. Pay someone to find a new street light supplier. The new led likes are harsh, get something with a calmer light temp. developer corner of ridge and Lombardi into a packer park. Entrance to the city and it's ugly gravel. Redevelop the lot downtown by the ramp. It's pointless to have both. Create a better incentive for people to work. Buy out the marathon downtown. Create better community programs for the minorities. Offer more free music downtown. Create a weekly winter market. Unify us!!! But really the dog park in colburn.
83	I'm more concerned about roads around the entire city that need repair!! Along with some intersections that need to be dealt with..an example would be Packerland and W mason . Its very dangerous.
84	This is a city wide project, and that's doing a much better job at weed control on our major streets and thoroughfare's. I'm appalled at the condition of some of them. My local park (John Muir) is well maintained, as are some of the local schools on my side of town. Our streets on the other hand not so much.
85	Create safer walking paths across busy streets or restore the wetlands by the bay
86	I've been living in Green Bay for 2-1/2 years now. Previously I lived in Appleton for 33 years. I have some definite concerns regarding Green Bay: - Street Conditions - Terrible! Many are badly in need of repairs. - Crime - Green Bay has many bold thieves stealing packages, mail and car break ins. - Drivers - Green Bay has aggressive, FAST, drivers. On 9th St. the speed limit is 25mph. Living on 9th St. I can tell you very few are anywhere near 25mph. Better patrol of traffic and ticketing speeders is needed. We hardly see 9th St. being patrolled for speeders and there are kids, pets, a park, schools all along 9th St. Please consider making Green Bay safer by better traffic patrol and ticketing of speeders.
87	If the grant applies, use it to spread up Ash tree removal by hiring a company to make this happen quicker. Road improvements including bicycle lanes. We have a wheel tax and see little being done. Our street has seen 5 major projects since 2010 at the two schools and parks with heavy equipment. This should be paid for by those that damage with heavy equipment.

88	Flooding has been a major issue on the East side of town for years. However, each year it seems to get worse with more and more homes impacted each time.
89	Trying to attract tourist activity would be great if it's not involving the Packers (they don't need help). I'm always surprised that Bay Beach and the Wildlife Sanctuary isn't promoted more for families. I mention these parks to visitors from around the state and from out of state - they never heard of them! Projects for all - the entire family and community are both fun and educational. Involving community would also help keep violence down as we work with and help one another. Turning the city into one big apartment complex that not all can afford isn't beneficial infrastructure - think needs for community not just a hundred people. Flooding? Main and Mason is an example of how fast and concerned the city is to fix simple road problems. Come on. The city moves way to slow on projects. Baseball park on river - waited too long. Walmart in a needed area - (grocery store) off Broadway - waited too long or an individual had a better idea - that was helpful to community - whatever went there. Or was it another bar or brewery? Come on! Please think for all of us! Thanks
90	Use some to pay for the sidewalk replacement being done in our area so the citizens arnt hit with another bill when money is already tight for most. Also cut down the trees that are the cause of the damage to the sidewalk, curb, and driveway aprons of the residents. Our driveway apron was just replaced by the city due to tree root damage and after seeing the roots that had to be removed in the process we're concerned with the stabilty of the tree. It'll be even mor concerning when they do replace the side walk next year and have to further remove roots from a third side of the tree. A call to the forestry and parks devision was only responded with "we'll have some one look at it eventually"
91	Mental Health improvements, Improved street surfaces
92	Fix the roads and increase mental health services, (extra psychiatrists, counselors, case managers, AODA counselors) to those who can't afford it at Brown County Health and Human Services.
93	Fix our streets!!!!
94	Opportunity to catchup on intra structure that local politicians have been ignoring for years in order to get re-elected. Our streets and roads are overall in bad shape Their existing plan won't do it.

95	Sewer lift stations need Improvement, Roads need Improvement and in some cases better traffic flow patterns for increase of traffic in some areas. Poor development along major arteries leading into town. More development on Military Avenue to tie in with titletown Green Bay is loosing BIG tax revenue due to this. Expanded Metro bus service to the Far East Side. Need better quality control done on all projects funded by our tax dollars. We need to demand higher standards by all contractors / sub contractors. Example: Why are parts of sidewalks being replace already on Huron Road ? Why is there blacktop where cement was by the RR crossing. Why wasn't it replace by cement, like it was? Do we think Blacktop will last as long as cement now? Why wasn't it done right in the first place? Don't forget we also need retail downtown also, I think we are loosing track of that.
96	This is a golden opportunity to spend this money on infrastructure. Can be used to fix the areas of our city that flood when we receive heavy rains. Also can be used to replace and repair roads. Under the category of crime suppression money could be used to purchase equipment for our police department that they are not able to get through normal yearly budget requests. Equipment to help fight the increasing drug problems in Green Bay.
97	Fix the roads in the city! They are horrible.
98	Maybe fixed the roads on low income neighborhoods, also maybe do a homeless programs.
99	Fix the water and storm sewers on Henry between Decknef and Newberry. There is a water main break there about 4-6 times a year. Also the roads need to be kept up.
100	More dedicated bike infrastructure, safe and separate bike lanes
101	Infrastructure is most important when it comes to streets and replacing the lead waterlines. The streets in this city are atrocious. I lived in the second poorest country in South America for 2 1/2 years and Webster (between Main and Porlier), Humboldt, Dousman, Shawano, and many others are in poorer condition than what I experienced in SA. Lead water pipes need replacement! People served by these lines deserve better.
102	Regarding flooding, the City has removed over 300 ash trees that were infected with Emerald Ash Borer from Perkins Park (the majority from the wooded northern portion of the park--both west and east sides) over the last three years. Those trees played a vital role in controlling excess water in the wooded portion of the park (donated to the city for passive use only and to remain heavily wooded) and also provided shelter for the many birds and animals that live in the park. Consideration should be given to near term replacement with a variety of trees and bushes in that portion of the park. Neighbors of the park and the many folks who walk and/or cross country ski in that area of the park are anxious to see the trees replaced as soon as possible. Repairing roads is important, but maintaining parks is also important (and not just Baird's Creek).
103	The road in front of my house is gravel. The head of the street Department said the infrastructure has to be rebuilt before they can Asphalt the street. He said there isn't any money in the budget. This looks like the perfect opportunity to complete that project. This is probably the only street in Green Bay that's gravel !

104	I support one time capital improvements such as stormwater, drinking water, streets and sidewalks. These items will strengthen the infrastructure of our community for the long term. I do not support adding any staff, programs, or social financial support to families or businesses. These financial distributions only temporarily make people feel good (ie; voters etc) but do nothing to let people mature and become independent self sustaining contributors to our community. Thank you for reading my comments.
105	Fix the streets, fix water main and sewers that are causing residents and businesses to be flooded. Remove trees that are affecting sidewalks to be uneven. The trees roots are causing sidewalks to be ruined and also it is very hard to mow the grass. Prior when walking appear to trip on uneven sidewalks. Trim the trees that are in the wires above the sidewalks or remove them. Possibly have the city do snow removal for all sidewalk areas.
106	Please cut down dead trees that can be a big problem. Also please redo the blacktop at Bay Beach Wildlife Sanctuary, especially around the Raptor Trail. It is crumbling and dangerous to walk on.
107	While im all for more police present and help deter crime. Where it needs to count is the laws need to be strict on anyone that breaks them. Doubling fines and time in jail also deter crime by forcing criminals to pay for there time in jail instead of making the homeowners pay for jail in taxes. The most important thing thats needed most right now if flooding control and roads are in need of replacement. Also with all the issues i have seen with the bad looking water in the rivers due to farmers we need to find ways to filter it so that we can help keep mother nature at her best. I for one would like to find ways to help keep our water and nature looking the best we can make it. Its not just our future its also for our kids
108	These topics are quite broad. Violence prevention & crime suppression: we definately need to support our police department in whatever ways that we can. Infrastructures and climate resilience: these seem like 2 different issues to me. Our roadways are in terrible condition which causes a lot of wear & tear on vehicles amoungst other issues. I am not sure quite what climate resilience & fight flooding would entail.
109	Liberal talking points like climate resilience does not help. Maintaining bridges and roads is important. What is crime suppression? Eliminate crime is the goal. Don't justify some crime because it is politically beneficial. Hoping the next mayor decides how to spend this money. Your administration is out of touch with the values of residents of Green Bay
110	Fix the Bridges so they don't get Stuck again !!
111	Crime, global warming/flooding and affordable housing are all major impact items for our City. Tourism is important but I feel these other items need to come first. It's extremely important that we do not ignore global warming. My family has been reading and focusing on this topic a lot and expectations and direness of the situation is not mainstream nor communicated in its severity. Things are going to get worse quickly with global warming. Where I live on Howard St we have a very clear flood zone line where it's worsening evidently. There are multiple homes under water in heavy rains, flooded streets and I've personally had to help people push dead cars through flooded streets. We need to act on this now to save these flood prone communities as it's very clear the problem is quickly worsening.

112	Fix our roads and bridges. I can't think of a neighborhood that doesn't have road issues. Green Bay's infrastructure has been in serious decline the past 2 years. I can't imagine the future costs if we don't do something now.
113	The concept of neighborhood associations has proven a valuable asset for two way information between the citizen and their representatives. I would like to see continued support from our mayor and representatives for the neighborhood associations. Our streets are improving but are on the whole in very bad repair. Crime is increasing daily. We currently have two unsolved high profile cases. One a murder. We must allocate more resources to our basic safety.
114	I beleive the streets within the City of Green Bay are in very poor condition. That is our # 2 concern. Our # 1 concern is stated below. Of most importance is the lack of patrol policemen/women in our East side area. That is our number one concern.
115	Road repairs (hire more crew if necessary) Make municipal buildings carbon neutral. More bike trails that connect for commuting options
116	Air quality management and oversight; senior and youth activities and specific buildings where each will participate in activity; maintain city streets and use of ice control and snow removal during and after storms on continued basis; affordable housing on East side of city and University Avenue; policing in our area and drug control and safety.
117	Fix our bridges, roads, water mains and other crumbling infrastructure. Spend money to reduce blight stricken areas which show poor aging status of this city.
118	Funding our police and finally fixing the absolutely awful streets in this town would be the best way to spend OUR tax paid dollars, as this would benefit ALL who pay. Arts and culture, which are important to a certain group of individuals, should be funded by such. I do not expect my fellow citizens to fund my interests. Thanks for asking, I hope it isn't just for show 😞
119	Not climate related but fixing the flooding in east Green Bay is important. Any major rainfalls cause large flooding on Main Street area

Column1	OTHER IDEAS Comments
1	Clean up streets, pull weeds, Address vacant buildings, More police presence in downtown and City deck
2	Affordable Housing and Economic Development" are two different initiatives. Focus on Business Development/retention. Children's Museum, KoKo's, the Bull Frogs, come to mind. We're splitting resources between 3 different downtown areas. Main, Broadway and Washington. "Climate resilience and fight flooding" are two different subjects. The present storm water issues appear to be caused by substandard infrastructure going back to original design issues. Identify, plan and communicate solutions.
3	spend some money on ensuring all schools in the district have crosswalks as good as those at the football stadium and the hospital downtown. In other words, clear markings and flashing lights so our kids are safer!
4	Medical Initiatives
5	Anything aimed at providing bilingual services to those in the area, especially in the healthcare or education field
6	Bike lanes, more alternate transportation (a city credit for people buying electric bikes/scooters would be neat) We're actively bringing in so many people as is, that we should be focusing on developments locally. Not more tourist trap stuff. Flood mitigation is also major, finishing up more of the riverside would be nice. Add in a dock at Ashwaubomay, and use a boat service (like the foxy paddler) to make a water shuttle from Ashwaubomay, downtown GB, and Bay Beach (with the renard island Master plan, that seemingly stalled in December 2019) Last one is just a personal wish of mine. A service like that would be awesome, especially for Bay Beach employees, and UWGB students working downtown.
7	The playground equipment at city parks is embarrassing compared to the other close parks. When you compare GB playgrounds to Howard, DePere, or even Appleton parks the safety and durability isn't comparable. GB parks use the same type of equipment from 30 years ago in most parks. It's a safety concern.
8	We need to think about the fact that we have enough condos and apartments but now we need what the people need to live there...grocery stores, fast food restaurants, and convenience stores. Thank you for providing the survey but please don't contact me.
9	I don't know how you can pick to prioritize the importance between these projects. Art seems like a lower need at the point, but adds to the overall beauty of our city. Also, if the funds are used to prevent violence, I certainly do not want to see them spent on hiring more street cops or a tank. Funds for this area should be used on preventative measures or community resources like hiring actual mental health experts, instead of officers with a certificate in some related field. More social workers in the police department could be helpful as well.
10	Non-profit organizations who served families directly are of high priority.
11	Continued support & monies into our areas for the homeless & low income families. Buildings & safe areas that allow for more engaging free program & entertainment

12	Why do we still not have a grocery store downtown?
13	Property tax relief would be great
14	The funds must be used to support those who are most vulnerable to economic downturns. Affordable housing, childcare, and access to nutritious food are a top priority, as well as support for small businesses who have been impacted by the pandemic.
15	How about supporting our small businesses that suffered greatly for no good reason the last 18 months instead of liberal "infrastructure" ideals??
16	I purchased this Victorian home in 2020. I have invested a considerable amount of money in this property hoping to attract prospective buyers to purchase and do the same. I am hoping this section in the heart of downtown turns around. Please tear down the unsightly homes, please restore our historic buildings such as churches and other buildings. Please bring back the charm and beauty to our City. Please support our police department to fight the crime. The drug problem is huge in this area. Please have a solution for the homeless but give them area not directly into our downtown, remove them from St John's. This is unbecoming to guests and too small of an area for the amount of homeless. We need to have a building for them just outside of the heart of the city but within distance for them to obtain needs.
17	It is a fact that speeding is the number one complaint with our police department. For some reason they never find a way to allocate more funds to curb this problem. I would suggest using a portion of these funds to assist the police department in mitigating the speeding issue in this city. I would also recommend using these funds to install traffic circles on streets who have these issues.
18	You may want to consider sending back rent payments to all the landlords who suffered due to the eviction moratorium.
19	Please invest in pedestrian safety and walkable neighborhoods through more pedestrian-controlled flashing lights and highly visible sidewalks, such as those near the hospitals.
20	If you can use the money to improve roads and schools. Both are horrid in Green Bay.
22	Roads are horrible (literally falling apart), streets flood due to building in flood plains and not properly creating flood control (on businesses) and also due to inadequate infrastructure. We need you to invest in Green Bay! Also, look into Green Roofs and polinator plantings in medians, bus waiting areas.. less pavement more permeable pavement!
23	Support recreational activity with the city limits by funding UWGB's investment in Shorewood Golf Course to return it to playable conditions. The city of Green Bay should have its own golf course so why not take back the property that once was in the city and let our community make use of it once again!
24	Fix the bridges that keep getting stuck open
25	Please return funds back to the tax payers in the form of decreased city and property taxes.
26	The 4 questions have nothing to do with the intent of the ARPA money. It is supposed to be for helping business recover what was lost due to the Pandemic and the shutting down of the economy. All 4 if the items listed are important but this money is not intended for those purposes.

27	Road repair. Drain catch installations to further enhance the quality of water and drainage systems. Cost of living evaluations and moderating immigration for housing and homeless recovery programming for productivity. Also in lieu of comparison to world water shortages and reputable safe havens kept minimal to maintain water rights
28	I believe that the funding should go towards providing stimulus checks to Green Bay's citizens. The climate is also very important to me as the flooding in recent years continues to destroy property.
29	2 ideas that seem to be a good use of the funds. #1. It's about time the city addresses the 911 monument. It's a shame the monument was allowed to deteriorate the way it did. I was part of the original ground breaking when I was a member of the County board. The monument should once again have the original beam parcel and all the names of those who perished as the first monument had. This new display doesn't have to be huge, but should contain these 2 important features and be placed on the original site. #2. The trees the city planted all over the city back in the day it wanted to be "Tree City USA", are now out of control. They have low growing branches that require trimming, high branches rubbing wires and blocking light from street lamps, along with ugly growth coming from the bases of many of these trees. As you drive around you'll see sidewalks being lifted causing dangers to walkers. I've read that trees should never be planted less than 10 feet from sidewalks and drives. Last ,but not least, many, many of these trees are dead or in different stages of dying. Working on these two projects would not only help to beautify our neighborhoods, but put people to work completing these 2 much needed projects. Thank you for your time to listen and I certainly hope the city will take an interest in these recommendations. If you would like to contact me my email is @gmail.com and my cell is 920- . Sincerely,
30	Green Bay already does a great job at supporting arts and attracting tourists just don't lose the progress we have made. I think investing in affordable housing and development will help crime prevention if we help those in need and not just families but everyone most programs are orientated to and are only offered to those with families.I also strongly believe in investing in our water. Quality water is so underrated and a necessity for life just like the systems that keep this city and its residents safe and afloat.
31	Stimulus checks for low income families and handicap. Also for small businesses.
32	Use funds to demolish and relocate industrial sites in the north west harbor area to bring that back to wetlands. Move more coal piles and chemical sites from the westside. Remove the Ashland street bridge and turn the old train site into a park. Continue to redevelop downtown and make Green Bay more pedestrian and bike friendly. Re-calibrate stoplights to give priority access to Pedestrians especially in Stadium, Titledtown & Broadway districts

33	Taking care of the environment, keep cleaning the bay/rivers. Keeping the air quality good. It smells strongly by the bay and SanimaT doesn't help with the smell. Also more officers to keep this city safe and drunks off the roads. Thank you
34	If the funds are to help due to the covid-19 pandemic, then why are none of the funds going towards anything actually affected by the pandemic? Crime is and will always be an issue, but there are already funds allocated to crime. Flooding? Isn't this what taxes go to, and home owners, rental insurance? Why not put the money where it actually belongs? Since covid everything has increased astronomically, rent, groceries, clothes, gas (I swear not a dig at what the gas priced were, I understand there are many factors to the increase, sincerely apologize that this has to be stated), not to mention the toll everything took on families that don't fit the typical build that was set up with covid. I am a single mom, I am the only one who works in my house, and I have 2 children, both with special needs. I had no help, I had to work, my kids suffered, I suffered, and it's going to take me years to recover from the damage of covid.
35	Anything that is keeping inflation down, goods and services flowing and small businesses running sounds like a good project this year
36	None of these topics have anything to do with Covid so the fund are just a waste of borrowed money running up the national debt.
38	Replacement of trees
39	1. Construction of a multi-use, permanent farmers market structure that can be used 365 days a year. 2. Light rail along several major arterials 3. Mitigation of flooding issues along East River 4. Creation of pedestrian mall along Broadway
40	Not sure if this qualifies but some funds should be used for the (much delayed) new police/fire headquarters.
41	Let's take care of those that are barely hanging on due to the low level of wages that they receive when working in restaurants, for example and other types of companies by having affordable housing options. This would make it possible for those to have more disposable money to afford food for their children, for example. The sad fact is that these people at the bottom receive low wages while the CEO's are still receiving their exorbitant salaries. Now is our chance to give these people a fair shot. It should be thought to be unAmerican when there are such economic inequalities. This could have a domino affect which could raise up the status of the children that are part of this economic situation and decrease the violence due to the economic inequalities. There should also be the feeling among the general population, that We are only as strong as our weakest link; instead of the feeling that some people that don't deserve it will get ahead of the citizens that do have the opportunities to make their lives better.
42	We have an ever increasing homelessness population in our city. The Covid-19 epidemic made matters worse which has yet to be realized in totality. Increasing drug use and crime also is on the increase, yet very little resources are provide to this population as a way out. Investments in rehabilitation services and pathways toward individual prosperity is needed. Forming connections with state and federal initiatives to address this city and national problem can be made to increase the funding to reach those most at-risk with the best outcomes.

43	Thank you for the opportunity to complete this survey. Brown County United Way looks forward to our continued partnership with the City of Green Bay, including and beyond the opportunities made possible for our community by ARPA dollars! In particular, we strongly support and see great promise in neighborhood-based collaborations!
44	I think that efforts have to be made to support the improvement and repairs of existing homes in the area
45	I feel strongly that supporting landlords who did not receive payments from low income households and still had to pay all their landlord bills should be supported, as well as rental support for low income still coming out of the pandemic I feel also that bussinesses need support to remain open and vibrant especially those that hire the lower income, less skilled in our community.
46	The money should be used to help those who were hit the hardest by the pandemic ie local small businesses, minorities, the elderly. The money should also go toward climate resilience with clean energy, anti pollution, and creating habitats for native plants and animals
47	Other infrastructure investments needs to be to address the child care crisis and lack of child care in Green Bay.
49	I'm sure the Mayor and Common Council have more insight to the needs of the city than I. My suggestion for the city is similar to how a responsible family would handle a 'windfall': Look at the list of projects you've already agreed upon but had to delay due to money. If any of these are eligible, then let's get them done sooner to help employment, purchasing supplies to help the economy, and perhaps have a surplus for future projects. Asking opinions without considering the level of thought or education on a topic typically leads to selfishness or politics. I ask that you take the reigns and prevent using this poll as 'public support' for choice X. Thanks, Greg Bertrand
51	Is there any help available for small business owners in the community ? Since employee recruitment and engagement is a strategy, is any help available for education in the trades at NWTC ?
52	1) Affordable, quality housing 2) Expanded services for people suffering from mental health issues (ie: case management) 3) Expanded case management for other disadvantaged populations 4) Adult literacy services (ELL, GED, etc.) 5) Street repair
53	Green spaces. Trees on all streets. Air quality and shade.

54	I work as a Mental Health Technician at the Diversion program, a short-term mental health crisis facility that works closely with Brown County. We have been experiencing extreme staffing shortages and burnout due to the pandemic and substandard pay. I have personally also seen a lot of homeless people getting dumped at Diversion with what I suspect are questionable at best, or outright invalid mental health justifications. We need to do more to support the crisis and mental health workers in our area, and one way we can do that is to assist homeless people with their housing issues. I'm sure it costs way more money to house a homeless person at Diversion than it would to provide them with housing assistance. It's amazing how many homeless people "forget" to take their psych meds just as the weather gets colder for the fall and winter, and, abracadabra, they are "cured" come spring and summer. We are overworked and it seems the case managers at Brown County think Diversion is their first and only option for people without housing. Please consider using some of the funds to assist homeless with proper housing or at the very least give a much-needed pay boost to crisis mental health workers dealing with the combined issues of homelessness, the eviction moratorium being stopped and winter weather quickly approaching. I want to help everyone! But my job, my primary concern, is assisting those with valid mental health issues that need Diversion for medication stabilization, NOT homeless people that see Diversion as a winter shelter, and then complain about the lack of cable television or free Wi-Fi. The whole situation is causing a severe drop in morale and high turnover amongst staff.
55	Fixing our roads other than the ones that surround Lambeau. Protect our police and give them what they need to function and deal with the ever changing area. Clean up some local motels Offer some incentives for vacant space on military, grants to open businesses and bring back a "worthwhile " shopping and a inviting atmosphere.
56	Please don't use this to support any further "feel good" projects, such as inclusion or arts type programs. There are already plenty of those out there. The things that were promised to be addressed during the mayoral race, such as infrastructure, need to be acted upon. Main Street is pathetic, although it's being touted as the 'Arts District'. And the previously discussed need for more housing downtown, well, perhaps the project on Donald Driver Way should be completed before any further "needed" housing is proposed.
57	Looking at the extensively aging community and increasingly lack of resources to care for them including the now 3 empty nursing home/rehab facilities. Evaluating increasing long term environmental impact in our community such as restarting the food waste program. Also increasing the amount of green areas, we have extensive amounts of unused buildings that could be bought and areas converted back to green areas. Increase community/police interaction events.
59	Only support spending on local capital improvements such as stormwater and drinking water. Do not waste our money on arts and culture. Spend it on something that will help keep our property taxes down. Green Bay has the highest property tax rate in the County so anything that will help that get lower will be supported.
61	Give the money back to the people it's there money to use let's be honest the stimulus money didn't really help anyone there wasn't enough per person and people are still trying to recover from financial issues due to Covid. There are a total of 104,068 people in Green Bay,WI and there is an extra \$23,000,000 that would give everyone \$221 it may not seem like a lot but it definitely would help people recover.
62	Education, schools, feeding kids, Roads, bridges,

63	First I believe Green Bay should fix/upgrade storm water and/or lift stations around downtown Main St that floods during every heavy rain. Aside from the flooding using police/fire resources, it creates an unattractive location for small businesses hindering developing in a prime downtown spot. Second I would like Green Bay to focus more on better utilizing our Fox River and Lake frontage. Our City Deck so far is wonderful and facilitates many family and tourism events. However, we have limited “free” city-owned boat docks to encourage water traffic/recreation, and almost no businesses utilize the water front view. Every larger city I’ve been to lines their rivers with parks, boardwalks, restaurants, and other small businesses. For some reason (at any given time) Green Bay chose to allow a hotel with zero windows facing the water, low income subsidized apartments, then of course the never ending industrial storage yards, paper mills, and coal piles. Maybe a long-term vision, but I feel we are grossly wasting not taking advantage of our crown jewel, the Fox and Lake Michigan
65	Provide better support for small businesses, tax less, (pay for utilities?) something to ensure they can withhold hardships. Build a program teaching people how to be self sustaining, better behaviors and get back to work. Support current homeless shelters. Maybe have programs within shelter. Or support current ones in the city. Support the police in better equipment and community awareness that they are here to help. Support fund for people with mortgages.
66	I’d like to see these funds go to attracting healthcare and educators to this area to help recover those who have left the field due to pandemic stress. One aspect of this could be put towards supporting new people to seek degrees in these areas (healthcare and education) with some incentive to attend college in the GB area and stay here afterwards.
67	Restore sidewalks, more bike lanes, speed humps on residential streets with excessive speed issues, road repair, bridge repair, keep for when the Packers demand more \$
68	Upgrading the libraries in Green Bay - they are so vital to all ages in our community, especially the underserved and not having access to WiFi & broadband. Work with the county on improving our city libraries. It’s a project already in the works.
69	Winter coming and the Homeless will need some kind of help. School Bus drivers a problem. Push for vaccines ...more money to finish road repair FASTER.. Stimulus for those in need locally. More media to get Green Bay inputs for best spending of this 20 million resource. No politics helping people, just give to those most in need.
70	Something to help the small business owners would be huge. Maybe something to help them get more people in their work places. So sad to see many great local places closing due to staffing shortages.
71	Fix the street flooding during rains and thaw. Possible retention ponds in these areas as most of those homes should be torn down Build affordable row housing in areas where homes should be torn down or in the vacant acreage off velp. Add police housing stations and man those areas Get a good retailer similar to walmart on northern broadway district so people can walk to their needed areas instead of finding bus. Do a neighborhood clean up. So many homes look like skid row. Offer exterior clean roof siding doors replacement etc.

	Clean up skum lord landlords. I am a realtor even though I don't LIVE in Green Bay I do SELL it.
72	Use funds to cover labor equipment costs beyond normal budgeted items. Example: overtime, masks, ect. Then use remaining for mental health issues that contribute to homelessness, drug abuse, and items that may reduce costs and public services resulting from those items.
73	I think there should be divided between all the people that had to work through the pandemic from day one! They didn't get the extra handouts that everyone staying at home received.
74	Use existing empty storefront for giving COVID booster shots in conjunction with Bellin and Prevea Clinics.
75	Childcare and the medical field worked through the pandemic and have Little or no relief
76	Please fix the sewers/ city rain runoff system! House has flooded twice recently due to water coming up from the drainage during storms. I couldnt think of an answer then but I can now. Please fix the sewers/ water drainage. ...and increase mental health funding in schools!
77	The pandemic has increased drug and alcohol addiction and overdose rates. We are in the process of opening up a recovery program. The short term program is eligible for government funding. Please see our website www.atcnew.com and reach out to our Director Vaushawn Johnson at 920-747-9047 if any funds can be allocated to our building project. The sooner we can get up and running, the sooner we can prevent overdose deaths in Green Bay and the surrounding areas!
78	It would be great if you could give back to those that WORKED through the pandemic. People NOT working made more money than those that worked! It is absolutely ridiculous that we rewarded people for not working.
79	This would be more CoVid related: Distribute whole food supplements (ex. Neolife brand) so people can become healthy and fight off CoVid. Vitamin d, zinc, etc. Healthy eating education for children and adults. Sugar is poison. Refined carbs is poison. Junk food like this lowers the immune systems ability fight things off. Work to get healthy foods in school. I've seen those summer lunches and they are garbage. So much sugar and junk.
80	HELP fund Childcare centers so more do not end up closing their doors and so people can get back to work!
81	Why ask, you are going to spend it anyway you want. I suggest you save it, reduce property taxes, give every resident \$2000.00, reduce sale taxes, as I look forward to seeing how you screw it up.
82	I am sure that using some of this money to support quality affordable daycare would be of great benefit to families in our community. Daycares could use the money to provide scholarships to eligible families. There is a shortage of daycare providers in our community.
83	Any agencies that support families, education, and services for children is a good place to grant some of this money.
	Transportation program for low income residents

84	Investing money into Bay Beach Amusement Park would benefit the city. They could use a remodel to the pavilion to gain year round usage. Keeping the costs low for families to rent the building, building an ice rink in the back, opening up the pavilion for rentals, etc.
85	Spread throughout the city. Not just 1 area
86	Parking ramp for Bellin Hospital
87	I would like to see some of this money used on additional transit service, specifically additional hours on Saturdays.
88	Use the funds to relieve the taxpayer's responsibility whenever possible. Many households go without basic needs just to pay their property taxes. Please be aware of that. Those families need a break. They work hard for what they have. They are not on public assistance. They do not ask for anything.
89	Give the money back to the people who actually pay taxes. Or don't spend it. Just because it's available, doesn't mean you have to spend it. This social justice BS that you people are pushing needs to stop. You are ruining a whole generation of our youth! Quit encouraging people to be victims!
90	Take care of the front line workers who are very important to the City and How it runs. Employees have been working for years and through the Pandemic with out pay raises.
91	Childcare assistance for childcare centers. Many will be closing due to the pandemic and need financial assistance to stay open.
92	Improving waterfront areas with restaurants and parks not housing
93	Offer grants to homeowners in Green Bay so much needed repairs can be done to properties suffering because of the many effects of the pandemic.
94	Please if there's any availability for improving walkability in underfunded/redlined areas in town, do that. So many areas would benefit from sidewalks or a walking lane. (Especially the one I currently reside in.)
95	To improve Covid vaccination rate to >90% use these funds to incentivize those vaccinated as well as to become vaccinated. This will help our city decrease Covid patients in all four of our currently overflowing hospitals. Our city won't be able to move forward safely until our vaccination rate improves!
96	Build on tourism . Make the city's roads better. Build something unique to make gb a place to remember . Light up more buildings
97	I live near the east river trail, in portions very busy streets run through it - Allouez Ave, Mason St and Main Street. I frequently see people with children on bikes, etc, stuck staring in wait to cross these busy roads. On the trail there is a beautiful bridge in Allouez, are we able to make a pedestrian overhang bridge for those using the trail in busy locations? I know semis frequent these roads so the height would have to be a consideration. The obligated stop for pedestrian signs are very infrequently followed by traffic, with my opinion of not being aware of the law to stop. East High, Washington Middle School would be more likely to walk if it the walk had more ability and safety. This is in relation to Covid because of our learning to be outside more and to utilize the gorgeous parks and trails Green Bay has to offer. Also round abouts near the East Side Industrial Park! Thank you!

98	I would love to see sound barriers put up on East Mason St between the East Town Mall and I-43 to help noise during the night and day. This would greatly help everyone in the area and would not be costly
99	Even though I am a DePere resident, I applaud your inclusion of arts and cultural activity in these priorities. We should never wait until other priorities are completed, because there will always be other priorities. Arts and culture can drive tourism, economic impact, and employ more than people realize.
100	Aquarium
101	Would it be possible to propose investing the amount in something like a sovereign wealth fund?
102	Increase neighborhood internet quantity and quality. Convert more WPS electric to underground like they did on Hazelwood to cut down on power outages do to falling trees and branches.
103	Give residents money
104	I think focusing on economic development in eligible neighborhoods would solve a lot of Green Bay's problems.
105	Affordable and safe housing is a must in our community. People are unable to find safe living for a fair price when working in lower income jobs. We need to find ways to reduce dependence on government funds and decrease unemployment. We also need to decrease the gun violence and improve education
106	Green Bay needs to focus on issues that truly impact the everyday life of its citizens, like public safety, public works, and arts and culture. More specifically, flood mitigation and better roads and pedestrian walkways are sorely needed. Also, the city needs more cultural centers, public art, ethnic festivals, and live entertainment venues. Improvements in these areas will improve the quality of life for current residents and potentially attract new and more diverse residents.
107	Schools for teachers
108	Small business money. Green Bay citizens receive money
109	Send the money back to Washington and pay down the National Debt.
110	I would like to see the City invest in fixing our roads and water lines. Property tax relief would also be a big help in these times of run-away inflation. Any home-owners who were just barely paying the bills in 2020 are now going under water. So many of my neighbors who senior citizens are suffering because of the inflation. We are not a wealthy neighborhood, just middle class and struggling even more.
112	Vet housing, bridge replacement ??? which one and why, City streets repair, Funding for police and fire, Just because we have received this money, don't let it burn a hole in the pocket. Think of the taxpayers. We need many things in this city that will improve the city and all of the residents. Share with all for the good of all. The funds are a one-time gift from the taxpayers of the US. Do the right thing for all of G B.
113	Bike trails, solar powered lighting, composting, planting trees, nature corridors. All of these things would reduce emissions and help with climate change.

114	Use the money to purchase and refurbishe the Green Bay riverfront. Giving the land back to the people for recreation, and family use. Business have polluted, and scared the riverfront long enough. Land, once developed, cannot be taken back with ordinary funds... Everything only gets more expensive, as time goes by. Do it now now, with this gift..
115	Use the money to repair the city sidewalks instead of placing the burden on tax payers who already pay in to the city. It's completely irresponsible to do this to property owners. The cost could be split 50/50 and this would be fair. Thank you for your consideration.
116	lighting on the fox river trail solar if possible
117	Drugs, theft, shootings, car/motorcycle racing (including loud nuisance/illegal exhaust) have increased substantially over the last 4 years. We have a short handed DA's office (it has been two months since someone hit and run my occupied vehicle, causing 2.5k in damage and charges haven't been filed yet, presumably due to backlog), and a short handed police force. To the extent you're able, please allocate funding to bolster areas that would help address this. Finally, please ensure dollars unrelated to the above end up directly in the hands of the working class, not large businesses.
118	I request the funds be applied to better projects than the projects defined in the survey. How about Healthcare vouchers for patient copays to offset healthcare costs or Grants for education programs or tuition reimbursements and funding for transportation for county roads or busing requests/programs/vouchers, or what about helping the churches/homeless/nonprofits community services. Or how about funding for farmers, nurses/EMTs, and mental health free screenings for children and young adults.
119	Give small and medium sized business owners funding to survive, if they are beneficial to community members. Bring back excellent officers, and restore peace in our community. Boost pay for essential workers, and help fund city Farmers/farmer market vendors and local suppliers to offset online shopping...we don't want anymore vacated businesses in our city.
120	Mortgage payment assistance

121	Repair infrastructure of streets prone to flooding along East River and at Military and Shawano Ave. In the process complete pedestrian walkway and floodberm from downtown to Allouze Develop no interest revolving loan fund for home improvement to homes older than 60 years of age to modernize kitchens and baths, and weatherization/energy efficient heating and cooling to stimulate homeowner retention in older neighborhoods. Improve drainage and flooding in Seymour Park area. Provide ally drive access to properties along Shawano Ave from Military to Oneida to improve drainage and reduce driveway access/conflict on major arterial street. This will improve home owner retention in this area. Improve Highway 41 and West Mason Street Economic Development Promotional signage and purchase and develop long overdue undeveloped properties in Packerland Industrial Park Acquire underutilized properties along West side of Fox River, promote new development while retaining green way public access, drainage and flood control. Develop incentives to promote new commercial development along Military Ave, Ashland Avenue and Velp Avenue. (The I-43 interchange with Velp Ave is substantially underdeveloped). Develop incentives to continue to attract new business, redevelopment and retention of businesses on Broadway! These businesses and the redevelopment progress has been stymied by the pandemic! The BMO Bank Building needs to be put to good use.
122	Increase public transportation routes and run more frequently. There are a great number of residents who do not have a vehicle. It's important to offer good bus service. Every large city that I have lived in has excellent public transportation available throughout the city. This provides critical service. Also- there are very few covered shelters at bus stops. Benches are necessary for the elderly, disabled and parents with children and bundles to manage. Shelter from the elements is so important. More people would use the bus service if they could sit in shelter while waiting. Public transportation rather than vehicles helps decrease air pollutants which is an urgent necessity. Advertisement revenue can help offset cost. Plan a HUGE public education drive to inform residents of the new excellent system and encourage riders to help our environment by riding. ALSO- improvements of our water systems and water quality are very important. The availability of good clean water is becoming critical in some areas of the country. More people will be moving to Green Bay because of it's water sources because of the water shortages elsewhere. Thank you.

123	This windfall should be invested in hard infrastructure that will provide decades of value to ordinary people. The funds can supposedly be used for drinking water and sewer costs. The water utility needs to work on its backlog of mains which have exceeded their useful life and the city needs to work on its backlog of street reconstruction projects. The latter is outside the scope of intended uses, however the inter-related nature of the work may allow some spillover. The city also needs to address the negative impacts of flooding. Specifically, the damage caused during storms and the negative long-term impacts of flood-plain housing. The latter not only increases the intensity of storm events, but the economics of flood insurance make it all the more likely that these homes will not be as well maintained as others. For example, simple math tells us that often monthly flood insurance premiums could be equal to the incremental mortgage payment for \$10,000 of home improvements. Since these homes are poorly maintained due to the constant risk of flood, it is often rental housing of last resort. This has significant consequences. It further precludes repairs and investment as the tenants won't appreciate it and it will not increase the appraised value of the property (sufficiently). Moreover, due to the nature of a flood plain, there's likely a group of properties; A group of poorly maintained properties with miscreant tenants and dispersed ownership only further makes repairs and investment unadvisable. These sorts of properties and neighborhoods consume undue city resources. Consider a house appraised at \$60,000; the city tax works out to what, \$600? It would be hard to buy garbage service in the private market for \$50/mo (\$600/12) let alone everything else the city provides. How many 911 calls or building inspection visits can such little tax-base afford? One or two? Acquiring and demolishing such structures can be prudent. The private market is never going to destroy value for the public good - the municipality must do it. If done thoughtfully, the investment will provide a reasonable return to the city. Perhaps the city can acquire and demolish (or move) several homes along the East River and in the Seymore Park area. Some of these parcels likely are best used to merely enlarge a flood-way park; however others perhaps can host affordable new construction (built slightly higher). Even using the funds to raise homes out of the flood plain would be prudent. Using these funds on the pre-existing backlog is better than starting new projects. These backlogs drain resources responding to urgent and important issues. Some breathing room will provide the opportunity to allocate resources to the highest and best long-term use rather the chasing short-term emergencies
124	Support refugee development
126	First off the mayor should resign. Nothing but a liar that hides and covers up things but aside from that money should be used for road repairs and police needs. Also could be used to help keep the residents costs down because we sure pay through the nose for water and taxes.
127	Affordable housing and housing for homeless is a huge problem in our area, especially post covid. I love the idea of supporting the arts, but challenge that the purpose of art should be "to attract tourist activity" ...that is generally how cities end up with mediocre art with too much oversight by people who don't know much about art.

	I worry that violence prevention just means more general dollars going to the police force. If the money was going toward training or oversight measures or specialists in handling high stress situations, then I would consider it more seriously.
129	Put a premium on essential workers. Food manufacturers i.e. jbs, American foods ,and health care
130	I am an essential worker at Bay Valley Foods in Green Bay. Green Bay should use ARPA funds to create a premium pay grant fund for essential workers in food processing, meat packing, grocery, and health care! Essential workers in these industries have served the Green Bay community throughout the pandemic, while putting themselves and their families at risk while also working harder than ever to keep Wisconsin fed. Essential workers deserve a minimum \$1,000 one time payment to be distributed through an essential workers premium pay grant fund.
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132	Use the money for essential premium workers
133	What about a bonus for the people that have been working this whole time
134	I am an essential worker at Bay Valley Foods in Green Bay. Green Bay should use ARPA funds to create a premium pay grant fund for essential workers in food processing, meat packing, grocery, and health care! Essential workers in these industries have served the Green Bay community throughout the pandemic, while putting themselves and their families at risk while also working harder than ever to keep Wisconsin fed. Essential workers deserve a minimum \$1,000 one time payment to be distributed through an essential workers premium pay grant fund.
135	Fix the roads. With the online/amazon purchases only getting more frequent, we need to address the Recycling schedule. Opposite of the normal recycling day have a cardboard only pick-up day. Or have recycling every week and normal trash pick-up every other week.
136	Any project related to making cleaner water and improving the environment
137	Child Safety!
139	Pedestrian crosswalks in the Stadium district over Oneida and Ridge roads would great improve traffic flow and enhance the experience and SAFETY at all events in the stadium district. Sooner or later, there is going to be a bad pedestrian accident with the way things are running now.

141	There are a lot of employment opportunities so people should be out working and not be given nice new apartments at a low cost. They are living better than those of us who work. Invest in newer City equipment and vehicles like garbage truck and plows and then hire some of those unemployed folks. Pay off City debt Reduce property taxes
142	Turn old lots into community gardens. Commission artist to pain the big ugly traffic signal boxes. Builder a dog park at colburn park. Add to the policing budget to allow street parking overnight during summer months. Pay someone to find a new street light supplier. The new led likes are harsh, get something with a calmer light temp. developer corner of ridge and Lombardi into a packer park. Entrance to the city and it's ugly gravel. Redevelop the lot downtown by the ramp. It's pointless to have both. Create a better incentive for people to work. Buy out the marathon downtown. Create better community programs for the minorities. Offer more free music downtown. Create a weekly winter market. Unify us!!! But really the dog park in colburn.
143	This is a city wide project, and that's doing a much better job at weed control on our major streets and thoroughfare's. I'm appalled at the condition of some of them. My local park (John Muir) is well maintained, as are some of the local schools on my side of town. Our streets on the other hand not so much.
144	Create safer walking paths across busy streets or restore the wetlands by the bay
145	A mental health facility on the west side and make it open until 7 pm. The pandemic has been too difficult for many people and access to mental health is too hard around here especially for people who work during the day. Also open up more shelters for the homeless, or at least help the one that just opened up on Larson
146	If the grant applies, use it to spread up Ash tree removal by hiring a company to make this happen quicker. Road improvements including bicycle lanes. We have a wheel tax and see little being done. Our street has seen 5 major projects since 2010 at the two schools and parks with heavy equipment. This should be paid for by those that damage with heavy equipment.
147	Give it back to the taxpayers. Thanks. For listening. 😊

148	Trying to attract tourist activity would be great if it's not involving the Packers (they don't need help). I'm always surprised that Bay Beach and the Wildlife Sanctuary isn't promoted more for families. I mention these parks to visitors from around the state and from out of state - they never heard of them! Projects for all - the entire family and community are both fun and educational. Involving community would also help keep violence down as we work with and help one another. Turning the city into one big apartment complex that not all can afford isn't beneficial infrastructure - think needs for community not just a hundred people. Flooding? Main and Mason is an example of how fast and concerned the city is to fix simple road problems. Come on. The city moves way to slow on projects. Baseball park on river - waited too long. Walmart in a needed area - (grocery store) off Broadway - waited too long or an individual had a better idea - that was helpful to community - whatever went there. Or was it another bar or brewery? Come on! Please think for all of us! Thanks
149	I think investing in local businesses would be the best route with the ARPA funds. There is a significant child care desert that is causing people to not be able to work. If we invest in the child care industry, we could draw people into Green Bay and get other industries staff too.
150	Please carefully consider the elderly and older demographic in our community when making your funding decisions. They are in need of help with resources to make daily living more affordable. Seems they are being ignored with most/all funding going to families with children and the unemployed. There are no extra benefits for our older community!!!! Social Security benefits are earned thru their entire lifetime of working and not a gift or hand out!!! Please consider helping our elderly and people on social security!!!!
151	Not sure which option supports businesses affected by pandemic. That is priority #1 for me
152	Using funds to better improve drinking water, to better power the city with renewable energy sources, and to work towards adapting to a world that will more frequently experience extreme weather are my top priorities for additional funding in the 21st century.
153	1). Extend unemployment for those that have no income. 2) Rental assistance so people don't get evicted and landlords continue to get paid 3) Low interest programs for older housing renovations. 4). Improve homeless shelters 5). Small business grants and low cost loans

154	Use some to pay for the sidewalk replacement being done in our area so the citizens arnt hit with another bill when money is already tight for most. Also cut down the trees that are the cause of the damage to the sidewalk, curb, and driveway aprons of the residents. Our driveway apron was just replaced by the city due to tree root damage and after seeing the roots that had to be removed in the process we're concerned with the stabilty of the tree. It'll be even mor concerning when they do replace the side walk next year and have to further remove roots from a third side of the tree. A call to the forestry and parks devision was only responded with "we'll have some one look at it eventually"
155	These questions can be interpreted in many ways. If someone thinks preventing crime and holding violators accountable is important, you have conveniently reworded it as crime suppression to entail a broad spectrum of other useless options. You could interpret that any way you want to spend the money and then loosely tie it to “suppressing crime”. You’re not addressing what people actually want the money spent on. Ask open ended questions and take the answers from there. Refund tax payers the money; people who pay property tax and other city expenses should get tax refunds. Also ensure that our schools are not teaching CRT; they currently are under different names. CRT is divisive and racist. Be clear and say what you mean. Stop using vague language that can be construed into almost anything.
156	I've been a social worker in this community for the last six years. One of the biggest issues I've ran into are due to housing concerns and lack of resources for low income youth. The housing issue is not just about having affordable housing, but difficulty for individuals who had a pervious eviction or criminal record to obtain housing. I have worked with individuals who had well paying jobs, but struggled to find landlords willing to work with them, due to past issues. I also believe that we need to be investing in social programs that can assist children from avoiding criminal activities. Finding ways to keep children in a safe and positive environment. I would prefer seeing an increase budget to GBPD being used to add additional social work positions to better assist mental health calls, housing issue calls, etc. Lastly, we need to continue to improve Green Bay's appeal to outsiders to visit and possibly move to the area. This will lead to long term economic stability and growth in the areas I've previously mentioned.
157	Increased green space, trail maintenance and ADA accessibility options to cultivate and promote equitable outdoor enjoyment.
158	Mental Health improvements, Improved street surfaces
159	Fix the roads and increase mental health services, (extra psychiatrists, counselors, case managers, AODA counselors) to those who can't afford it at Brown County Health and Human Services.
160	Not sure what the affordable housing efforts would mean. People need jobs. Create jobs. If you have a halfway decent job housing suddenly becomes affordable.

161	Help area schools Job training support to fill positions School grants Fix roads Prevention towards flood prone areas Deter and fight area crime and combat sex trafficking
162	Broadband into neighborhoods of Green Bay that have very poor coverage. Integrated library services and more bookmobiles into key need neighborhoods. Support for non profits who supply support and services to neighborhoods/communities in need. Aggressive move to solar energy and continued work on lead abatement.
163	JBS Essential Workers
164	Green Bay needs more ACTUAL affordable housing. I've seen these brand new rental units in Ashwaubenon where the rent is listed at \$2100 a month? and new houses and townhouses ranging from 300K to 1M, I have no idea who those are being built for. I searched for over a year and a half to find an affordable house for my grandmother so that should could be closer to the cities amenities. During a time where people are struggling and getting evicted I have no idea why Green bay is wasting time, space and resources on these ridiculous 300K - 500K homes and apartments. 400K for a 3 beds 2 baths? wasteful. Green Bay should also invest in more green spaces, If it has a community garden I've never heard of it, but it would be a wonderful initiative to create a community garden and hold regular classes on gardening and other green education, ash tree abatement, trimming bushes, lawn care, fire prevention, all this stuff that would teach people to help make green bay more beautiful and green while helping the environment. Green bay is full of empty industrial areas, it would be nice to see something like another Botanical Garden or even just trails with trees put up somewhere, Green bay could even use it as a tourist attractive by decorating them with Halloween decorations for a spooky nature walk, or at Christmas time with lights, a romantic stroll for Valentines and Easter Egg hunts etc. just having a place to walk through nature that would be safe. I know thats easier said than done
165	I would prefer to use it for our inspectors to inspect our neighborhoods and keep Green Bay the nice and clean neighborhoods it use to be. I do not not know what happened to this program, but I am a realtor and I show alot of homes in green bay and I can honestly tell you that i see the following: 1. Abandon cars - everywhere 2. trash cans sitting in front yards 3. Trash sitting in front yards 4. Yards not being mowed 5. Why and when did this happen in Green Bay ?? Not a pretty site, we at one time would not tolorate this, we all worked together to keep in nice and clean. You are just destroy the value of our neighbor hoods.

166	Sewer lift stations need Improvement, Roads need Improvement and in some cases better traffic flow patterns for increase of traffic in some areas. Poor development along major arteries leading into town. More development on Military Avenue to tie in with titletown Green Bay is losing BIG tax revenue due to this. Expanded Metro bus service to the Far East Side. Need better quality control done on all projects funded by our tax dollars. We need to demand higher standards by all contractors / sub contractors. Example: Why are parts of sidewalks being replaced already on Huron Road ? Why is there blacktop where cement was by the RR crossing. Why wasn't it replaced by cement, like it was? Do we think Blacktop will last as long as cement now? Why wasn't it done right in the first place? Don't forget we also need retail downtown also, I think we are losing track of that.
167	I am an essential worker at JBS in Green Bay, Green Bay should use ARPA funds to create a premium pay grant fund for essential workers in food processing, meatpacking, grocery, and health care ! essential workers in these industries have served the Green Bay community throughout the pandemic, while putting themselves and their families at risk while also working harder than ever to keep Wisconsin fed. essential workers deserve a minimum \$1,000 one time payment to be distributed through an essential workers premium pay grant fund.
168	With workforce shortages hitting small businesses hard due to the availability of higher paying jobs or lack of childcare options, there may be a need to explore investment in nonprofit housing developments and access to childcare within their own neighborhood that is culturally appropriate. Detroit has a successful small home community that is similar to Habitat for Humanity but on smaller lots with smaller homes designed to encourage community social connectedness. I think childcare access is likely the largest barrier to attaining employment right now.
169	Pertenezco a JBS
170	Pertenezco a JBS
171	I am an essential worker at JBS in Green Bay. Green Bay should use ARPA funds to create a premium pay grant fund for essential workers in food processing, meat packing, grocery, and health care! Essential workers in these industries have served the Green Bay community throughout the pandemic, while putting themselves and their families at risk while also working harder than ever to keep Wisconsin fed. Essential workers deserve a minimum \$1,000 one time payment to be distributed through an essential workers premium pay grant fund.
172	I suggest that some of these funds are utilized for park improvements in the city. Perkins Park Babe Ruth Baseball Diamond needs to be updated with water drainage tiles added. A second Diamond was approved years ago and has never broken ground. Another project that desperately needs funding is West High School's football and track complex. Considering that every high school has had updates or new surfaces in the last 10 years while West has seen no repairs or updates negatively affects the students as well as the school itself. West has a long, rich tradition with athletics yet has the worst conditions in the city.

173	In my neighborhood we have lots of home that are run down. Habitat for Humanity had built many homes in the 9th district. But the older homes are run down and need repair's. Home owners can't afford to improve their homes. Paying the bills and feeding their kids is a struggle. Then their are the elderly and disabled in the neighborhood including myself. I've lived in my home for 30 years, I'd like to stay in my home, but I have structure damage that needs to be fixed. I've applied to every organization in Green Bay and can't get the funds to fix my house. The city has me and many others on a wait list. The city said they have run out of money. That's were I would like some of the money spent, in addition our roads are bad. I have doctor's in Howard and De Pere and their roads are awesome. I think our road's are over looked because of our neighborhood. When I moved into my house I had to replace all the sidewalks. The city said; it's the home owners responsibility. Then when the city replaced the 11th Ave road, home owners were billed to their taxes. I've thought about selling my house, but it's not paid off. The cost of renting is higher then my mortgage payments. Banks won't borrow me any money because of my disability income, not even with my homes equity.
174	We need to help the businesses recover from the strain of Covid 19. Are they able to offer property tax relief for businesses? Especially small businesses who suffered severe strain.
175	As a community, how can we respond to Affordable Health Care? Has anyone looked in to the cost of care for any number of ailments? Has anyone addressed the unaffordable rates that Aurora charges? Insurance coverage only covers a portion of care, leaving patients with medical debts during a vulnerable time in their lives. Medical debt can impoverish citizens. Medical debt means other necessities cant be purchased. Medical debt eats up hard earned savings. Medical debt can be a factor in homelessness.
176	More dedicated bike infrastructure, safe and separate bike lanes
177	Pertenezco a TNT Crust
178	Pertenezco a TNT Crust
179	The essential workers that had to work through the pandemic should get some. Meat packing, Healthcare, grocery.....
180	American food grup
182	I'd like to see the city purchase the leased portion of Leicht Park and make extensive improvements to utilize this significant piece of waterfront property like the east side City Deck. Currently it is unkempt/dirty and not usable for much other than bringing in festivals and leaving behind lots of items for the seagulls to scavenge as well as makeshift housing for homeless. I don't have enough education or answers for homelessness, but the number of people sleeping on the streets has increased dramatically in the last two years. While I want to have places for everyone, if we provide places that are out of balance we drive away the economic diversity that is so important to thriving downtowns. Tied to this is safety. The west side of the river in downtown has growing safety issues. While I appreciate that the police use Leicht Park often as a place where they stay, ready to take action - and trust me I DO appreciate it - it also points to an issue of why. We

	need to do something that can help increase the safety in this area other than having to have police monitoring constantly. Redeveloping this park and adding real-time safety infrastructure like cameras, lighting, other, would help.
183	Pertenezco a American Food Group
184	I am an essential worker at JBS in Green Bay. Green Bay should use ARPA funds to create a premium pay grant fund for essential workers in food processing meat packing, grocery, and health care! Essential workers in these industries have served the Green Bay community throughout the pandemic while putting themselves and their families at risk while also working harder than ever to keep Wisconsin fed. Essential workers a minimum \$1,000 one time payment to be distributed through an essential workers premium pay grant fund.
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187	I am an essential worker at JBS in Green Bay.
188	I am an essential worker at Bay Valley Foods in Green Bay. Green Bay should use ARPA funds to create a premium pay grant fund for essential workers in food processing, meat packing, grocery, and health care! Essential workers in these industries have served the Green Bay community throughout the pandemic, while putting themselves and their families at risk while also working harder than ever to keep Wisconsin fed. Essential workers deserve a minimum \$1,000 one time payment to be distributed through an essential workers premium pay grant fund.
189	We are very essential Workers at jbs in green bay .Green bay should use ARPA Funds to create a premium Pay Grant fund for essential workers in food processing,meat packing,grocery,and Health care! Essential workers in these industries have served the green bay community throughout the pandemic,while putting themselves and their families at risk while also working harder than ever to keep Wisconsin fed.Essential workers deserve a minimum \$1000 one time payment to be distributed through an essential workers premium pay grant fund.

190	Regarding flooding, the City has removed over 300 ash trees that were infected with Emerald Ash Borer from Perkins Park (the majority from the wooded northern portion of the park--both west and east sides) over the last three years. Those trees played a vital role in controlling excess water in the wooded portion of the park (donated to the city for passive use only and to remain heavily wooded) and also provided shelter for the many birds and animals that live in the park. Consideration should be given to near term replacement with a variety of trees and bushes in that portion of the park. Neighbors of the park and the many folks who walk and/or cross country ski in that area of the park are anxious to see the trees replaced as soon as possible.
191	Repairing roads is important, but maintaining parks is also important (and not just Baird's Creek).
192	I am an essential worker at JBS in Green Bay.
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197	I know this isn't in the cards for Green Bay's portion of the funding but, it would be really awesome if we could get high speed rail between Green Bay, Appleton, and Milwaukee.

198	We would like the City to consider a major water feature for far west-side residents. Suggestion would be a splash pad at one of the city's far west side parks. This could be considered a social infra-structure project as it would improve park utilization and create a more stable family-oriented park experience. Currently, west side residents need to travel to the inner parts of the City, close to West HS. This park is often not a practical choice for families with small children as they are not supported by city bus service beyond NWTC. This feature would clearly improve the quality of life of far west side residents in areas such a King of Arms, Sandia neighborhood, Fritsch Park, MacArthur Park, Kennedy, Lombardi, etc. Thank you
199	I am an essential worker at JBS Green Bay. Green Bay should use ARPA funds to create a premium pay grant fund for essential workers in food processing, meat packing, grocery, and health care! Essential workers in these industries have served the Green Bay community throughout the pandemic, while putting themselves and their families at risk while also working harder than ever to keep Wisconsin fed. Essential workers deserve a minimum \$1000.00 one time payment to be distributed through an essential workers premium pay grant fund.
200	Hi I'm [redacted] and I work in Jbs I'm the harvest area 1 Beef processor. I worked without stopping and sometimes doing extra work and some people are being sick. people that's been infected by the covid 19. Unfortunately I am vaccinated and my Two son's [redacted] that's in high-school and he's vaccinate and my other son [redacted] that's in middle school and he's also vaccinated. And I have been paying this house.
201	More housing, affordable housing, lowering the barriers to home ownership, building smaller homes. Sustainable infrastructure. Projects that incentivize using public transport, walking, and biking- and support climate resilience. Funding for k-12. The best way to secure Green Bay's future economy is to invest in our youth. Economic development programs for BIPOC-owned businesses Review of all ordinances and city policies through a racial justice/ antiracist lens.
203	Pertenezco a TNT Crust
204	Fix the streets, fix water main and sewers that are causing residents and businesses to be flooded. Remove trees that are affecting sidewalks to be uneven. The trees roots are causing sidewalks to be ruined and also it is very hard to mow the grass. Prior when walking appear to trip on uneven sidewalks. Trim the trees that are in the wires above the sidewalks or remove them. Possibly have the city do snow removal for all sidewalk areas.
205	I am an essential worker at JBS in Green Bay. Green Bay should use ARPA funds to create a premium pay grant fund for essential workers in food processing, meat packing, grocery, and health care! Essential workers in these industries have served the Green Bay community throughout the pandemic, while putting themselves and their families at risk while also working harder than ever to keep Wisconsin fed. Essential workers deserve a minimum \$1,000 one time payment to be distributed through an essential workers premium pay grant fund.
206	Please cut down dead trees that can be a big problem. Also please redo the blacktop at Bay Beach Wildlife Sanctuary, especially around the Raptor Trail. It is crumbling and dangerous to walk on.

207	I am an essential worker at JBS in Green bay. Green Bay should use ARPA funds to create a premium pay grant fund for essential workers in food processing, meat packing, grocery, and health essential workers in these industries have served the Green Bay community throughout the pandemic, while putting themselves and their families at risk while also working harder than ever to keep Wisconsin fed. Essential workers deserve a minimum \$ 1,000 one time payment to be distributed through an essential workers premium pay grant fund.
208	I am an essential worker at jbs meat packing
209	My name is And I am an essential worker at JBS company in green bay , wisconsin
210	I'd really like to see the city address the growing threat of PFAS by investing in infrastructure that remove them from drinking water and wastewater. As well, as conduct a survey of any PFAS foam being used by city fire departments, then use funding to replace it with foam that does not contain PFAS. The city should also be taking a comprehensive approach to lowering energy costs for low-income residents. Creating community solar projects, a revolving loan fund, or incentivizing developers to install solar on housing would all be great projects.
211	Please earmark some of this funding for non profits. We are currently running at less than 40 percent of what we usually do. It's going to be a long recovery for all of us.
212	I think there should be some reward to the essential workers in the food industry in the city of Green Bay.
213	Crime, global warming/flooding and affordable housing are all major impact items for our City. Tourism is important but I feel these other items need to come first. It's extremely important that we do not ignore global warming. My family has been reading and focusing on this topic a lot and expectations and direness of the situation is not mainstream nor communicated in its severity. Things are going to get worse quickly with global warming. Where I live on Howard St we have a very clear flood zone line where it's worsening evidently. There are multiple homes under water in heavy rains, flooded streets and I've personally had to help people push dead cars through flooded streets. We need to act on this now to save these flood prone communities as it's very clear the problem is quickly worsening.
214	The concept of neighborhood associations has proven a valuable asset for two way information between the citizen and their representatives. I would like to see continued support from our mayor and representatives for the neighborhood associations. Our streets are improving but are on the whole in very bad repair. Crime is increasing daily. We currently have two unsolved high profile cases. One a murder. We must allocate more resources to our basic safety.
215	Offering free housing, healthcare, food for the homeless. Help them get back on their feet. Offer free mental health for whomever needs it. Schooling to learn a trade. Denmark has eliminated their homeless doing this. Other small areas in big cities in the US are also this.
216	use it for house property taxes!

217	Affordable housing near public transportation. More grocery stores in food insecure areas. More police presence and more enforcement of existing laws. Push back against predatory lending and local scams. Adjustments to TIF so there is more money for police and more money for residential needs versus business growth. I wish the mayor would hold weekly meetings and Q & A sessions. Face the people.
218	Road repairs (hire more crew if necessary) Make municipal buildings carbon neutral. More bike trails that connect for commuting options
219	Air quality management and oversight; senior and youth activities and specific buildings where each will participate in activity; maintain city streets and use of ice control and snow removal during and after storms on continued basis; affordable housing on East side of city and University Avenue; policing in our area and drug control and safety.
220	I would like to see improvement in bike lanes, connect the UWGB trails safely to the East River trail and the Fox River Trail. The bike lanes on Webster are great but there is not a safe connection from Bay beach area to the bike lanes and once at University Ave. there is no safe connection. Additionally, there is a bike Path (wide sidewalk) along University yet again there is not a safe connection from East shore drive to the start of this path or a safe connection at the southern end to any path or bike lane. Creating a bike friendly environment can provide transportation options for those who do not drive, improve access to the public bus service we have and decrease car exhaust therefore it is an environment friendly project. Thanks for asking
221	Im , im an essencial worker at JBS green bay WI.
222	Of great concern to me & many is that we have a high level of accountability regarding these funds (allocation & spending). You work for us and owe us a transparent accounting of how our tax money (which this is federally) is spent. A clear explanation of what is meant by contemporary infrastructure (and it's cost!)and terms like diversity & equity in very practical terms is owed us. Safety, policing, protection and economic development to compensate for the severe damage to local businesses caused by the pandemic mismanagement.
223	I would also like to see some grants for small businesses who have been struggling to stay open during these unprecedented times. If we continue to have businesses that have to close their doors because they cannot pay rent, etc, then we are going to lose much of what makes this city a great place to live and visit.

224	I believe the pop up shop program that was launched last year was a great idea to help with small business owners as well as Landlords struggling to fill vacants. It is a great module to get some movement going on back downtown different from what we seen pre covid. I do believe that it is still not targeting at the ones struggling the most though.. which I think it needs to be starting from the bottom making sure everyone is OK AND Found some sort of balance and peace again the ones who do not have credit good enough for them to be able to even get a business loans or afford a vehicle again to be able to get to and from a job when found. The resources that are out there are also not easy to obtain for those who are not good with technology nor can afford the tech devices then afford the internet bill that is outstanding every month. I know the ones that need the resources the most are probably the ones who are just trying to figure out how to pay rent. or buy food or take care of themselves or children in general. I am tech savvy thank god for that because it is honestly the only thing I have right now that is allowing me to research what I can and find work remotely because I myself had to sell my car for rent last year and only have a connection based off of my mobile hot spot that only has service when I can find money for bills.
225	Give it to the tax payers since we have to pay all the increased costs of products due to the increase of pay to get the unemployed to work. I didn't get an \$8.00 increase in my pay. I got an additional .80 an hour increase but still have to pay the increase in products as well as gas. And what about the additional \$\$ added to our license plate because we live in the city of Green Bay.
226	would like to see assistance w/ property taxes for low income seniors



Report to the
Finance Committee
of the City of Green Bay

MEETING DATE

November 30, 2021

PREPARED BY

AGENDA ITEM # E.7

Consideration with possible action on the Agreement between the State of Wisconsin Department of Administration and City of Green Bay, CDBG CV 21-34.

The Committee may convene in closed session pursuant to Section 19.85(1) (g), Wis. Stats., for the purpose of conferring with legal counsel for the governmental body who is rendering oral or written advice concerning strategy to be adopted by the body with respect to litigation in which it is or is likely to become involved. The Committee will thereafter reconvene in open session pursuant to Section 19.85(2), Wis. Stats., to take action on items discussed in closed session, if appropriate, and to consider the remainder of the agenda.

BACKGROUND

Subaward agreement 01/21/2020 through 04/01/2023 between Wisconsin Department of Administration (WDOR) and City of Green Bay.

WDOR administers the Community Development Block Grant CV program.

WDOR has approved an award to City of Green Bay in the amount of \$253,062.34.

Reimbursement grant.

RECOMMENDATION

Approval

FISCAL IMPACT

ATTACHMENTS

- I. CDBG CV 21-34 Green Bay Contract

**AGREEMENT
BETWEEN
THE STATE OF WISCONSIN
DEPARTMENT OF ADMINISTRATION
AND
CITY OF GREEN BAY**

THIS SUBAWARD AGREEMENT is made and entered into for the period of **01/21/2020** through **04/01/2023** ("Performance Period"), by and between the Department of Administration ("Department"), State of Wisconsin ("State"), whose principal business address is 101 East Wilson Street, P.O. Box 7970, Madison, WI 53707-7970 and the **City of Green Bay** ("Grantee"), whose service address is 100 N. Jefferson Street, Room 608, Green Bay, WI 54301.

WHEREAS, on behalf of the State, the Department administers the **Community Development Block Grant CV** Program ("Program"), to prevent, prepare for and respond to the coronavirus to provide funds for eligible activities; and

WHEREAS, it is the intention of the parties to this Agreement that all activities described herein shall be for their mutual benefit; and

WHEREAS, the State has approved an award to the Grantee in the amount of **\$253,062.34** for eligible activities herein described ("Project"); and

WHEREAS, the terms and conditions herein shall survive the Performance Period and shall continue in full force and effect until the Grantee has completed and is in compliance with all the requirements of this Agreement; and

WHEREAS, this Agreement is mutually exclusive and is distinguished from all previous Agreements between the Grantee and the Department and contains the entire understanding between the parties;

NOW, THEREFORE, in consideration of the mutual promises and dependent documents, the parties hereto agree as set forth in Articles 1 – 41 and Attachment A – F which are annexed and made a part hereof.

Attachment A – Scope of Work
Attachment B – Budget
Attachment C - Source of Funds
Attachment D – Method of Payment
Attachment E – Reporting Requirements
Attachment F – Program Rules & Special Conditions

IN WITNESS WHEREOF, the Department and Grantee have executed this Agreement as of the date this Agreement is signed by the Department.

CITY OF GREEN BAY

**DEPARTMENT OF ADMINISTRATION
DIVISION OF ENERGY, HOUSING &
COMMUNITY RESOURCES**

BY: _____
Eric Genrich

BY: _____
Susan Brown

TITLE: **Mayor**

TITLE: **Division Administrator**

DATE: _____

DATE: _____

DUNS Number: 074797028

GENERAL TERMS AND CONDITIONS

ARTICLE 1. AGREEMENT ADMINISTRATION

The Department employee responsible for the administration of this Agreement shall be the **Division Administrator** or their designee, who shall represent the Department's interest in review of quality, quantity, rate of progress, timeliness of services, and related considerations as outlined in this Agreement.

The Grantee's employee responsible for the administration of this Agreement shall be the **Mayor**, who shall represent the Grantee's interest regarding Agreement performance, financial records, and related considerations. The Department shall be immediately notified of any change of this designee.

The person(s) signing this Agreement on behalf of the Grantee certifies and attests that the Grantee's respective Articles of Organization, Articles of Incorporation, By-Laws, Member's Agreement, Charter, Partnership Agreement, Corporate or other Resolutions, and/or other related documents give full and complete authority to bind the Grantee, on whose behalf they are executing this document.

ARTICLE 2. CONDITIONS OF THE PARTIES' OBLIGATION

This Agreement is contingent upon authorization of Wisconsin and United States laws, and any material amendment to, or repeal of same affecting relevant authority of the State of Wisconsin in regard to Program shall serve to revise or terminate this Agreement, except as further agreed by the parties hereto. Nothing contained in this Agreement shall be construed to supersede the lawful power or duties of either party.

The Grantee shall notify the Department in writing within ten (10) days of change in the Grantee's address. All notices, demands or requests under this Agreement shall be in writing.

ARTICLE 3. LEGAL RELATIONS AND INDEMNIFICATION

The Grantee shall at all times comply with and observe all applicable federal and state laws, published circulars, ordinances, federal and state administrative regulations, guidance, and findings that are in effect during the Performance Period of this Agreement and which in any manner affect the Grantee's work or conduct.

In carrying out any provisions of this Agreement or in exercising any power or authority contracted to the Grantee thereby, there shall be no personal liability upon the State it being understood that in such matters the Department acts as an agent and representative of the State.

The Grantee shall indemnify and hold harmless the State and all of its officers, agents and employees from all suits, actions or claims of any character brought for or on account of any injuries or damages received by any persons or property resulting from the operations of the Grantee, or of any of its agents or sub recipients, in performing work under this Agreement. The Grantee shall indemnify and hold harmless the State and all of its officers, agents and employees from all suits, actions or claims of any character brought for or on account of any obligations arising out of agreements between Grantee and sub recipient(s) to perform services or otherwise supply products or services. The Grantee shall also hold the State harmless for any audit disallowance related to the allocation of administrative costs under this Agreement, irrespective of whether the audit is ordered by federal or state agencies or by the courts.

Grantee assumes full responsibility and holds the Department harmless for any and all payments made, or any other actions taken by the Department in reliance upon the above representation. Further, Grantee agrees to indemnify the Department against any and all claims, demands, losses, costs, damages, or expenses suffered or incurred by the Department resulting from or arising out of any such payment or other action, including reasonable attorneys' fees and legal expense, including, but not limited to, any demand by the federal granting agency for repayment or recoupment of funds.

If an audit is required by federal law and if the Grantee is also the recipient of State funds under the same or a separate contract program, then the State funded programs shall also be included in the scope of the federally required audit.

ARTICLE 4. SCOPE OF WORK

The eligible activities under this Agreement are summarized in the Attachments. In the event of a conflict between the summary in the Attachments and the application and/or other supporting documents previously submitted to the State by the Grantee, the Attachments shall control.

The Grantee shall supply or provide for all the necessary personnel, equipment, and materials (except as may be otherwise provided herein) to accomplish the tasks set forth on the attached Scope of Work and Budget. Changes to the Scope of Work shall be by written agreement of both the Department and the Grantee.

ARTICLE 5. SUBLET OR ASSIGNMENT OF AGREEMENT

The Grantee, its agents, or sub recipients shall not sublet or assign all or any part of the work under this Agreement without prior written approval of the Department. The Department reserves the right to reject any sub recipient after notification. The Grantee shall provide the Department with a copy of any executed subcontract or accepted sub recipient bid for the purpose of administering this Agreement that relates to activities funded and exceeds the total grant amount in the Attachments. The Grantee shall be responsible for all matters involving any sub recipient engaged under this Agreement, including contract compliance, performance, and dispute resolution between itself and a sub recipient. The State bears no responsibility for sub recipient compliance, performance, or dispute resolution hereunder.

ARTICLE 6. DISCLOSURE: STATE PUBLIC OFFICIALS AND EMPLOYEES

If a State public official as defined by s. 19.42, Wis. Stats., or an organization in which a State public official holds at least a 10% interest is a party to this Agreement, this Agreement is voidable by the State unless timely, appropriate disclosure is made to the State of Wisconsin Ethics Commission, 212 East Washington Ave., Third Floor, Madison, WI 53703.

The Grantee shall not engage the services of any person or persons now employed by the State, including any department, commission or board thereof, to provide services relating to this Agreement without the prior written consent of the Department and the employer of such person or persons.

The Grantee, its agents and employees shall observe all relevant provisions of the Ethics Code for Public Officials under Wis. Stat. Secs. 19.41 et seq. and 19.59 et seq.

ARTICLE 7. CONFLICT OF INTEREST

No person who is an employee, agent, consultant, or officer of the Grantee, or an elected or appointed official, and who exercises or has exercised any functions or responsibilities with respect to activities supported by and described in this Agreement, or who is in a position to participate in a decision making process or gain inside information with regard to such activities, may obtain a personal or financial interest or benefit from the activity, or have an interest in any Agreement, subcontract, or Agreement with respect thereto or the proceeds thereunder, either for themselves or those with whom they have family or business ties, during their tenure. Receipt of earnings from the Grantee by employees of the Grantee shall not be considered a conflict of interest, but otherwise employees of the Grantee shall be fully bound by the requirements of this Article. Upon request, the Department can make exceptions to this requirement after full disclosure and where the Department determines, in consultation with federal agencies if necessary, that such exception is in the best interests of the State and is not contrary to state or federal laws.

ARTICLE 8. NONDISCRIMINATION AND AFFIRMATIVE ACTION REQUIREMENTS

The Grantee shall not discriminate against any employee or applicant for employment because of age, race, religion, color, handicap, sex, physical condition, developmental disability as defined in section 51.01(5), Wis. Stats., sexual orientation as defined in s.111.32(13m), Wis. Stats., or national origin. This includes, but is not limited to, employment, upgrading, demotion or transfer; recruitment or recruitment advertising; layoff or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship. Except with respect to sexual orientation, the Grantee shall take affirmative action to ensure equal employment opportunities. The Grantee shall post in conspicuous places, available for employees and applicants for employment, notices required by law.

Grants estimated to be over fifty thousand dollars (\$50,000) require the submission of a written affirmative action plan by the Grantee. An exemption occurs from this requirement if the Grantee has a workforce of less than fifty (50).

Within fifteen (15) working days after this Agreement is executed, the Grantee shall submit the Affirmative Action Plan/exemption statement to the Department of Administration, Division of Enterprise Operations, P.O. Box 7857, Madison, WI 53707-7867 unless compliance eligibility is current. No extensions of this deadline shall be granted. Grantee is encouraged to contact this office at (608) 266-2605 for technical assistance on Equal Opportunity requirements.

Failure to comply with the conditions of this clause may result in the declaration of Grantee ineligibility, the termination of this Agreement, or the withholding of funds.

ARTICLE 9. SMALL BUSINESS, WOMEN-OWNED AND MINORITY-OWNED BUSINESSES

The Grantee shall make positive efforts to utilize small business, local business, woman-owned and minority-owned business sources of supplies and services. Such efforts should allow these sources the maximum feasible opportunity to compete for contracts or subcontracts to be performed utilizing state or federal funds.

ARTICLE 10. TERMINATION OF AGREEMENT

The Department reserves the right to terminate this Agreement in whole or in part without penalty to the Department effective upon mailing of notice of cancellation for failure of the Grantee to comply with the terms and conditions of this Agreement.

Notwithstanding and in addition to the right to terminate the Agreement for cause described above, the Department may terminate this Agreement at any time with or without cause by delivering written notice to the Grantee by Certified Mail, Return Receipt Requested, not less than thirty (30) days prior to the effective date of termination. Date of receipt as indicated on the Return Receipt shall be the effective date of notice of termination. Upon termination, the State's liability shall be limited to the actual costs incurred in carrying out the Project as of the date of termination plus any termination expenses having prior written approval of the State. However, in the event that the project is ineligible for funding under applicable federal rules, the State shall have no liability to the grantee whatsoever.

The Grantee may terminate this Agreement with or without cause by delivering written notice to the Department by Certified Mail, Return Receipt Requested, not less than 30 days prior to effective date of termination. Date of receipt, as indicated on the Return Receipt, shall be the effective date of notice of termination. Upon receipt of termination notice, the Grantee shall make available to the Department program records, equipment, and any other programmatic materials. In the event the Agreement is terminated by either party, for any reason whatsoever, the Grantee shall refund to the Department within forty-five (45) days of the effective date of notice of termination any payment made by the Department to the Grantee that exceeds actual approved costs incurred in carrying out the Project as of the date of termination.

ARTICLE 11. FAILURE TO PERFORM

The Department reserves the right to suspend payment of funds if required reports are not provided to the Department on a timely basis, or if performance of contracted activities is not evidenced. The Department further reserves the right to suspend payment of funds under this Agreement if there are deficiencies related to the required reports or if performance of contracted activities is not evidenced on other agreements between the Department and the Grantee in whole or in part.

The Grantee's management and financial capability including, but not limited to, audit results and performance may be taken into consideration in any or all future determinations by the Department and may be a factor in a decision to withhold payment and may be cause for termination of this Agreement.

ARTICLE 12. PUBLICATIONS AND SOFTWARE DEVELOPMENT

The Grantee may publish materials produced under this Agreement subject to the following conditions:

- a) All materials produced under this Agreement shall become the property of the Department of Administration and may be copyrighted in its name. The Grantee reserves a royalty-free, nonexclusive, and irrevocable license to reproduce, publish, otherwise use, and to authorize others to use such materials for government purposes.
- b) The following notation shall be carried on all articles, reports, publications, or other documents resulting from this Agreement.

"This (article, report, publication or document) is funded (in whole or in part) by the Wisconsin Department of Administration, Division of Energy, Housing & Community Resources under the terms and conditions of this Agreement."

ARTICLE 13. AMENDMENT

Except as provided in this Article, this Agreement may be amended by mutual consent of the parties hereto. Amendments shall be documented by written, signed and dated addenda.

Upon written request of the grantee and at the sole discretion of the Division, an adjustment to the use of funds may be interchanged among eligible grant budget items without execution of an amendment; however, the total grant award amount shall not be exceeded. No other terms or conditions of the Agreement may be adjusted absent an Amendment, and all other terms and condition shall remain the same and in full effect if an adjustment is made.

ARTICLE 14. SEVERABILITY

If any provision of this Agreement shall be adjudged to be unlawful or contrary to public policy, then that provision shall be deemed null and void and severable from the remaining provisions and shall in no way affect the validity of this Agreement.

ARTICLE 15. WAIVER

Failure or delay on the part of either party to exercise any right, power, privilege, or remedy hereunder shall not constitute a waiver thereof. A waiver of any default shall not operate as a waiver of any other default or of the same type of default on a future occasion.

ARTICLE 16. FORCE MAJEURE

Either party's performance of any part of this Agreement shall be excused to the extent that it is hindered, delayed, or otherwise made impractical by reason of flood, riot, fire, explosion, war, acts, or omissions of the other party or any other cause, whether similar or dissimilar to those listed, beyond the reasonable control of that party. If any such event occurs, the non-performing party shall make reasonable efforts to notify the other party of the nature of such condition and the extent of the delay and shall make reasonable, good faith efforts to resume performance as soon as possible.

ARTICLE 17. CHOICE OF LAW AND VENUE

In the event of a dispute, this Agreement shall be interpreted in accordance with the laws of the State of Wisconsin, to the extent that there is no conflict with federal law or applicable program requirements. The venue for any dispute shall be Dane County, Wisconsin.

ARTICLE 18. STANDARDS OF PERFORMANCE

The Grantee shall perform the Project and activities as set forth in the application and described herein in accordance with those standards established by statute, administrative rule, the Department, and any applicable professional standards.

ARTICLE 19. EXTRA WORK

If applicable, and if the Department desires to have the Grantee perform work or render services other than provided for by the expressed intent of this Agreement, such work shall be considered extra work, subject to written amendment to this Agreement setting forth the nature and scope thereof and the compensation therefor as determined by mutual agreement between the Department and the Grantee. Work under such amendment shall not proceed unless and until so authorized by the Department.

Any such continuance of service that would cause compensation to exceed the total amount of this Agreement shall be contingent upon the above provision and the appropriation of necessary funds by the Wisconsin Legislature or the receipt of funds from the federal government.

ARTICLE 20. SURVIVAL OF REQUIREMENTS

Unless otherwise authorized in writing by the Department, the terms and conditions of this Agreement shall survive the performance period and shall continue in full force and effect until the Grantee has completed and is in compliance with all the requirements of this Agreement.

FISCAL TERMS AND CONDITIONS**ARTICLE 21. AVAILABILITY OF FUNDS**

Funds have been appropriated by the Wisconsin Legislature or received from the federal government for the services covered under this Agreement.

Continuation of this Agreement beyond the limits of funds available shall be contingent upon appropriation of the necessary funds or receipt of funds from the federal government. The Department reserves the right to terminate this Agreement in whole or in part without penalty due to non-appropriation of necessary funds by the Legislature or federal government.

ARTICLE 22. ALLOWABLE COSTS

The Omni Circular Subpart E shall be complied with by the Grantee with respect to specific items and their cost allowability.

ARTICLE 23. REIMBURSEMENT OF FUNDS

The Grantee shall return to the Department or other appropriate governmental agency or entity any funds paid to the Grantee in excess of the allowable costs of services provided under this Agreement. If the Grantee fails to return excess funds, the Department may deduct the appropriate amount from subsequent payments due to the Grantee from the Department. The Department also reserves the right to recover such funds by any other legal means including litigation if necessary.

The Grantee shall be responsible for reimbursement to the Department for any disbursed funds the Department determines have been misused or misappropriated. The Department may also require reimbursement of funds if the Department determines that any provision of this Agreement has been violated. Any reimbursement of funds required by the Department, with or without termination, shall be due within forty-five (45) days after giving written notice to the Grantee.

ARTICLE 24. LIMITED USE OF PROGRAM FUNDS

This Agreement is a mutually exclusive Agreement. The Grantee shall not apply funds authorized pursuant to other agreements under this Program toward the activities for which funding is authorized by this Agreement, nor shall funding authorized by this Agreement be used toward the activities authorized pursuant to other agreements under the Program. Grant funds shall not be used to supplant existing funding otherwise budgeted or planned for projects outside of this Program whether under local, state or federal law, without the consent of the Department. The word "funds" as used in this Article does not include Program Income.

ARTICLE 25. FINANCIAL MANAGEMENT

The Grantee agrees to maintain a financial management system that complies with the rules and regulations required by the Program funding source described in the Attachments and with standards established by the State to assure funds are spent in accordance with law and to assure that accounting records for funds received under this Agreement are sufficiently segregated from other Agreements, programs, and/or projects.

The minimum acceptable financial records for the Project consist of: 1) Documentation of employee time; 2) Documentation of all equipment, materials, supplies and travel expenses; 3) Inventory records and supporting documentation for allowable equipment purchased to carry out the Project scope; 4) Documentation and justification of methodology used in any in-kind contributions; 5) Rationale supporting allocation of space charges; 6) Rationale and documentation of any indirect costs (submitted with initial invoice); 7) Documentation of Agreement Services and Materials; and 8) Any other records which support charges to Project funds.

ARTICLE 26. METHOD OF PAYMENT

Payments are to be used exclusively for eligible costs incurred during the Performance Period of this Agreement. The Department shall make payment to the Grantee upon receipt of an invoice submitted to the following email or address:

DOADEHCRFiscal@wisconsin.gov

**Department of Administration
Division of Energy, Housing & Community Resources
Attn: Fiscal
P. O. Box 7970
Madison, WI 53707-7970**

Payments under this Agreement shall be made according to the schedule incorporated as part of this Agreement in the Attachments. Invoices shall reflect eligible costs incurred by approved Budget line item, as identified in the Attachments. Invoices shall be accompanied by written documentation of eligible costs.

Final Payment/Close-Out

Requests for final payment of any and all funds awarded by this Agreement shall be received by the Department by the end of the Performance Period or upon termination of this Agreement unless otherwise specifically provided for in the Attachments. The State of Wisconsin is not responsible for payment of any request received outside of the aforementioned time frame, unless a valid amendment of this contract is executed.

ARTICLE 27. LIMITATION ON COSTS

The Department's contribution to the total cost, both direct and indirect, of performing the tasks under this Agreement shall not exceed the total amount for eligible costs, as identified in the Attachments. Changes to this Agreement that do not affect the total amount for eligible costs may be made by written agreement of both the Department and the Grantee.

ARTICLE 28. ELIGIBLE COSTS

1. No eligible costs subject to reimbursement by this Agreement may be incurred prior to the execution of this Agreement unless previously approved in writing by the Department.
2. Costs only as identified in the Budget, described in the Scope of Work, as included in the Attachments are allowed.
3. All methods of charging expenses against this Agreement shall be submitted for review and approval by the Department.

ADMINISTRATIVE TERMS AND CONDITIONS**ARTICLE 29. SINGLE AUDIT REQUIREMENT**

The Grantee shall have a certified annual audit performed utilizing Generally Accepted Accounting Principles and Generally Accepted Auditing Standards.

Federal Funded Awards:

Governmental and Non-profit Grantees, or their assignees, that **expend** federal funds during their fiscal year shall comply with the Omni Circular Subpart F, and the State Single Audit Guidelines issued by the Department. Audit reports are due to the Federal Audit Clearinghouse within the earlier of 30 calendar days after receipt of the auditor's report(s), or nine months after the end of the audit period.

State Funded Awards:

***NOTE:** If an audit is required under the Omni Circular Subpart F as described above, then this section does not apply as State Funded Awards will already be included in that audit.*

Governmental and Non-profit Grantees, or their assignees, which **received** state funds during their fiscal year, shall comply with the requirements set forth in the State Single Audit Guidelines issued by the Department. Audit reports are due to the Department within the earlier of 30 calendar days after receipt of the auditor's report(s), or nine months after the end of the audit period.

Please review the Department of Administration's Single Audit Compliance Supplement for details on submission of the reporting package.

<https://doa.wi.gov/Pages/StateFinances/State-Single-Audit-Guidelines.aspx>

ARTICLE 30. RECORDS AND REPORTS

The Grantee shall submit all required reports to the Department in a complete and timely manner per the schedule set forth in the Attachments and comply with all other applicable regulations.

ARTICLE 31. BONDING AND INSURANCE

Unless authorized otherwise by the Department, the Grantee shall provide either insurance, fidelity, or surety bonds in amounts sufficient, in the opinion of the Department, to safeguard Agreement funds and activities undertaken with Agreement funds and program income expended under this Agreement.

The Grantee shall establish and maintain in a state or federally insured financial institution an account for the purpose of receiving and disbursing all funds pertaining to this Agreement.

ARTICLE 32. EXAMINATION OF RECORDS

The Department, any of its authorized representatives and the U.S. Government shall have access to and the right at any time to examine, audit, excerpt, transcribe, and copy on the Grantee's premises any directly pertinent records and computer files of the Grantee involving transactions relating to this Agreement. Similarly, the Department shall have access at any time to examine, audit, test, and analyze any and all physical projects subject to this Agreement. If the material is held in an automated format, the Grantee shall provide copies of these materials in the automated format or such computer file as may be requested by the Department. Such material shall be retained until such time as the Department notifies otherwise.

This provision shall also apply in the event of cancellation or termination of this Agreement. The Grantee shall notify the Department in writing of any planned conversion or destruction of these materials at least 90 days prior to such action. Any charges for copies provided by the Grantee of books, documents, papers, records, computer files or computer printouts shall not exceed the actual cost thereof to the Grantee and shall be reimbursed by the Department.

SPECIAL TERMS AND CONDITIONS

ARTICLE 33. COMPETITIVE PROCUREMENT PRACTICES

The Grantee shall utilize State of Wisconsin competitive procurement practices for products and services purchased as a result of this award. Where state and local procurement practices differ, state rules, standards, policies and practices shall take precedence.

ARTICLE 34. REASONABLE COSTS

The Grantee shall control unit costs for products and services procured as a result of this Agreement, to the state average experience.

ARTICLE 35. AUDITS

Grantee shall perform an “Agreed upon Procedures Audit” on request. This audit shall consist of procedures and questions agreed upon by the Department and the Auditor and shall extend beyond the scope of that provided for under the Wisconsin State Single Audit Guideline requirements.

ARTICLE 36. CONFIDENTIAL, PROPRIETARY, AND PERSONALLY IDENTIFIABLE INFORMATION

The Grantee shall not use Confidential, Proprietary, or Personally Identifiable Information (“Confidential Information”) for any purpose other than the limited purposes set forth in this Agreement, and all related and necessary actions taken in fulfillment of the obligations there under. The Grantee shall hold all Confidential Information in confidence, and shall not disclose such Confidential Information to any persons other than those directors, officers, employees, and agents who have a business-related need to have access to such Information in furtherance of the limited purposes of this Agreement and who have been apprised of, and agree to maintain, the confidential nature of such information in accordance with the terms of this Agreement. Grantee shall require all such Representatives to read and sign a non-disclosure statement and shall be responsible for the breach of this Agreement by any said Representatives.

Grantee shall institute and maintain such security procedures as are commercially reasonable to maintain the confidentiality of the Confidential Information while in its possession or control including transportation, whether physically or electronically.

Definitions

“Confidential Information” means all tangible and intangible information and materials, including all proprietary and Personally Identifiable Information, being disclosed in connection with this Agreement, in any form or medium (and without regard to whether the information is owned by the State or by a third party), that satisfy at least one of the following criteria: (i) Personally Identifiable Information; (ii) non-public information related to the State’s employees, customers, technology (including data bases, data processing and communications networking systems), schematics, specifications, and all information or materials derived there from or based thereon; or (iii) information expressly designated as confidential in writing by the State.

“Personally Identifiable Information” means an individual’s last name and the individual’s first name or first initial, in combination with and linked to any of the following elements, if the element is not publicly available information and is not encrypted, redacted, or altered in any manner that renders the element unreadable: (a) the individual’s Social Security number; (b) the individual’s driver’s license number or state identification number; (c) the number of the individual’s financial account, including a credit or debit card account number, or any security code, access code, or password that would permit access to the individual’s financial account; (d) the individual’s DNA profile; or (e) the individual’s unique biometric data, including fingerprint, voice print, retina or iris image, or any other unique physical representation, and any other information protected by state or federal law.

ARTICLE 37. LOBBYING

Program funds may not be used to influence federal contracting or financial transactions.

ARTICLE 38. CERTIFICATION REGARDING DEBARMENT, SUSPENSION, INELIGIBILITY, AND VOLUNTARY EXCLUSION

The Grantee certifies that to the best of its knowledge and belief, that it and its principals:

- (a) Are not presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from covered transactions by any federal department or agency;
- (b) Have not within a three-year period preceding the Grantee's applications for these funds been convicted of or had a civil judgment rendered against them for commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a public (federal, state, or local) transaction under a public transaction; violation of federal or state antitrust statutes or commission of embezzlement, theft, forgery, bribery, falsification, or destruction of records, making false statement, or receiving stolen property;
- (c) Are not presently indicted for or otherwise criminally or civilly charged by a government entity (federal, state, or local) with commission of any of the offenses enumerated in paragraph (b); and
- (d) Have not within a three-year period preceding the Grantee's applications for these funds had one or more public transactions (federal, state, or local) terminated for cause or default.

ARTICLE 39. EQUIPMENT ACCOUNTABILITY

Title to equipment purchased with funds provided under this Agreement shall vest in the Grantee's name, unless otherwise specified by the Attachments. Disposition of any equipment shall be in accordance with applicable property disposal procedures.

ARTICLE 40. PATENT INFRINGEMENT

If the Grantee is selling or providing for use articles to the State of Wisconsin, the articles described herein guarantees the articles were manufactured or produced in accordance with applicable federal labor laws. Further, the Grantee guarantees that the sale or use of the articles described herein shall not infringe any United States patent. The Grantee covenants that it shall, at its own expense, defend every suit brought against the State of Wisconsin (provided that such Grantee is promptly notified of such suit, and all papers therein are delivered to it) for any alleged infringement of any patent by reason of the sale of use of such articles and agrees to pay all costs, damages, and profits recoverable in any such suit.

ARTICLE 41. TRAINING – WORKSHOPS – SEMINARS – EXHIBIT SPACE

If any portion of the funds shall be used to support training, workshops, seminars, exhibit space, etc., the Department shall receive complimentary registrations and/or exhibit/booth space, if requested.

ATTACHMENT A

SCOPE OF WORK

In the event of conflict between the application and/or other supporting documents previously submitted to the Department by the Grantee, provisions of the Agreement shall take precedence.

1. Scope of Work:

Essential Frontline Employee Relief Program

- Support public service activities for LMI individuals by providing broadband and wireless access in LMI neighborhood parks in the City of Green Bay

2. Time Table:

Due Date	Activity
Between January 21, 2020 and August 30, 2021:	• Execute Grant Agreement. • Submit Environmental Review clearance to DEHCR Environmental Desk for approval. Submit copy of approval from DEHCR Environmental Desk to DEHCR CDBG Project Representative. • Establish record keeping system. • Establish financial management system. • Procure professional services. • Submit draft or executed grant administration contract(s) to DEHCR CDBG Project Representative for review, if applicable. • Enter into the grant administration contract(s), if applicable.
September 1, 2021	• Begin Public Service Programs. Document and report progress and/or delays to DOA.
September 25, 2021	• Submit Semi-Annual MBE/WBE Report for the period of January 21, 2020 through September 30, 2021 unless notified by DEHCR CDBG Project Representative of another submission date. • Submit Annual Section 3 Report for the period of January 21, 2020 through September 30, 2021 unless notified by DEHCR CDBG Project Representative of another submission date.
October 15, 2021	• Submit Semi-Annual Report Certification, Semi-Annual Report Summary Narrative, and supporting documentation. Include accomplishments and activities for the period of January 21, 2020 through September 30, 2021. Reporting forms must follow the guidance provided in the Implementation Handbook.
January 15, 2022	• Submit Single Audit Statement for CY2021. Arrange for Single Audit, if applicable.

Due Date	Activity
March 25, 2022	• Submit Semi-Annual MBE/WBE Report for the period of October 1, 2021 through March 31, 2022 unless notified by DEHCR CDBG Project Representative of another submission date. • Submit Semi-Annual Section 3 Report, unless notified by DEHCR CDBG Project Representative of another submission date. Include accomplishments and activities for the period of October 1, 2021 through March 31, 2022.
March 31, 2022	• Complete Fair Housing Actions described in the attachments of the Grant Agreement.
April 15, 2022	• Submit Semi-Annual Report Certification, Semi-Annual Report Summary Narrative, and supporting documentation. Include accomplishments and activities for the period of October 1, 2021 through March 31, 2022. Reporting forms must follow the guidance provided in the Implementation Handbook. • Report Fair Housing Actions completed (in the Fair Housing section of the Semi-Annual Summary Narrative) and submit supporting documentation to DEHCR.
September 25, 2022	• Submit Semi-Annual MBE/WBE Report for the period of April 1, 2022 through September 30, 2022 unless notified by DEHCR CDBG Project Representative of another submission date. • Submit Annual Section 3 Report for the period of October 1, 2021 through September 30, 2022 unless notified by DEHCR CDBG Project Representative of another submission date. • Conduct second Public Hearing to report project progress to, and receive input from local community regarding the CDBG project. • Submit Single Audit Report for CY2021 to the federal clearinghouse if a Single Audit was required. Submit proof of submission to DEHCR.
October 15, 2022	• Submit Semi-Annual Report Certification, Semi-Annual Report Summary Narrative, and supporting documentation. Include accomplishments and activities for the period of April 1, 2022 through September 30, 2022. Reporting forms must follow the guidance provided in the Implementation Handbook. • Report status of second Public Hearing completion (in the 2nd Citizen Participation Public Hearing section of the Semi-Annual Summary Narrative) and submit second Public Hearing meeting notice, attendance list, and minutes to DEHCR CDBG Project Representative.
January 15, 2023	• Submit Single Audit Statement for CY2022. Arrange for Single Audit, if applicable.
January 31, 2023	• Complete all Public Service Program activities. • End of Program Services Period. No program services expenses incurred after this date.

Due Date	Activity
April 1, 2023	• Submit Final Client Income Certification Report, Certification forms for the period of January 21, 2020 (the Award Date) through January 31, 2023. • Submit Final Payment Request and supporting documents. • Submit Project Completion Report and supporting documents. • Submit Final Summary Narrative and supporting documents (with Completion Report). Include accomplishments and activities for the period of October 1, 2022 through January 31, 2023. Reporting must follow the guidance provided in the Implementation Handbook. • Submit Semi-Annual MBE/WBE Report for the period of October 1, 2022 through March 31, 2022. • Submit Annual Section 3 Report for the period of October 1, 2022 through September 30, 2023.
September 25, 2023	• Submit Single Audit Report to the federal clearinghouse for CY2022, if the Grantee was required to complete a Single Audit for CY2022. Submit proof of the submission to DEHCR.
January 15, 2024	• Submit Single Audit Statement for CY2023. Arrange for Single Audit, if applicable.
September 25, 2024	• Submit Single Audit Report to the federal clearinghouse for CY2023, if the Grantee was required to complete a Single Audit for CY2023. Submit proof of the submission to DEHCR.

ATTACHMENT B

BUDGET

In the event of conflict between the application and/or other supporting documents previously submitted to the Department by the Grantee, provisions of the Agreement, shall take precedence.

Project	CDBG Award Amount	Grantee Match Amount	Total
City of Green Bay Public Service Program	\$253,062.34	\$0	\$253,062.34

Grantee Match:

There are no minimum match requirements for the program. All costs that exceed the CDBG funding amount will be borne by the Grantee.

Engineering/Architectural Costs:

No Engineering/Architectural costs are eligible for the project.

Grant Administrative Costs:

No CDBG funds will be used for grant administration costs. All grant administration costs will be borne by the Grantee and eligible expenditures may be claimed as Grantee Match for the CDBG project.

Duplication of Benefits:

The Grantee agrees to establish and maintain adequate procedures to prevent any duplication of benefits as required by section 312 of the Robert T. Stafford Disaster Relief and Emergency Assistance Act (42 U.S.C. 5155), as amended by section 1210 of the Disaster Recovery Reform Act of 2018 (division D of Public Law 115-254; 132 Stat. 3442). A Grantee's policies and procedures are not adequate unless they include, at a minimum: (1) a requirement that any person or entity receiving CDBG-CV assistance (including subrecipients and direct beneficiaries) must agree to repay assistance that is determined to be duplicative; and (2) a method of assessing whether the use of CDBG-CV funds will duplicate financial assistance that is already received or is likely to be received by acting reasonable to evaluate need and the resources available to meet that need.

ATTACHMENT C

SOURCE OF FUNDS

Program Name: The United States Government, through the Housing and Community Development Act (HCDA) of 1974, as amended, has established the Community Development Block Grant (CDBG) Program and has allowed each State to elect to administer CDBG funds for its non-entitlement areas, subject to certain conditions.

CFDA #: 14.228 Community Development Block Grant Coronavirus Funds

Federal Award Identification Number (FAIN): B-20-DW-55-0001

Federal Award Date: 07/01/2020

Total Amount of the Federal Award: \$33,087,255

Amount of Federal Funds Obligated by this Award: Refer to Budget

Funding Source: Community Development Block Grant is authorized by the Coronavirus Aid, Relief and Economic Security Act ("CARES Act") Public Law 116-136, to respond to the growing effects of this public health crisis.

The contact information for the federal awarding official is:

Renee Ryles
Director, CPD

U.S. Department of Housing and Urban Development
Midwest Milwaukee Field Office
310 West Wisconsin Avenue, Suite 950
Milwaukee, WI 53203-2289

Phone: 202-402-4609
Renee.Ryles@hud.gov
Fax: 414-935-6779

The contact information for the pass-thru agency official is:

Susan Brown, Division Administrator

Department of Administration
Division of Energy, Housing & Community Resources
101 E. Wilson Street
Madison, WI 53707

Phone: 608-266-2035
Susan.Brown@wisconsin.gov

ATTACHMENT D**METHOD OF PAYMENT****CDBG Funds:**

CDBG funds awarded through this Agreement shall be released upon submission of required reporting. Request for final payment of any and all funds awarded by this Agreement, including Project and administrative funds, must be received by the Department as set forth in the Time Table in the Attachments. If the cost of making payments to eligible CDBG Grantees under this and other outstanding CDBG Agreements exceeds the total amount appropriated by HUD, the Department, in its sole discretion, may:

1. Prorate and reduce the amount payable to the Grantee hereunder;
2. Terminate this Agreement under the Articles.

10% of the total grant award, up to a maximum of \$25,000, will be withheld from disbursement until the Grantee successfully completes the Project and submits Project Completion documentation. The Department must approve the Project Completion report for the Project to be considered complete.

Upon receipt by the Department of all CDBG program required working documents, Grantee may request CDBG funds.

The Department is not responsible for Grantee's disbursement of funds to contractors, sub-grantees and/or other creditors.

Project Funds:

Project funds will be disbursed pursuant to the Budget described in the Attachments. The Grantee is responsible for requesting all payments as described in Financial Management chapter of the Department's Program Implementation Handbook.

Administrative Funds:

CDBG administrative funds are to be disbursed pursuant to the Budget described in the Attachments and according to the procedures in the Department's Program Implementation Handbook.

Matching Funds:

The Grantee shall provide sufficient funds to ensure that the Grantee Match requirement is met, as established in the Budget for the work described in the Scope of Work in the Attachments. Costs in excess of the amounts established in the Budget will be the responsibility of the Grantee. Funds spent on activities outside the Scope of Work or funds spent in violation of the standards established in this Agreement cannot be claimed as Grantee Match. It shall be considered an event of default if the Department determines the Grantee has not satisfied the Grantee Match funds requirement. The Department may require repayment in an amount determined by the Department in order to bring the Grantee into compliance with the Grantee Match requirement.

ATTACHMENT E**REPORTING REQUIREMENTS**

The Grantee agrees to follow the reporting procedures of the Department as specified in the most recently published Program Implementation Handbook and 24 CFR 570, and any subsequent revisions including but not limited to:

Reporting:

The Reporting shall be in the form as described in the Program Implementation Handbook.

Semi-Annual Report:

Semi-Annual Reports for the reporting periods of April 1st through September 30th and October 1st through March 31st shall be submitted during the Grant Agreement Performance Period and are due per the Grant Agreement Time Table in the Attachments.

Single Audit Report:

The Grantee shall submit a Single Audit Statement letter advising the Department of whether or not a Single Audit will be performed. The Single Audit Statement letter shall be submitted each calendar year during the Performance Period and until the Grant Agreement has been closed, and due per the Grant Agreement Time Table in the Attachments. If a Single Audit is required for a calendar year, then the Single Audit Report shall be submitted for the year, due per the Grant Agreement Time Table in the Attachments.

Section 3 Report:

The Section 3 program requires that recipients of certain HUD financial assistance, to the greatest extent feasible, provide job training, employment, and contracting opportunities for low- or very-low income residents and for low- or very-low income businesses in connection with projects and activities in their communities. The Semi-Annual Section 3 Report and Annual Section 3 Report are due per the Grant Agreement Time Table in the Attachments.

Labor Standards Report:

The U.S. Department of Labor (USDOL) requires federal agencies administering programs subject to Davis-Bacon and Related Act (DBRA) and Contract Work Hours and Safety Standards Act (CWHSSA) to furnish a Semi-annual Labor Standards Enforcement Report, even if the number of hours worked for the reporting period are equal to zero. The report is due per the Grant Agreement Time Table in the Attachments.

Equal Opportunity Reports:

Two types of reports are required for equal opportunity reporting compliance:

- Minority Business Enterprise/Women Business Enterprise (MBE/WBE) Report
- Fair Housing Report

The reports are due per the Grant Agreement Time Table in the Attachments.

Employee Self-Certification Report:

For CDBG projects that require job creation and/or retention by a Business, reporting of jobs created and/or retained by the Business is required. The Employee Self-Certification Report and supporting documents are due per the Grant Agreement Time Table in the Attachments.

Project Completion Report:

Project Completion Report must be submitted no later than 60 days after the end of Construction Completion as defined in the Attachments of this Agreement. The report shall be in the format designated by the Department and include a summary of program performance compared to program goals for the total Performance Period and use of program income.

Additional Reports and Information:

The Department reserves the right to amend and require additional information or reports as needed.

ATTACHMENT F

PROGRAM RULES

In the event of conflict between the application and/or other supporting documents previously submitted to the Department by the Grantee, and these Program Rules, these Program Rules shall take precedent.

The Grantee shall comply with the Program Rules as follows:

1. DEPARTMENT POLICIES AND PROCEDURES

The Grantee agrees to follow policies and procedures of the Department including but not limited to the most recently published Program Implementation Handbook and 24 CFR 570, and any subsequent amendments or changes.

The Grantee understands the Department has discretion to establish and revise the policies and procedures necessary to administer the CDBG Program.

In the event of a conflict between Department policies and procedures and 24 CFR 570, the Department, in its discretion, shall determine which Department policies and procedures or parts of Department policies and procedures apply.

2. FAIR HOUSING

The Grantee shall comply with Title VIII of the Federal Civil Rights Act of 1968 (as amended), and s. 106.50, Wis. Stats., and any subsequent relevant laws or amendments.

The Grantee will accomplish the following three Fair Housing activities, as specified in the Grantee's CDBG application and response to the pre-agreement letter, to further Fair Housing throughout the distribution area according to Title VIII of the Civil Rights Act of 1968 (Fair Housing Act), as amended.

- Improve community facilities and public services in racially integrated neighborhoods to help preserve their mixed character;
- Display a fair housing poster or provide fair housing information at an appropriate public place; and
- Fund a fair housing organization (such as a local housing authority) to conduct studies and/or aggressively investigate rental and/or realtor practices.

These activities must be completed no later than the due date in the Grant Agreement Time Table in the Attachments. Failure to complete the activities will result in suspension of funds until the activities are completed.

3. AMENDMENT

The Grantee understands that the Department will not entertain a request for an Agreement amendment within 30 days of the end of this Agreement.

4. ADMINISTRATIVE STAFF

The Grantee shall maintain a staff sufficient to administer the CDBG activities. All records shall be kept at the Grantee's official location or at the office of the contract grant administrator during the period of the Agreement. However, at completion of the Project all records shall be in the possession of the Grantee and maintained at the Grantee's official location. All subcontracts for the administration of this Agreement must be submitted to the Department for review prior to execution.

5. MONITORING

The Grantee will be monitored at least once during the Performance Period of the Agreement. Grantees may be monitored on-site at the Grantee's office or the Grantee will be asked to submit their files to the Department for a desk monitoring session.

6. ENVIRONMENTAL PROTECTION

The Grantee's chief executive officer shall assume the status of a responsible federal official under the National Environmental Policy Act of 1969 (NEPA) and other provisions of federal law, as specified in 24 CFR 58. The Grantee and its chief executive officer hereby consent to the jurisdiction of the federal courts for the purpose of enforcement of their responsibilities. The Grantee shall comply with the terms in the Environmental Review section of the Program Implementation Handbook.

7. LABOR STANDARDS

The Grantee shall comply with and assure compliance of all Project contractors and subcontractors with the Davis-Bacon Act, as amended 40 U.S.C. 276a-276a-5, the Contract Work Hours and Safety Standards Act, 40 U.S.C. 327-333, and other applicable Federal laws and regulations pertaining to labor standards, and the Labor Standards section of the Program Implementation Handbook.

8. ACQUISITION/RELOCATION

The Grantee shall:

- Comply with Ch. 32, Wis. Stats., and related administrative rules issued by the Wisconsin Department of Administration.
- Comply with the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended, and the Wisconsin Department of Transportation Implementing Instructions related to 49 CFR Part 24.
- Refer to the Acquisition and Relocation section of the Program Implementation Handbook for further requirements.
- Develop and comply with the Residential Displacement and Relocation Plan certification pursuant to Section 104(d)(1) of the HCDA.
- Provide certification of protection of individuals to engage in non-violent civil rights demonstration pursuant to Section 104(1) of the HCDA.
- Provide all applicable certifications under Section 106(d)(7) of the HCDA.

9. ACQUISITION AND DISPOSITION OF PROPERTY AND EQUIPMENT

The Grantee shall comply with the Procurement Policy section of the Program Implementation Handbook and account for any tangible personal property acquired with CDBG funds. All proceeds derived from the disposition of real property acquired with CDBG funds shall be treated as Program Income as described within this Agreement.

10. LOBBYING

The Grantee shall comply with Section 319 of Public Law 101-102 and 24 CFR Part 87. The Grantee shall maintain a file containing signed copies of 24 CFR 87, Appendix A, 'Certification Regarding Lobbying', and 24 CFR 87, Appendix B, 'Disclosure of Lobbying Activities' for all contracts, if applicable.

11. RECORD KEEPING

The Grantee must maintain all documentation relative to the Project and program requirements specified in this Agreement, Implementation Handbook, Code of Federal Regulations, Wisconsin Statutes, and other pertinent requirements. In general, records are to be retained indefinitely until notified by the DOA that the records may be disposed of, unless there is litigation, claims, negotiations, or other actions involving the records, which started before the notification has been received from DOA. In such cases, the records must be retained until completion of the action and resolution of all issues which arise from it or until receipt of DOA disposal notification, whichever is longer.

Representatives of the State of Wisconsin, HUD, the Comptroller General of the United States, or of other authorized governmental agencies have the right of access to any pertinent records of a sub recipient to make audits, examinations, excerpts, and transcripts. (24 CFR 85.10 (e) and 84.53 (e)).

12. PROGRAM INCOME

Program Income means gross income received by the Grantee directly generated from the use of the Agreement award, including but not limited to repayments of funds that had been previously provided to eligible beneficiaries; interest earned on any or all Agreement funds obtained from the State; proceeds derived after the Agreement close-out from the disposition of real property acquired with any or all funds provided under this Agreement or interest earned on Program Income pending its disposition

The Grantee shall record all Program Income which shall be used in accordance with the rules and regulations of the Program funding source. If at any time changes in the use of Program Income are considered, the Grantee shall submit a plan detailing the proposed uses of Program Income to the Department for approval. Should the Grantee decide following Agreement close out to discontinue using Program Income for such purposes, the Grantee shall return the Program Income balance and any additional Program Income accrued to the State by January 31 of the following year.

13. FAILURE TO PERFORM

The Department shall require repayment for failure to perform, including, but not limited to, any failure to meet any HUD national objective.